



Tuesday, 21 June 2022

Dear Member

## **South Lanarkshire Community Planning Partnership Board**

You are requested to attend a meeting of the above Board to be held as follows:-

**Date: Wednesday, 22 June 2022**  
**Time: 13:00**  
**Venue: By Microsoft Teams,**

The business to be considered at the meeting is listed overleaf.

### **Members**

Councillor Joe Fagan  
Cleland Sneddon, Chief Executive  
Paul Manning, Executive Director, Finance and Corporate Resources  
Rhonda Leith, Community Engagement Manager, Finance and Corporate Resources  
Kay Morrison, General Manager, **South Lanarkshire Leisure and Culture**  
Heather Knox, Chief Executive, **NHS Lanarkshire**  
Martin Hill, Chair, **NHS Lanarkshire Board**  
Josephine Pravinkumar, Director of Public Health, **NHS Lanarkshire**  
John Binning, Principal Policy Officer, **Strathclyde Partnership for Transport**  
Andy Kenna, Group Commander, **Scottish Fire and Rescue Service**  
Alan Waddell, Chief Superintendent, **Police Scotland**  
Andrew Thomson, Superintendent (Partnerships), **Police Scotland**  
Soumen Sengupta, Director, **Health and Social Care Partnership**  
Vacant, Non Executive Board Member, **Health and Social Care Partnership**  
Steven Sweeney, Chief Executive, **VASLan**  
Theresa Correia, Senior Manager, West Region, **Scottish Enterprise**  
Clare Hicks, Local Director for South Lanarkshire, **Scottish Government**  
Shona Mitchell, Head of Operations South West, **Skills Development Scotland**  
Elizabeth O'Reilly, Head of Campus Services, **University of the West of Scotland**  
Andy Aird, Regional Chair Scotland, **Federation of Small Businesses**  
Pat Mavor, Chair, **Clydesdale Community Partnership**  
Cheryl Burnett, Chair **Cambuslang and Rutherglen Community Partnership**

## BUSINESS

- 1 **Declaration of Interests**
- 2 **Note of Previous Meeting** 5 - 14  
Note of the meeting of the Partnership Board held on 9 March 2022 submitted for approval as a correct record (Copy attached)

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### Monitoring Item(s)

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- 3 **Community Planning Budget and Expenditure Report** 15 - 18  
Report dated 24 May 2022 by the Executive Director (Finance and Corporate Resources), South Lanarkshire Council. (Copy attached)
- 4 **Community Planning Partnership Risk Register Update** 19 - 26  
Report dated 24 May 2022 by the Executive Director (Finance and Corporate Resources), South Lanarkshire Council. (Copy attached)

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### Item(s) for Decision

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- 5 **Lived Experience Fund Feedback and 2022/2023 Applications** 27 - 52  
Report dated 24 May 2022 by the Executive Director (Finance and Corporate Resources), South Lanarkshire Council. (Copy attached)
- 6 **South Lanarkshire Integration Joint Board Strategic Commissioning Plan 2022 to 2025** 53 - 80  
Report dated 24 May 2022 and presentation by Soumen Sengupta (Director Health and Social Care) and Martin Kane (Service Manager, Performance and Support), South Lanarkshire Health and Social Care Partnership
- 7 **Community Plan Strategic Environmental Assessment** 81 - 90  
Report dated 24 May 2022 by the Executive Director (Community and Enterprise Resources), South Lanarkshire Council. (Copy attached)
- 8 **South Lanarkshire Community Plan 2022 to 2032** 91 - 104  
Report dated 24 May 2022 by the Executive Director (Finance and Corporate Resources), South Lanarkshire Council. (Copy attached)
- 9 **Community Planning Review Update** 105 - 112  
Report dated 24 May 2022 by the Executive Director (Finance and Corporate Resources), South Lanarkshire Council. (Copy attached)
- 10 **Valuing Volunteers** 113 - 134  
Report dated 24 May 2022 by the Chief Executive, VASLan Third Sector Interface. (Copy attached, appendix to follow)
- 11 **Outcomes from the CPP Board Development Session – Alcohol and Drugs Partnership – 19 May 2022**  
Verbal Update from Carol Chamberlain and Rosie Welsh, NHS Lanarkshire

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**Item(s) for Noting**

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- 12 **Neighbourhood Planning Annual Reports** 135 - 210  
Report dated 24 May 2022 by the Executive Director (Finance and Corporate Resources), South Lanarkshire Council. (Copy attached)
- 13 **Shaping Places for Wellbeing Programme Update** 211 - 214  
Report dated 24 May 2022 by the Executive Director (Finance and Corporate Resources), South Lanarkshire Council. (Copy attached)
- 14 **Cambuslang and Rutherglen Community Partnership Update** 215 - 218  
Report dated 24 May 2022 by the Executive Director (Finance and Corporate Resources), South Lanarkshire Council. (Copy attached)
- 15 **South Lanarkshire Register of Information** 219 - 224  
Report dated 24 May 2022 by the Executive Director (Finance and Corporate Resources), South Lanarkshire Council. (Copy attached)
- 16 **Date of Next Meeting**  
Wednesday 14 September 2022

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**Any Other Competent Business**

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- 17 **Any Other Competent Business**  
Any other items of business which the Chair decides are competent.

***For further information, please contact:-***

Clerk Name:	Helen Calley
Clerk Telephone:	07385370069
Clerk Email:	helen.calley@southlanarkshire.gov.uk



## **SOUTH LANARKSHIRE COMMUNITY PLANNING PARTNERSHIP BOARD**

Note of meeting held via Microsoft Teams on 9 March 2022

### **Chair:**

Councillor Maureen Chalmers, Depute Leader, South Lanarkshire Council

### **Partners Present:**

A Aird, Regional Chair Scotland, Federation of Small Businesses

M Hill, Chair, NHS Lanarkshire Board

R Leith, Community Engagement Manager, South Lanarkshire Council

P Manning, Executive Director (Finance and Corporate Resources), South Lanarkshire Council

S Mitchell, Head of Operations, South West, Skills Development Scotland

K Morrison, Strategy and Business Development Manager, South Lanarkshire Leisure and Culture

C Sneddon, Chief Executive, South Lanarkshire Council

S Sweeney, Chief Executive, VASLan

A Thomson, Superintendent (Partnerships), Police Scotland

S Wright, Area Manager, Scottish Fire and Rescue Service

### **Also Attending:**

H Calley, Administration Officer, Finance and Corporate Resources, South Lanarkshire Council

N Barr, Larkhall Plan Partnership

A Comrie, Senior Transport Planner, Strathclyde Partnership for Transport

D Dobbie, Children and Justice Service Manager, South Lanarkshire Council

S Frew, Scottish Enterprise

N Hessami, Researcher, Dartington Service Design Lab

K Irvine, Partnership Community Engagement Worker, Action for Children

D Mathers, Finance Adviser (Risk Management), South Lanarkshire Council

P Mavor, Woolfords, Auchengray and Tarbrax Improvement Foundation (WAT IF?)

K McLeod, Administration Assistant, Finance and Corporate Resources, South Lanarkshire Council

M McManus, Larkhall Plan Partnership

A Murray, Community Planning and Governance Adviser, Finance and Corporate Resources, South Lanarkshire Council

E Paterson, Community Planning and Governance Officer, Finance and Corporate Resources, South Lanarkshire Council

### **Apologies:**

J Binning, Principal Policy Officer, Strathclyde Partnership for Transport

T Correia, Senior Manager, West Region, Scottish Enterprise

C Hicks, Director for Education Reform, Scottish Government

H Knox, Chief Executive, NHS Lanarkshire

E O'Reilly, Head of Campus Services, University of the West of Scotland

J Pravinkumar, Director of Public Health, NHS Lanarkshire

S Sengupta, Director, Health and Social Care, South Lanarkshire Health and Social Care Partnership

A Waddell, Chief Superintendent, Police Scotland

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### **Chair's Opening Remarks**

The Chair welcomed all present to the meeting and in particular, M Hill, Chair of the NHS Lanarkshire Board, as it was his first meeting of the Board and the external presenters.

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## 1 Declaration of Interests

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The following interest was declared:-

<b>Partner(s)</b>	<b>Item(s)</b>	<b>Nature of Interest(s)</b>
M Hill	Outcomes from the CPP Board Development Session (Sustainable Development and Climate Change)	Secretary and Trustee of Climate Action Strathaven

M Hill clarified that his input to the item would be to make general comments on the outcome of the Development Session. The Chair decided that it was appropriate for him to remain in the meeting for discussion of the item.

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## 2 Note of Previous Meeting

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The note of the meeting of the South Lanarkshire Community Planning Partnership Board held on 2 December 2021 was submitted for approval as a correct record.

**Outcome(s):** Note of meeting approved as a correct record.

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## 3 Community Planning Budget and Expenditure Report (to 28 January 2022 – Period 11)

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A report dated 9 February 2022 by the Executive Director (Finance and Corporate Resources) was submitted providing an update on the Community Planning Partnership (CPP) budget and expenditure as at 28 January 2021 (Period 11).

As outlined in Appendix 1 to the report, the CPP budget for 2021/2022 was £88,044, with total expenditure of £45,291 as at 28 January 2022 (Period 11).

The new Community Development Officer had commenced employment on 7 February 2022. The budget for this post had been adjusted to reflect the projected costs up to 30 September 2022.

To facilitate requests from community representatives to attend online partnership meetings, the Community Engagement Team had arranged to purchase equipment at an approximate cost of £3,000. An outdoor gazebo, at an approximate cost of £1,000, would also be purchased for use when working within communities. The gazebo would also be available for bookings by partners. Those costs had been funded from the CPP Participation and Engagement Group's budget of £15,000. It was anticipated that this budget would be fully utilised.

A further update on the CPP budget would be provided at the next Board meeting.

**Outcome(s):** Noted.

*[Reference: Note of 2 December 2021 (Paragraph 3)]*

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## 4 Community Planning Partnership Risk Register Update

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A report dated 9 February 2022 by the Executive Director (Finance and Corporate Resources) was submitted providing an update on the Community Planning Partnership (CPP) Risk Register.

A CPP Risk Register and Risk Control Plan were maintained to formally record, assess and aid management of strategic risks faced by the Partnership. A process to review the Risk Register and note progress with the implementation of actions to mitigate risks was in place and monitored as a standing item on the agenda of Board meetings.

The risk cards were approved by the Board on 24 June 2021 and summarised in Section 4 of the report. The summary of progress delivered in the Risk Control Plan was noted in Section 4.2 and detailed in Appendix 1 to the report. The COVID-19 Pandemic Risk card was approved by the Board at its meeting on 15 September 2021.

Following review by the Community Planning Progress Group on 24 November 2021 and assistance from the Council's Risk Management Team, updates had been made to the Brexit Risk Card. The updated Card was detailed in Appendix 2 to the report.

The Community Planning Progress Group continued to progress actions and monitor and review the Risk Register and Risk Control Plan. The COVID-19 pandemic and BREXIT risk cards would be reviewed every 6 months and all cards reviewed annually. It was noted that risk scores and rankings could be amended if new information arose that resulted in re-assessment.

Any changes to the risk cards would be presented to the Board for approval and following the annual review, the Board would also receive an Annual Risk Update Report. The next planned review of the full CPP Risk Register and Control Plan would take place in April 2022.

**Outcome(s):**

- (1) Summary of Community Planning Partnership risks noted.
- (2) Progress on the delivery of the action plan noted.
- (3) Updated Brexit Risk Card noted.

*[Reference: Note of 2 December 2021 (Paragraph 15)]*

*P Manning and D Mathers left the meeting after this item of business*

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## **5 Lived Experience Fund Feedback Report**

A report dated 9 February 2022 by the Executive Director (Finance and Corporate Resources) was submitted providing an update on the feedback from the Woolfords, Auchengray and Tarbrax Improvement Foundation (WAT IF?) and Project 31.

Both organisations had been provided with a 'Poverty Framing Toolkit' to help them have conversations with those communities they supported. This focused on 3 main questions:-

- ◆ what issues do you and others in your community face around poverty?
- ◆ what solutions could help make a difference?
- ◆ any other comments/experiences that you would like to share?

The WAT IF? organisation focused on improving the life of residents within the Woolfords, Auchengray and Tarbrax area and delivered community development projects that tackled the issues of greatest concern to its community.

Project 31 was a registered charity which aimed to enrich the experiences of children and their families by engagement in high quality, appropriate play and recreational activities and strengthening of community and family connections within Rutherglen, Cambuslang and the wider area.

Appendices 1 to 4, attached to the report, outlined the consultation feedback from the WAT IF? organisation and Project 31 and the feedback from the Community Planning Progress Group.

The Community Engagement Team would continue to work with funded organisations to support them in gathering this information and feedback received would be submitted to the Board for review. Consultation-feedback would be used as part of the evidence to help inform the priorities of the new Community Plan and to identify policy issues and gaps in service provision. Letters would be sent, on behalf of the Board, to WAT IF? and Project 31 to acknowledge the work in collating the feedback and thanking them for their contribution.

The Lived Experience Fund 2021/2022 had been promoted during the months December 2021 and January 2022, however, no applications had been received. It was proposed that the 2021/2022 Lived Experience funding, totalling £5,000, be carried forward to 2022/2023. It was also recommended that all future Lived Experience Fund applications be promoted in spring each year. During 2022/2023, £10,000 would be available to allocate to local organisations from spring.

P Mavor from WAT IF? responded to questions around aspirations and future plans to increase community cohesion and engagement of volunteers, all of which was hoped to be achieved through partnership working with the Board.

It was noted that the lack of Lived Experience Fund applications had been due to timing with groups not being able to engage due to the pandemic. For the next round of applications, there would be increased promotion and publicity and where gaps were identified, specific groups would be targeted.

Following intimation from P Mavor that it was challenging to connect and develop relationships with statutory services, Partners agreed to assist.

The Chair expressed thanks to P Mavor for her attendance and the Board commended all the work undertaken by both WAT IF? and Project 31.

- Outcome(s):**
- (1) Feedback from WAT IF? and Project 31 noted.
  - (2) Current interventions and supports provided across the Partnership noted.
  - (3) Noted that consultation feedback from organisations–would be used as evidence to help inform the priorities of the new Community Plan.
  - (4) Agreed that the Lived Experience Fund 2021/2022 promotion and application process be rescheduled to take place during the 2022/2023 financial year.

*S Frew joined the meeting during consideration of this item*

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## **6 Larkhall Plan Partnership Presentation and Survey Results**

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N Barr, Larkhall Partnership Plan (LPP), gave a presentation on the outcome of a survey which received over 1,800 responses and had provided a wealth of information on a variety of issues. A key concern was the impact of the extensive housebuilding programme on existing services. More than 600 people had continued involvement with the LPP since the survey was undertaken which resulted in the creation of the Larkhall Community Network.

The LPP had undertaken an extensive media and social media campaign to promote the survey but promotion through word of mouth had been key.

The presentation highlighted that the LPP:-

- ◆ had shared data with South Lanarkshire Leisure and Culture and the Health and Social Care Partnership
- ◆ had provided support for funding applications and taken forward some of the identified priorities

- ◆ recognised the challenges and competing demands which had been exacerbated by the pandemic, however, it believed there was an opportunity to do things differently
- ◆ sought a strong partnership with the Board with serious conversations and meaningful dialogue, considered that it was important for communities to know that the Board was listening and that community focused partnerships were able to deliver key initiatives

N Barr advised that, although the LPP had connections through VASLan, interaction was required with all organisations to ensure collaboration and no duplication of work.

C Sneddon acknowledged that participation needed to be at all levels, with mechanisms to escalate issues as well as to disseminate feedback. The number of locality groups did not need to be consigned to 4 as intermediate links were needed. He described the Community Wish List initiative which was being considered by the Community Wealth Building Commission which gave communities the opportunity to publish aspirations that local businesses and funders could then support.

The Chair expressed thanks to N Barr and M McManus for their presentation and the Board commended the work undertaken.

**Outcome(s):** Noted.

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## 7 Inclusion as Prevention Presentation

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D Dobbie, Service Manager (Children and Justice), South Lanarkshire Council, K Irvine, Partnership Community Engagement Worker, Action for Children and N Hessami, Researcher, Dartington Service Design Lab gave a presentation on the Inclusion as Prevention (IAP) initiative.

D Dobbie advised that the aim of the initiative was to examine services for children and young people who were at risk of offending, and for their families, with the intention of re-shaping those services to make them as helpful, understanding and effective as possible, rather than the current crisis driven approach.

The IAP ethos had the rights of children at its core and the central approach was “respect for children’s views”.

K Irvine gave an overview of the engagement processes and explained the aim of the Tests of Change used. Various case studies were presented that demonstrated the benefits of IAP. N Hessami outlined the improvement process from Tests of Change through Improvements and Learning/Refining through to Evaluation.

The Board was requested to consider ways it might engage with the IAP initiative, which could include being represented on the IAP Steering Group.

C Sneddon advised that the interface with existing initiatives was key and that there was a need to ensure no overlap. The project must be sustainable and more effective than current interventions.

The Chair expressed thanks to D Dobbie, K Irvine and N Hessami for their presentation and the Board commended the work undertaken.

**Outcome(s):** Noted.

*S Mitchell left the meeting during this item of business*

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## **8 South Lanarkshire Strategic Commissioning Plan 2022 to 2025 Update Presentation**

In the absence of C Cunningham, Head of Commissioning and Performance, Health and Social Care Partnership, this item was deferred to the next meeting.

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## **9 Outcomes from the Community Planning Partnership Board Development Session – Sustainable Development and Climate Change – 30 November 2021**

A joint report dated 9 February 2022 by the Executive Directors (Finance and Corporate Resources) and (Community and Enterprise Resources) was submitted providing an update on the outcomes from the Community Planning Partnership (CPP) Board Development Session held on 30 November 2021.

On 2 December 2021, the Board:-

- ◆ considered a report on the findings from the online workshop with Community Planning Partners held on 30 June 2021 which explored the climate emergency and sustainable development as a primary issue in policy-making across the Partnership. This included an overview from the Sustainable Development and Climate Change Development Session held on 30 November 2021
- ◆ agreed a number of appropriate recommendations to be considered to further mainstream the sustainable development principle and climate action in community planning and that further consideration be given in relation to widening them and in engaging and involving young people

Appendix 1 to the report set out the recommendations approved by the Board on 2 December 2021 and provided an update on progress. Appendix 2 to the report provided a summary of the discussion that took place at the Board's Development Session on 30 November 2021.

Aligning the work of the full partnership to the Sustainable Development Goals and national climate change targets would be an ambitious area of work and required significant investment from officers across the Partnership. Key to success would be how the Partnership made this journey with its communities.

The proposed next steps were detailed in Section 5 of the report.

- Outcome(s):**
- (1) Noted.
  - (2) Agreed that climate change and sustainable development be mainstreamed across all partnership work in South Lanarkshire.
  - (3) Next steps, as detailed at section 5.1 of the report, approved.

*[Reference: Note of 2 December 2021 (Paragraph 5)]*

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## **10 Community Planning Review and New Community Plan Progress Update**

A report dated 9 February 2022 by the Executive Director (Finance and Corporate Resources) was submitted providing an update on progress of the Community Planning Structure, the Governance Review and development of the new Community Plan.

The report summarised the background to the ongoing review and development and included the consideration of structures required at a thematic/locality level.

A detailed progress update was provided in relation to the following:-

- ◆ Locality Planning Structures
- ◆ Community Planning Outcome Leads Group
- ◆ Partnership Community Participation and Engagement Group
- ◆ Strategic Environmental Assessment
- ◆ Community Planning Communication Group
- ◆ Community Conversation Focus Groups
- ◆ Cross Partnership Writing Group
- ◆ Partnership Website Review Group

At the Community Planning Outcome Leads Group meeting on 22 November 2021, amendments to the draft Terms of Reference (ToR) were agreed. A copy of the updated ToR was attached as Appendix 1 to the report. The ToR would be reviewed again in June 2022 to ensure that the Group was established in a way which supported the delivery of the new Community Plan and would be submitted to the CPP Board for approval.

At the next Board meeting, the final draft of the new Strategic Environmental Plan would be presented for approval. An update would also be given in relation to the lottery bid which was being submitted through the Council for £64,000 during 2022/2023. If successful, this would double the funding for place based participatory budgeting approaches in neighbourhood planning areas and offer a small development budget for new areas.

Other actions being progressed, in line with key stages of the structure review, included:-

- ◆ development of a Programme Management approach with an agreed programme of activity which was aligned to the Community Plan
- ◆ review of the Board agenda, with all reports to be for decision or scrutiny
- ◆ development of a new partnership reporting template
- ◆ revision of the Board's Terms of Reference
- ◆ development of a Partnership Agreement

**Outcome(s):**

- (1) Progress on the development of the new Community Plan noted.
- (2) Updated Terms of Reference for the Outcome Leads Group, contained in Appendix 1 to the report, approved.
- (3) Progress made to date with the Community Planning Structure and Governance Review noted.

*[Reference: Note of 2 December 2021 (Paragraph 8)]*

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## **11 Shaping Places for Wellbeing Programme Update**

A report dated 9 February 2022 by the Executive Director (Finance and Corporate Resources) was submitted providing an update on the 'Shaping Places for Wellbeing' Programme.

At the Development Session on 'Planning for Place' which took place on 11 May 2021, the Board was asked to consider the offer of being involved in the next phase of conversations with the Improvement Service (IS) and Public Health Scotland (PHS) in relation to the funded 'Shaping Places for Wellbeing' Programme.

On 24 June 2021, the Board expressed an interest on being involved with the Programme.

The aim of the 3-year Programme, delivered by IS/PHS jointly with local authorities and NHS Boards, was to address health inequalities. It recognised that much of the ability to make improvements sat with local partners including councils and sought to harness this to develop new approaches from which learning could be drawn and used more widely across Scotland.

The consistent requirements the Programme sought to work with were:-

- ◆ reducing inequality: a town experiencing bottom 20% in SIMD and a particular health inequality (or equivalent measure in rural areas)
- ◆ collaborative, cross system partnership working, senior leadership level sponsorship within local government and public health system to support an authorising environment for system change
- ◆ identified manager level project support and governance across local government and the public health system
- ◆ capacity to commit and take part in the learning network and local project evaluation process

On 15 September 2021, the Board considered proposals to pursue pieces of collaborative work with NHSL and North Lanarkshire CPP which included key priority areas for cross-system working, one of which was a detailed case management of high resource/contact users in both Coatbridge and Cambuslang and Rutherglen where the Shaping Places approach of working with those experiencing inequalities to create solutions to programmes would complement this piece of work and potentially secure a further staffing resource.

South Lanarkshire Council was invited to submit a proposal to be 1 of 4 initial test sites. While the submitted proposal for the Rutherglen area was unsuccessful, PHS made an amended offer to provide detailed mentoring through the Local Learning Cohort which would support the activity within Rutherglen and share learning. PHS also advised that, in the event it secured additional funding, South Lanarkshire would be the next area selected as a test site.

The Programme's intended result was the achievement of the Place and Wellbeing Outcomes, as detailed in Appendix 1 to the report.

A draft Memorandum of Understanding (MoU) between the parties which set out the outcomes and principles of the mentoring partnership was provided in Appendix 2 to the report. Discussions were being arranged with lead partnership officers in Rutherglen to determine an appropriate action plan to progress the project.

One objective of the recent review of the planning system, was to strengthen links between spatial and community planning. The theme of improving health and wellbeing ran throughout the draft National Performance Framework (NPF4) published for consultation on 10 November 2021. In parallel, next year work would start on the preparation of the Council's Local Development Plan 3 which was required to accord with NPF4 and the Council's Community Plan.

- Outcome(s):**
- (1) Noted.
  - (2) Amended offer of support from Public Health Scotland, outlined in Section 5.1 of the report, noted.
  - (3) Continued work of the Shaping Places for Wellbeing, as detailed in the report, approved.

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## **12 Community Planning Partnership Board Development Session – May 2022 - South Lanarkshire Alcohol and Drug Partnership Proposal**

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A report dated 9 February 2022 by the Executive Director (Finance and Corporate Resources) was submitted on arrangements for the South Lanarkshire Alcohol and Drug Partnership (ADP) Development Session to be held on 19 May 2022.

Depending on public health advice at that time, the session would be held on a blended basis.

An action from the ADP review was to better align its work with the wider work of the CPP, including joint resourcing. An update would be given at the Development Session on some of the work being carried out across South Lanarkshire by various organisations and provide the opportunity to discuss the linkages between the work of the ADP and the wider CPP.

A draft outline of the agenda for the South Lanarkshire ADP Development Session was attached as Appendix 1 to the report.

**Outcome(s):** Proposed outline for Development Session to be held on 19 May 2022 noted.

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### **13 Cambuslang and Rutherglen Community Partnership Update**

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A report dated 9 February 2022 by the Executive Director (Finance and Corporate Resources) was submitted providing an update on the Cambuslang and Rutherglen Community Partnership.

The Clydesdale and Cambuslang and Rutherglen areas had been identified for the development of new locality planning structures. Communities defined locality boundaries themselves and would take account of the legislative requirements relating to localities for the Health and Social Care Partnership.

The Cambuslang and Rutherglen Community Partnership's Terms of Reference, approved by the Board on 2 December 2021, included a recommendation that the Chair of the Community Partnership join the Board in June 2022.

It had been agreed that the Cambuslang and Rutherglen Community Partnership would provide quarterly update reports to the Board and the first of those was attached as Appendix 1 to the report.

**Outcome(s):** Noted.

*[Reference: Note of 2 December 2021 (Paragraph 8)]*

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### **14 Welfare Services Support for Households (1 April to 30 September 2021)**

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A report dated 9 February 2022 by the Executive Director (Finance and Corporate Resources) was submitted providing an update on the support provided to households in South Lanarkshire in the first 6 months of 2021/2022 from a range of Council services and organisations.

The report focused on how Council services, Citizens' Advice Bureaux, the Scottish Social Security Agency and the NHS continued to respond to the increased need to provide vital welfare support to many households in South Lanarkshire.

A wide range of data provided by various services and organisations demonstrated the impact of the pandemic and the levels of support provided was outlined in Appendix 1 to the report.

Detailed information was provided on the range of support provided to households by the following Council services and other organisations:-

- ◆ Benefits and Revenues Service
- ◆ Money Matters Advice Service (MMAS)
- ◆ Citizens' Advice
- ◆ Food Aid

- ◆ Housing
- ◆ Universal Credit
- ◆ Social Security Scotland
- ◆ NHS

The demand for welfare advice and support services continued to grow. Overall, many household budgets remained under pressure and this would be compounded by increased rates of inflation and energy costs.

Examples of support that were expected to assist households in the second half of the year were detailed in section 5 of the report.

The Scottish Government had provided funding to local authorities throughout the pandemic to allow direct financial support to be provided to households. More recent announcements included the cost-of-living award that would allow eligible households to benefit from £150 and the new £80 million COVID-19 Economic Recovery Fund for local authorities to target support for businesses and communities.

**Outcome(s):** Noted.

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## **15 South Lanarkshire Register of Information**

A report dated 9 February 2022 by the Executive Director (Finance and Corporate Resources) was submitted providing a summary of information which had been circulated to Community Planning Partners between 4 November 2021 and 8 February 2022, as outlined in Appendix 1 to the report.

**Outcome(s):** Noted.

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## **16 Date of Next Meeting**

It was noted that the next meeting of the Board would be held on Wednesday 22 June 2022 at 1.00 pm by Microsoft Teams.

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## **17 Any Other Competent Business**

There were no other items of competent business.

# Report

Report to:	<b>Partnership Board</b>
Date of Meeting:	<b>22 June 2022</b>
Report by:	<b>Executive Director (Finance and Corporate Resources) South Lanarkshire Council</b>

Subject:	<b>Community Planning Budget and Expenditure Report</b>
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## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide the Partnership Board with an update on the Community Planning Partnership Budget and Expenditure as at 31 March 2022 (Period 14, 2021/2022 budget) and as at 20 May 2022 (Period 2, 2022/2023 budget); and
- ◆ provide details on the proposed 2022/2023 Community Planning Partnership budget.

## 2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) that the content of the report is noted;
- (2) that the proposed budget outlined at Appendix 2 is approved; and
- (3) that the intention to raise invoices from South Lanarkshire Council for partnership contributions to the budget is noted.

## 3. Background

3.1. Details of the South Lanarkshire Community Planning Partnership Budget and Expenditure are reported to every Partnership Board meeting. This provides partners with an opportunity to seek clarification on the budget and sums spent during the relevant period.

## 4. Budget and Expenditure

- 4.1. The total expenditure at the end of Period 14 (2021/2022) is £35,908. The anticipated closing balance which has been carried forward to the 2022/2023 budget is £52,136 which includes the projected salary costs for the Community Development Officer up to 30 September 2022. Appendix 1 provides a breakdown of the expenditure. Costs since those last reported at Period 10 relate to salary and equipment costs.
- 4.2. There is no expenditure as at the end of Period 2 (2022/2023). Appendix 2 provides a projected breakdown of the proposed expenditure for 2022/2023.
- 4.3. The total available budget for 2022/2023 is £100,486 and includes the projected salary costs for the Community Development Officer up to 30 September 2022. The budget also includes £5,000 carried over from the Lived Experience Funding for 2021/2022.

## **5. Income and Expenditure during 2022/2023**

- 5.1. There has been no specific spend up to the end of Period 2 although totals have been adjusted to reflect the committed expenditure.
- 5.2. Anticipated spend includes the continuation of the Lived Experience Fund, a Community Planning Conference and the second salary payment for the Community Development Officer post. The Board is asked to note that further spending proposals will be put forward which are aligned to the delivery requirements of the new Community Plan.
- 5.3. The Board is asked to note that arrangements will be made for partners to be invoiced for their annual contribution to the Community Planning budget.
- 5.4. A further update will be provided at the next meeting of the Partnership Board on 14 September 2022.

## **6. Employee Implications**

- 6.1. The Partnership has contracted a Community Development Officer up until February 2023. A further update regarding the associated costs will be provided to the Board at a future meeting.

## **7. Financial Implications**

- 7.1. There are no financial implications associated with this report.

## **8. Climate Change, Sustainability and Environmental Implications**

- 8.1. There are no implications for climate change, sustainability or the environment in terms of the information contained in this report.

## **9. Other Implications**

- 9.1. There are no risk or sustainability issues associated with this report.

## **10. Equality Impact Assessment and Consultation Arrangements**

- 10.1. There are no Equality Impact Assessment or Consultation implications associated with this report.

**Paul Manning**

**Executive Director (Finance and Corporate Resources)  
South Lanarkshire Council**

24 May 2022

### **Contact for Further Information:**

If you would like further information, please contact:-

Rhonda Leith, Community Engagement Manager, South Lanarkshire Council

Tel: 01698 455783

Email: [rhonda.leith@southlanarkshire.gov.uk](mailto:rhonda.leith@southlanarkshire.gov.uk)

<b>Community Planning Budget 2021/2022</b>			
<b>Opening Balance April 2021</b>		<b>£39,694</b>	
<b>Income</b>			
<b>Partner Contributions</b>		<b>Budget</b>	<b>Actual to Date</b>
NHS Lanarkshire		18,350	18,350
South Lanarkshire Council		22,000	22,000
Police Scotland		5,000	5,000
Fire Scotland		3,000	3,000
<b>Total Income</b>		<b>£48,350</b>	<b>£48,350</b>
<b>Total available funding</b>		<b>£88,044</b>	<b>£88,044</b>
		£	£
<b>Proposed Expenditure</b>		<b>Proposed Expenditure</b>	<b>Actual Expenditure</b>
Community Plan Delivery		76,000	34,583
Printing/Stationery/Advertising/General		1,300	1,210
Reports, Strategies and Plans		2,000	115
Lived Experience Fund		5,000	0.00
Travel		244	0.00
Community Planning Events		3,500	0.00
<b>Totals</b>		<b>£88,044</b>	<b>£35,908</b>
<b>Total to be carried over to 2022-23 budget</b>			<b>£52,136</b>

*The funds carried over into 2022/2023 include a commitment of £22,553 for the projected salary costs for the Community Development Officer up to 30 September 2022.*

<b>Community Planning Budget 2022/2023 (based on projected period 14 outturn)</b>			
<b>Opening Balance April 2022</b>		<b>£52,136</b>	
<b>Income (invoices to be raised July 2022)</b>			
<b>Partner Contributions</b>		<b>Budget</b>	<b>Actual to Date</b>
NHS Lanarkshire		18,350	18,350
South Lanarkshire Council		22,000	22,000
Police Scotland		5,000	5,000
Fire Scotland		3,000	3,000
<b>Total Income</b>		<b>£48,350</b>	<b>£48,350</b>
<b>Total available funding</b>		<b>£100,486</b>	<b>£100,486</b>
		£	£
<b>Proposed Expenditure 2022-23</b>		<b>Proposed Expenditure</b>	<b>Expenditure</b>
Community Plan Delivery		44,986	0.00
Community Planning Events		2,500	0.00
Learning and Development		10,000	0.00
Lived Experience Fund		10,000	0.00
Printing/Stationery/General		1,500	0.00
Reports, Strategies and Plans		1,000	0.00
Salaries		30,000	0.00
Travel		500	0.00
<b>Total Expenditure</b>		<b>£100,486</b>	<b>0.00</b>

# Report

Report to:	<b>Partnership Board</b>
Date of Meeting:	<b>22 June 2022</b>
Report by:	<b>Executive Director (Finance and Corporate Resources) South Lanarkshire Council</b>

Subject:	<b>Community Planning Partnership Risk Register Update</b>
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## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ present an update on the risk register to the Community Planning Partnership Board.

## 2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) that the summary of Community Planning Partnership risks be noted; and
- (2) that progress in the delivery of the action plan, be noted.

## 3. Background

3.1. A Community Planning Partnership risk register and risk control plan is maintained to formally record, assess and aid management of strategic risks faced by the Partnership.

3.2. On 11 September 2019, the Partnership Board approved the process to review the risk register and noted progress with the implementation of actions to mitigate risks. A risk workshop was subsequently held on 5 December 2019 to discuss and review the feedback received and to consider proposed amendments to the risk register.

3.3. Earlier in 2019, a separate risk workshop was held to identify the risks posed by Brexit which could potentially affect the delivery of the Community Plan. The outcome of this workshop was reported to the Partnership Board on 28 February 2019.

3.4. At the Partnership Board on 12 February 2020, it was agreed that a report on the monitoring of the risk register and risk control plan be a standard agenda item at the Partnership Board meetings.

3.5. The annual review of the Risk Cards and Control Plan was completed by the Community Planning Progress Group with support from South Lanarkshire Council's Risk Management Team on 14 April 2021 and approved by the Partnership Board on 24 June 2021.

3.6. At the Partnership Board on 15 September 2021, the Board also approved the updated COVID-19 Pandemic Risk Card and the Brexit Risk Card on 9 March 2022.

#### 4. Risk Register

4.1. Following approval of the Risk Cards at the Partnership Board on 24 June 2021, together with the review of the COVID-19 and Brexit Risk Cards, the Community Planning Partnership risks are summarised in the table below:-

Risk Category	Key Risk	Inherent Risk Score	Residual Risk Score
<b>1 Very High (15-25)</b>	Partners are required to redirect their resources to respond to and recover from the COVID-19 pandemic. This may result in less support being available to those who are experiencing disadvantage or poverty. This could also lead to the partnership not being able to deliver outcomes within the Community Plan. Risk Number: CPP/2020/002	25	16
	The UK leaving the EU could adversely impact on partner organisations delivery of the Community Plan and those who depend on the services provided. Risk Number: CPP/2020/001	20	16
<b>2 High (8-12)</b>	Failure to achieve the outcomes of the Community Plan 2017-2027. Risk Number: CPP/2018/001	20	9
	Failure to have the appropriate structures in place to deliver the outcomes of the Community Plan and Neighbourhood Plans efficiently and effectively. Risk Number: CPP/2018/008	16	9
	Failure to meet sustainable development principles and respond collectively to the climate emergency. Risk Number: CPP/2018/003	20	9
	Failure to share data/information between partners to deliver the priority outcomes of the Community Planning Partnership. Risk Number: CPP/2018/006	16	8
<b>3 Low/ Medium (1-7)</b>	Ineffective engagement with communities. Risk Number: CPP/2018/002	20	4
	Differing partner priorities. Risk Number: CPP/2018/004	20	4

4.2. A summary of progress in the delivery of the Risk Control Plan is noted below and additional information can be found in Appendix 1. Of the 21 actions contained in the plan:-

Status	Summary
<b>Complete</b>	There are <b>four actions</b> completed.
<b>On target</b>	<b>Twelve actions</b> are currently deemed to be on target to deliver within the timescale set.

<b>Not started</b>	<b>Two actions</b> are currently on hold. These relate to the Board having a clearer understanding of resourcing community planning initiatives and has not been started as a result of the Board's planned work on structures over the next few months and Community Led Planning work which will include discussions and actions around resilience.
<b>Minor slippage</b>	There are <b>three actions</b> with minor slippage.
<b>Major slippage</b>	There has been major slippage for <b>no actions</b> .

## 5. Monitoring and Reporting Arrangements

- 5.1. The Community Planning Progress Group will continue to progress actions and monitor and review the Risk Register and Risk Control Plan. The COVID-19 Pandemic and BREXIT Risk Cards will be reviewed every 6 months and all Cards will be reviewed annually. It should also be noted that risk scores and rankings may be amended if new information comes to light that allows the position to be re-assessed.
- 5.2. Any changes to the Risk Cards will be presented to the Board for approval. Following the annual review of the Risk Cards, the Board will also receive an Annual Risk Update Report.
- 5.3. The next planned review of the full Risk Register and Control Plan was scheduled to take place during April 2022, however, this will now take place after completion of the new Community Plan to ensure that the 2 are aligned.

## 6. UK exit from the European Union and Global Pandemic Effects

- 6.1. When the UK left the EU on 31 December 2020, a trade deal was agreed and arrangements were put in place for imports and exports. There are, however, several remaining longer-term impacts which are likely to affect the Community Planning Partnership and the wider economy. It will be difficult to fully unpick EU exit impacts from those arising from the pandemic in terms of potential job losses, investment, wage stagnation, supply of commodities and rising inflation.

## 7. Cost of Living Crisis and Inflation

- 7.1. It is anticipated that levels of disadvantage and poverty within communities will increase due to the current cost of living crisis, rising levels of inflation and higher energy costs. This could result in additional pressures being placed on the CPP and their partners and may adversely affect delivery of the Community Plan. As well as these factors impacting on the local community, the financial position of CPP partners is likely to be significantly affected. This risk will be considered fully when the review of the CPP's risk register is undertaken during the next quarter.

## 8. Employee Implications

- 8.1. There are no employee implications associated with this report.

## 9. Financial Implications

- 9.1. There are no financial implications associated with this report.

## 10. Climate Change, Sustainability and Environmental Implications

- 10.1. There are no implications for climate change, sustainability or the environment in terms of the information contained within this report.

## **11. Other Implications**

11.1. Failure to demonstrate that risk is actively considered and managed could adversely affect the delivery of the Community Plan and could affect the reputation of the Community Planning Partnership. The work undertaken to identify and review the Community Planning Partnership's strategic risks and to determine the risk controls and actions necessary enabled the Community Planning Partnership to manage the impact.

## **12. Equality Impact Assessment and Consultation Arrangements**

12.1. There are no Equality Impact Assessment or consultation arrangement implications associated with this report.

**Paul Manning**

**Executive Director (Finance and Corporate Resources)  
South Lanarkshire Council**

24 May 2022

### **Contact for Further Information**

If you would like further information, please contact:-

Rhonda Leith, Community Engagement Manager, South Lanarkshire Council

Tel: 0303 123 1017

Email: [rhonda.leith@southlanarkshire.gov.uk](mailto:rhonda.leith@southlanarkshire.gov.uk)

## Community Planning Partnership – Risk Control Plan 2022-23

Status update key:  Not started  Complete  On target  Minor slippage  Major slippage/Failed to meet target

Key Risk	Action	Responsible person	Target completion date	Status update	Comments
Failure to achieve the outcomes of the Community Plan 2017-2027	A new Community Plan, reflecting current community priorities, to be developed and approved by June 2022	Community Participation and Engagement Group/Community Planning Progress Group	30/06/22	<input checked="" type="checkbox"/>	The Community Plan is complete and will be presented for Board approval in June 2022.
	Develop new Neighbourhood Plans for Fernhill, Whitehill, Eddlewood/Low Waters	Community Engagement Team/Partners	31/03/22	<input checked="" type="checkbox"/>	Fernhill and Whitehill plans are complete and are being presented for noting by the Board at their June meeting. Work continues with the Eddlewood and Low Waters communities to progress their plan. The communities are in dialogue about how they want to produce their plan and the area it should cover, and we continue to work with them at their pace.
	Review of CPP Structures	Community Planning Outcomes Leads	30/06/22	<input checked="" type="checkbox"/>	Review work is under way, led by the CPP Outcomes Leads group, and proposals for revised structures will be presented to the Board at their September meeting.
	Review of governance and accountability arrangements	Community Planning Outcomes Leads/Community Planning Team	30/06/22	<input checked="" type="checkbox"/>	Review work is under way, led by the CPP Outcomes Leads group, and proposals for revised governance and accountability arrangements will be presented to the Board at their September meeting.
Ineffective engagement with communities	Promote the development of Community Led Plans to communities across South Lanarkshire	Community Participation and Engagement Group	31/12/21	<input checked="" type="checkbox"/>	<b>COMPLETE</b> - This action is being carried out through the development of Community Partnerships and raising awareness of community led plans with all representative groups.
	Review the Community Planning website	Community Planning and Governance Adviser	30/06/22	<input checked="" type="checkbox"/>	A Community Planning website survey has been launched seeking the views of the South Lanarkshire residents to make sure the website is serving the local communities and that the useful information is provided in a clear and accessible way.

Key Risk	Action	Responsible person	Target completion date	Status update	Comments
					The survey will close at the end of July 2022 and following this the feedback will be analysed. Work will commence to update the website and discussions are also taking place with the council's IT Team to work on the new graphic layout of the website.
Failure to meet sustainable development principles and respond collectively to the climate emergency	Deliver a partnership workshop which considers an integrated approach to the climate emergency and sustainable development. Provide the CPP Board with recommendations for implementing an integrated approach using feedback from the workshop.	Sustainable Development Officer, South Lanarkshire Council	30/09/21		<b>COMPLETE</b> - A Pan-Lanarkshire Sustainable Development and Climate Change Workshop took place on 30 June 2021. A further CPP Board Development Session took place on 30 November 2021 to agree an implementation approach. A further report on the outcomes from the development session and recommended implementation actions will be submitted to the CPP Board on 9 March 2022.
	Support community-led action on climate change	Community Engagement Team/ Sustainable Development Officer, South Lanarkshire Council	31/03/22		Actions from the CPP Board Development Session held on 30 November 2021 will be implemented and a short-term working group has been established for this purpose.
Failure to share data/information between partners to deliver the priority outcomes of the Community Planning Partnership	Identify barriers to better understand issues related to sharing data between Partners and Community Organisations and develop and implement improvement actions	VASLan	31/03/22		Minor slippage based on the complexity of data sharing and potential GDPR data sharing agreements required. Particular issues around data sharing with ADP commissioned services, currently sitting with the ADP Board.
	Carry out work to identify the data that Community Organisations have and can share which could be used to inform partnership planning	VASLan	31/12/21		Range of metrics available through our 'Engage, Promote, Involve (EPI)' Customer Relationship Management system around the state of the sector. Richest information which could aid planning is via managed funds e.g. Integrated Care Fund, Communities Mental Health and Wellbeing Fund etc.
	Raise awareness with Community Organisations regarding data collection and sharing	VASLan	31/12/21		Awareness raised predominantly via managed funds, focusing on demonstrating impact against local, national and international outcomes.
Failure to have the appropriate structures in	Establish the new Outcomes Leads model	Community Planning Team/Community	30/09/21		<b>COMPLETE</b> - The interim Outcomes Leads Group has been established and are meeting regularly. The group has Senior Officer representation from across

Key Risk	Action	Responsible person	Target completion date	Status update	Comments
place to deliver the outcomes of the Community Plan and Neighbourhood Plans efficiently and effectively		Planning Outcomes Leads			the partnership. The draft Terms of Reference will be submitted to the CPP Board on 9 March 2022 for approval and this will be reviewed again in June 2022 to align the focus of this group to the new priorities.
	Implement locality level Community Partnerships in Rutherglen/Cambuslang and the Clydesdale areas by December 2021	Community Engagement Team/Partners	31/12/21		Both areas now have Community Partnerships in place. Terms of Reference have been agreed and the two chairs will join the CPP Board at their June meeting. Work is now under way to develop similar partnerships in the East Kilbride and Hamilton areas.
Differing partner priorities	Develop a process to ensure that the Board has clearer oversight of the resourcing of community planning initiatives (resource pooling is a requirement of the Community Empowerment Act – extract from SLC BVAR report April 2019)	Community Planning Outcomes Leads	31/12/22		Carried forward from the 2020-21 Risk Control Plan. This action is on hold and pending completion of the review of structures and has therefore been revised to 31/12/22.  The development of community partnerships, initially in Cambuslang/Rutherglen and Clydesdale but later in all four localities, will provide a process to resource initiatives at locality level and a direct link to Board oversight of this. The delivery of the new Community Plan will also require greater clarity as to how resources are pooled to achieve its outcomes.
The UK leaving the EU could adversely impact on partner organisations delivery of the Community Plan and those who depend on the services provided	Continue to monitor developments, reviewing information and guidance from the Scottish and UK Governments with the support from the council's Risk Management Team, taking action as and when required	Community Planning Team/council's Risk Management Team	31/03/22		The updated BREXIT Risk Card was approved by the CPP Board on 9 March 2022 and will continue to be monitored by the council's Risk Management Team.  The full review of the Risk Register and Control Plan has been put on hold until the completion of the new Community Plan.
Partners are required to redirect their resources to	Economic recovery and renewal plans to be developed and presented to the Community Planning Partnership Board	Pan-Lanarkshire Economic Forum	31/12/21		The new Economic strategy is being presented to council in June 2022 and will be reported to the CPP Board in September 2022.

Key Risk	Action	Responsible person	Target completion date	Status update	Comments
respond to and recover from the COVID-19 pandemic. This may result in less support being available to those who are experiencing disadvantage or poverty. This could also lead to the partnership not being able to deliver outcomes within the Community Plan.	Work with Public Health Scotland to develop a proposal for the Board on actions for recovery and renewal that they will support	Community Planning Team	31/07/21		The Shaping Places for Wellbeing programme will now have additional staffing resource through the Improvement Service to help identify and deliver appropriate co-designed actions. Staff member expected to be in post September 2022.
	Community led planning work should be further developed to encompass community resilience planning including plans for food security and climate change	Community Participation and Engagement Group/ Sustainable Development Officer/ Policy Development Officer (Food Development), South Lanarkshire Council	31/03/22		Future community led plans will include discussion and actions around resilience. Discussions have been held with the Resilience Team as to how to introduce this to the process. A workshop around food security will be held in summer 2022 to support CPP work on this. A new Sustainable Communities Engagement Officer is being recruited to help communities articulate and deliver their priorities around climate change.
	Consider the digital inequalities highlighted as a result of the pandemic, review their current action plan and identify partnership priorities for implementation	Digital Inclusion Group	31/09/21		<b>COMPLETE</b> - The Digital Inclusion Action Plan was reviewed by the Digital Inclusion Sub-Group to learn from COVID-19 pandemic and inform future priorities.
	Develop a partnership volunteering strategy and invest in volunteer training to ensure a good experience for those volunteering with partners	All partners, VASLan lead	30/06/22		Pledge and Strategy taken to the CPP Board on 22 June 2022 for approval.
	Increase the number of accredited volunteer organisations and recognise and support these across the partnership	All partners, VASLan lead	30/06/22		Volunteer Strategy includes ambitious targets including supporting 200 community organisations through the Volunteer Friendly Award accreditation, and all CPP partners through the Investing in Volunteers initiative.

# Report

Report to:	<b>Partnership Board</b>
Date of Meeting:	<b>22 June 2022</b>
Report by:	<b>Executive Director (Finance and Corporate Resources) South Lanarkshire Council</b>

Subject:	<b>Lived Experience Fund Feedback and 2022/2023 Applications</b>
----------	--

## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide the Partnership Board with an update on the feedback provided by the Machan Trust; and
- ◆ request approval for the allocation of Lived Experience Funding from the 2022/2023 Lived Experience Budget.

## 2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) that the feedback provided by the Machan Trust, as set out in Appendix 1, is noted; and
- (2) that the Lived Experience Funding is awarded as detailed in Appendix 2.

## 3. Background

- 3.1. As agreed by the Board at its meeting of 17 April 2019, £5,000 from the Community Planning budget was aligned to spend relating to capturing the lived experience of people who experience poverty, inequalities and/or deprivation.
- 3.2. Applications to the fund are restricted to local organisations operating in South Lanarkshire and to those whose work links with the Community Plan objective of Tackling Poverty, Deprivation and Inequality. Those organisations who were funded during 2020/2021, specifically to capture local experiences of the COVID-19 pandemic.
- 3.3. Due to the COVID-19 pandemic restrictions, most of the organisations have been unable to carry out the engagement work that they had planned. Those organisations have provided an update on how they plan to use the funding as restrictions ease. Organisations have been allocated a link officer from the Council's Community Engagement Team to assist them with the process and to ensure that they can be linked into wider work within their community (where relevant). As feedback is received, further updates will be provided to the Board.
- 3.4. This report provides an update on the feedback provided by the Machan Trust who has engaged with young people who use its services.

- 3.5. As agreed by the Board at the meeting of 17 April 2019, a yearly Lived Experience Fund would be launched.
- 3.6. Due to no applications being submitted for the 2021/2022 campaign during November 2021 - January 2022, the Board agreed at its meeting on 9 March 2022, to reschedule the promotion of the Lived Experience Fund to take place during spring 2022/2023 to enable groups to re-apply at a more convenient time of the year. It was also agreed to carry over the 2021/2022 budget of £5,000 to the new financial year and to promote the 2022/2023 budget of £5,000 at the same time providing a £10,000 budget for groups to apply for.
- 3.7. This report also provides an update on the Lived Experience Fund applications submitted for approval at Appendix 2.

#### **4. Lived Experience Feedback – The Machan Trust**

- 4.1. All organisations are provided with a 'Poverty Framing Toolkit' to help them have conversations with the communities that they work with and support. This focuses on three main questions:-
  - i. What issues do you and others in your community face around poverty?
  - ii. What solutions could help make a difference?
  - iii. Any other comments/experience that you would like to share?
- 4.2. The Machan Trust is a charity based in Larkhall that works to improve the life chances of children and young people through positive engagement and providing access to opportunities. The Machan Trust consulted with 50 young people between the ages of 12 and 16 years old.
- 4.3. At its meeting on 10 May 2022, the Community Planning Progress Group was provided with the Lived Experience feedback provided by the Machan Trust for information.

#### **5. Next Steps – Lived Experience Feedback**

- 5.1. As the Community Planning Team receive feedback from organisations, this will be submitted to the Board for review.
- 5.2. South Lanarkshire Council's Community Engagement Team will continue to work with funded organisations to support them in gathering this information.
- 5.3. Feedback from these organisations will be used as part of the evidence to help identify any policy issues and gaps in service provision.
- 5.4. Further discussions will be held with The Machan Trust to ensure that individuals and families are aware of the current supports that are available and to discuss any remaining gaps.
- 5.5. A letter will be sent on behalf of the Board to this group acknowledging the efforts of their staff in collating the feedback and thanking them for their contribution.

#### **6. Next Steps – Lived Experience Fund Applications 2022/2023**

- 6.1. Applications to the fund are restricted to local organisations operating in South Lanarkshire and to those whose work links with the Community Plan objective of Tackling Poverty, Deprivation, Poverty and Inequality.

- 6.2. All applications require to be supported by a constitution and a copy of the last year's final accounts.
- 6.3. Funding applications for 2022/2023 opened on 19 April 2022 and closed on 27 May 2022. Applications were assessed against standard criteria and all applications received for approval are listed in this report.
- 6.4. Information collated by these organisations on the 'lived experiences' of the people who use their services will be reported to the Board during 2022/2023.
- 6.5. The Board is asked to approve the submitted applications as detailed in Appendix 2.

## **7. Employee Implications**

- 7.1. There are no employee implications associated with this report.

## **8. Financial Implications**

- 8.1. The current Lived Experience allocation for 2022/2023 is £10,000. As agreed by the Board, £5,000 has been transferred from the 2021/2022 budget. The current position of the fund for 2022/2023 is as follows:-

Total allocation for Lived Experience Funding	£10,000.00
Lived Experience Funding recommended in this report	£3,500.00
Remaining balance	£6,500.00

## **9. Climate Change, Sustainability and Environmental Implications**

- 9.1. There are no implications for climate change, sustainability or the environment in terms of the information contained within this report.

## **10. Other Implications**

- 10.1. The risk to the Partnership Board is that lived experience funding is not utilised for the purpose of which it was intended. This risk is mitigated by internal controls including audit procedures and a conditions of grant agreement. Successful applicants are required to submit an expenditure return and to share their findings. A 'Talking about Poverty in your Community' pack has been developed to support applicants to have conversations in their community.

## **11. Equality Impact Assessment and Consultation Arrangements**

- 11.1. There are no Equality Impact Assessment or Consultation implications associated with this report.

**Paul Manning**  
**Executive Director (Finance and Corporate Resources)**  
**South Lanarkshire Council**

24 May 2022

### **Contact for Further Information:**

If you would like further information, please contact:-

Rhonda Leith, Community Engagement Manager, South Lanarkshire Council

Phone: 0303 123 1017

Email: [rhonda.leith@southlanarkshire.gov.uk](mailto:rhonda.leith@southlanarkshire.gov.uk)

**See Machan Trust PDF**

**Collective Voices of Young People in Larkhall**



**MACHAN TRUST**  
DIGNITY INCLUSION RESPECT

5

# Collective Voices

Of Young People in  
Larkhall





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## Executive Summary

The Machan Trust consulted with 50 young people between the ages of 12 and 16 over a period of several months.

During Covid, we found that young people were not keen to undertake online surveys.

Once we were able to resume our lunch and youth clubs, we were able to build up a rapport with the young people and ask about their lives in Larkhall.

We found that the periods of isolation due to covid had a serious effect on young people. Many were not keen to engage with activities out with school or the home.

We have since set up after school groups within Larkhall Academy, are keen to offer a breakfast club and are continuing with the various sports clubs we offer as well as employability support.

We are now working with a group of one hundred young people, and we are keen to continue our collective voices of youth with regards to health improvement. To engage with the young people on questions surrounding their physical and mental health.

April 2022

# The Questions

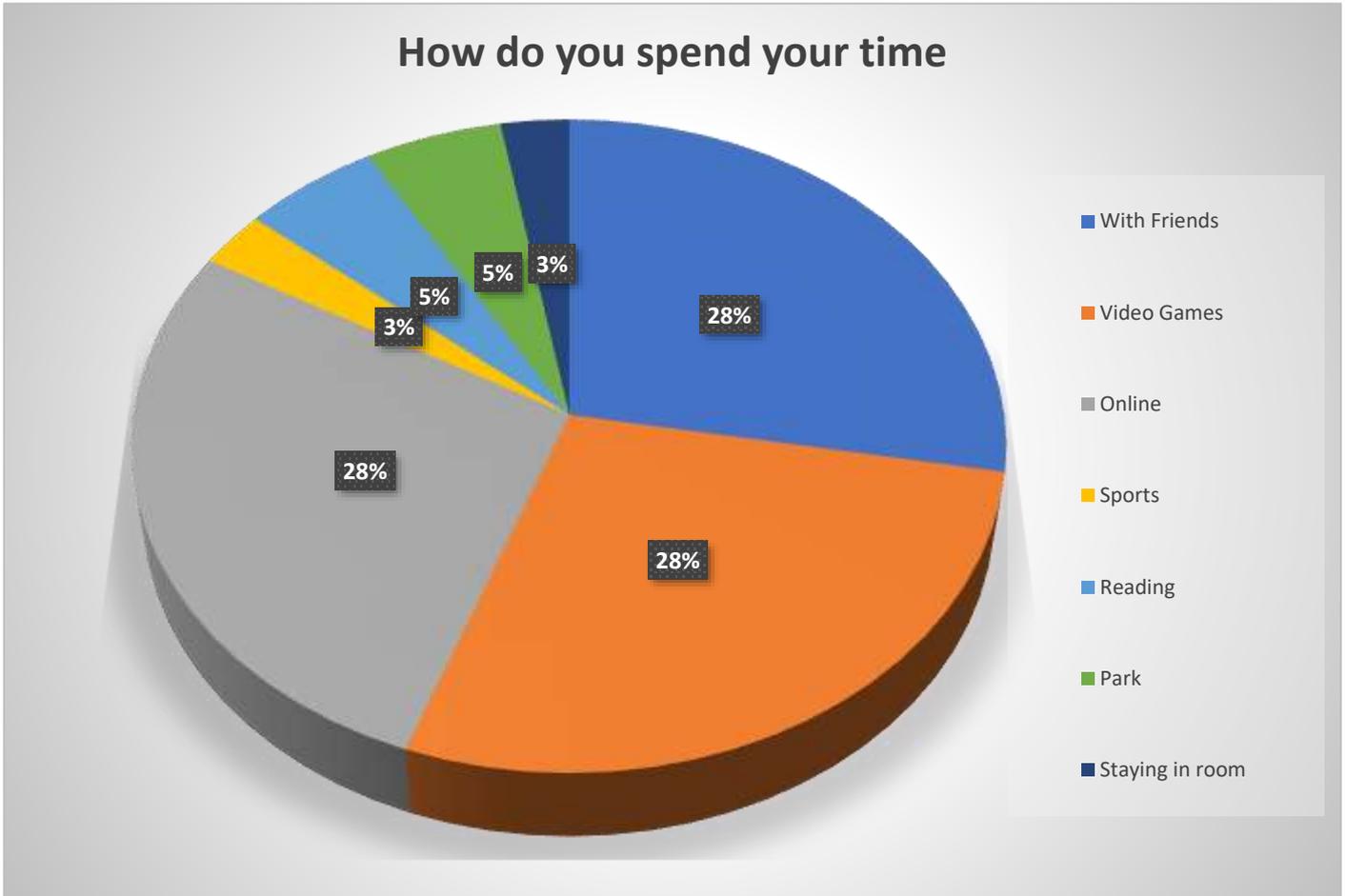
## Question One

What is the best thing about being in Larkhall?



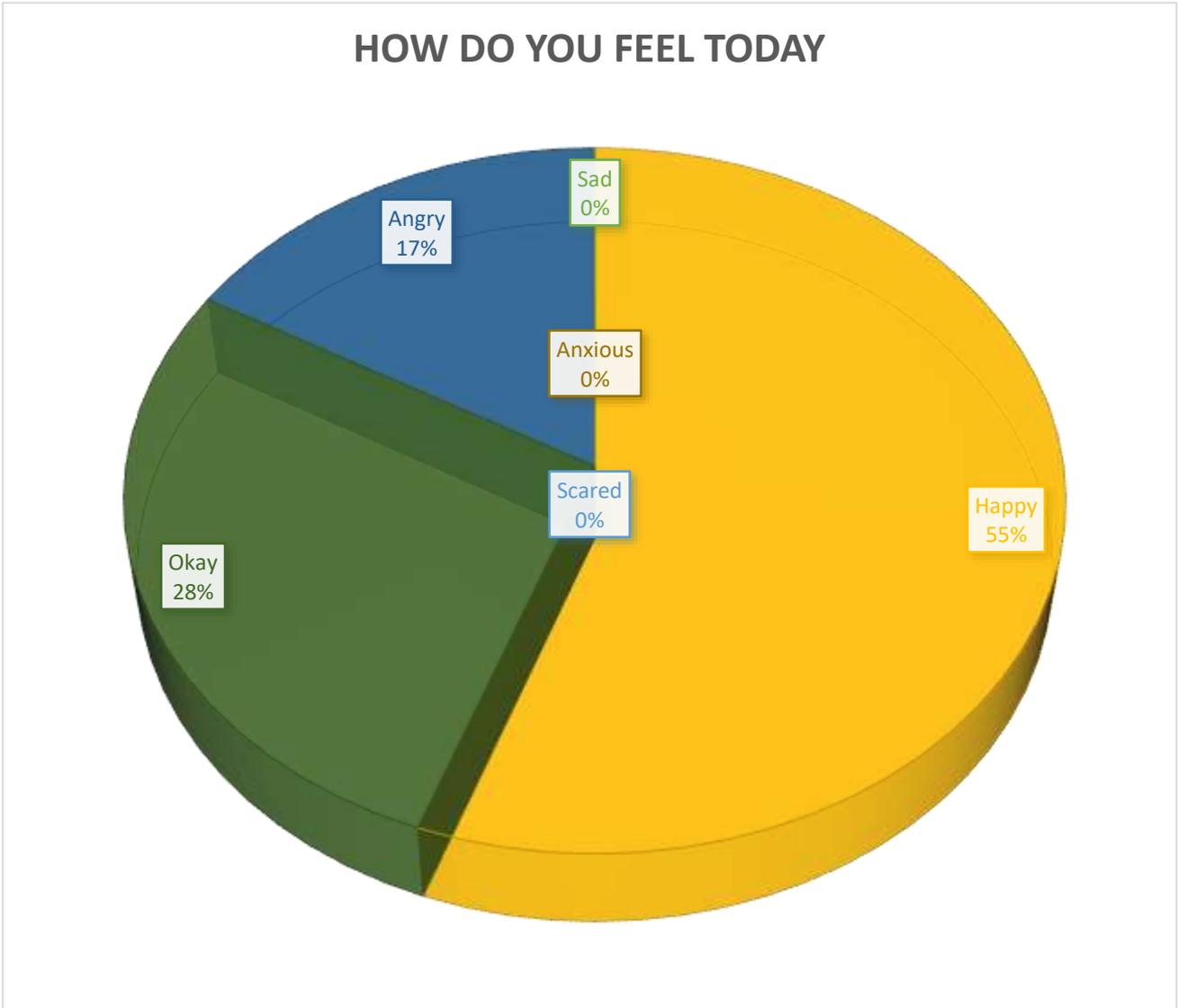
## Question Two

How do you like to spend your time?



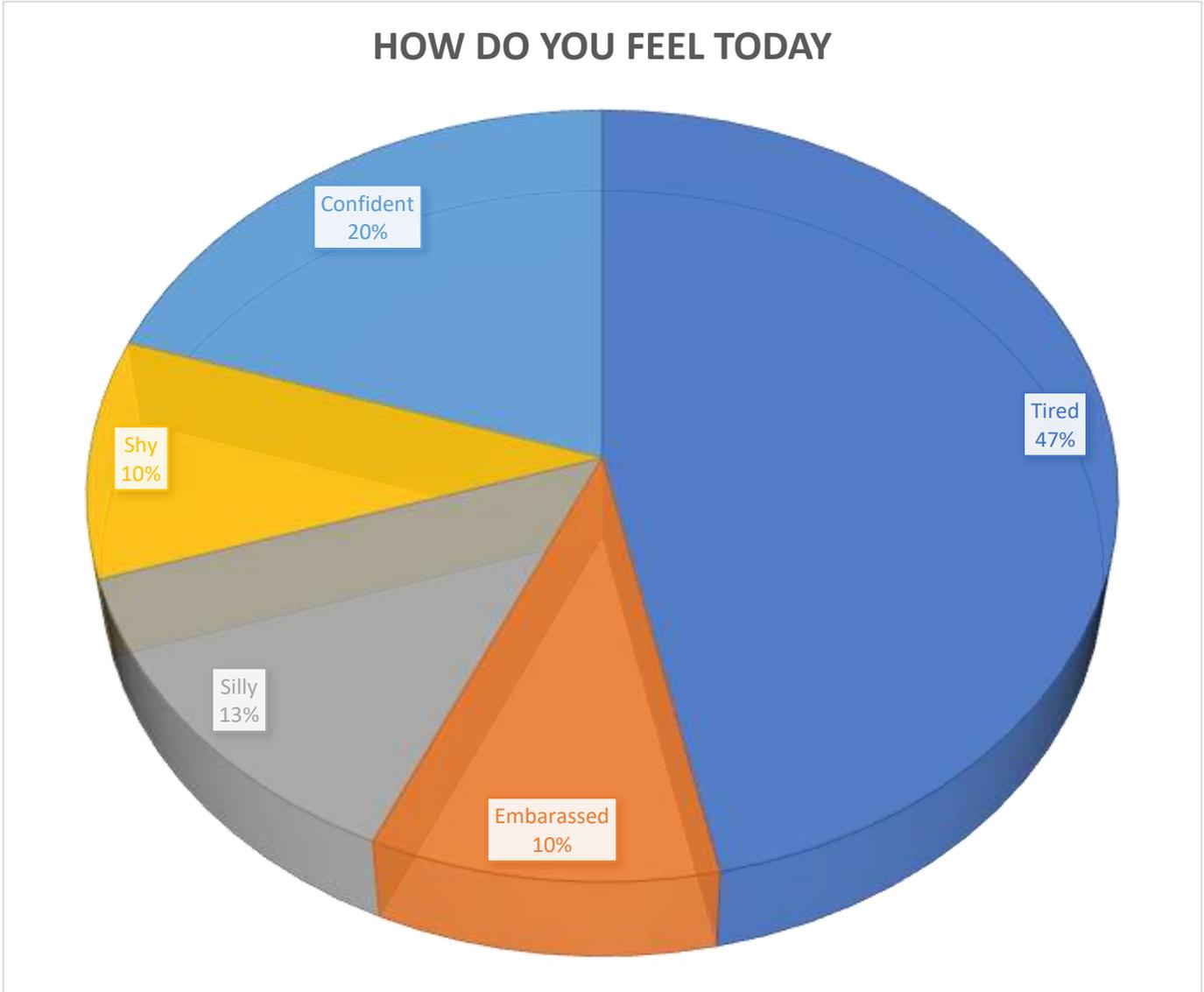
### Question Three

How do you feel today?



### Question Four

How do you feel today?





**Question Five**

**What is the first word you would use to describe Larkhall?**





**Question Six**

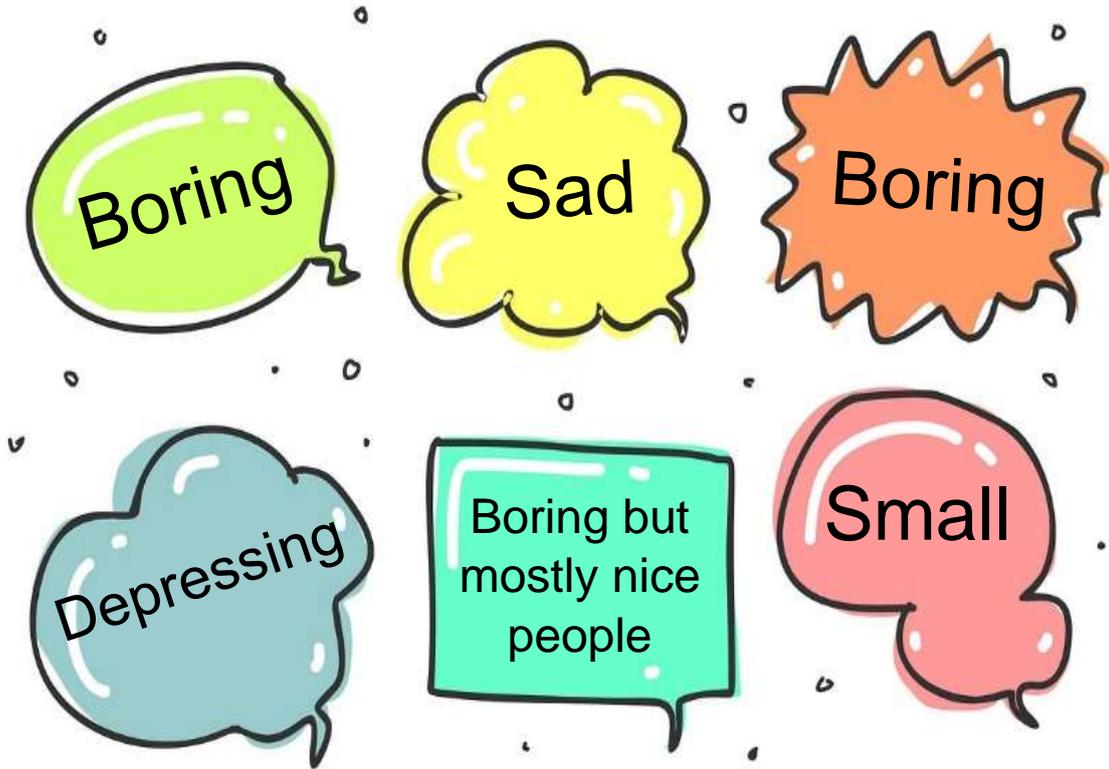
**In one word, how does Larkhall make you feel?**

(Support was given to the young person who felt suicidal)



**Question Seven**

**What Kind of community do you have?**



## Question Seven Continued

**What Kind of community would you like to have?**



**Feedback: most young people were uncertain about what a community was. This required further explanation.**



**Question Eight**

**What is something important to you about Larkhall?**



**Question Nine**

**What change would you like to see in the place that you live?**

facilities  
tea  
park quiet  
**Peace**  
shops  
**More**

**For reference - Get more tea (means drama and gossip - not actual tea)**

## Question Ten

**What makes you proud of Larkhall?**





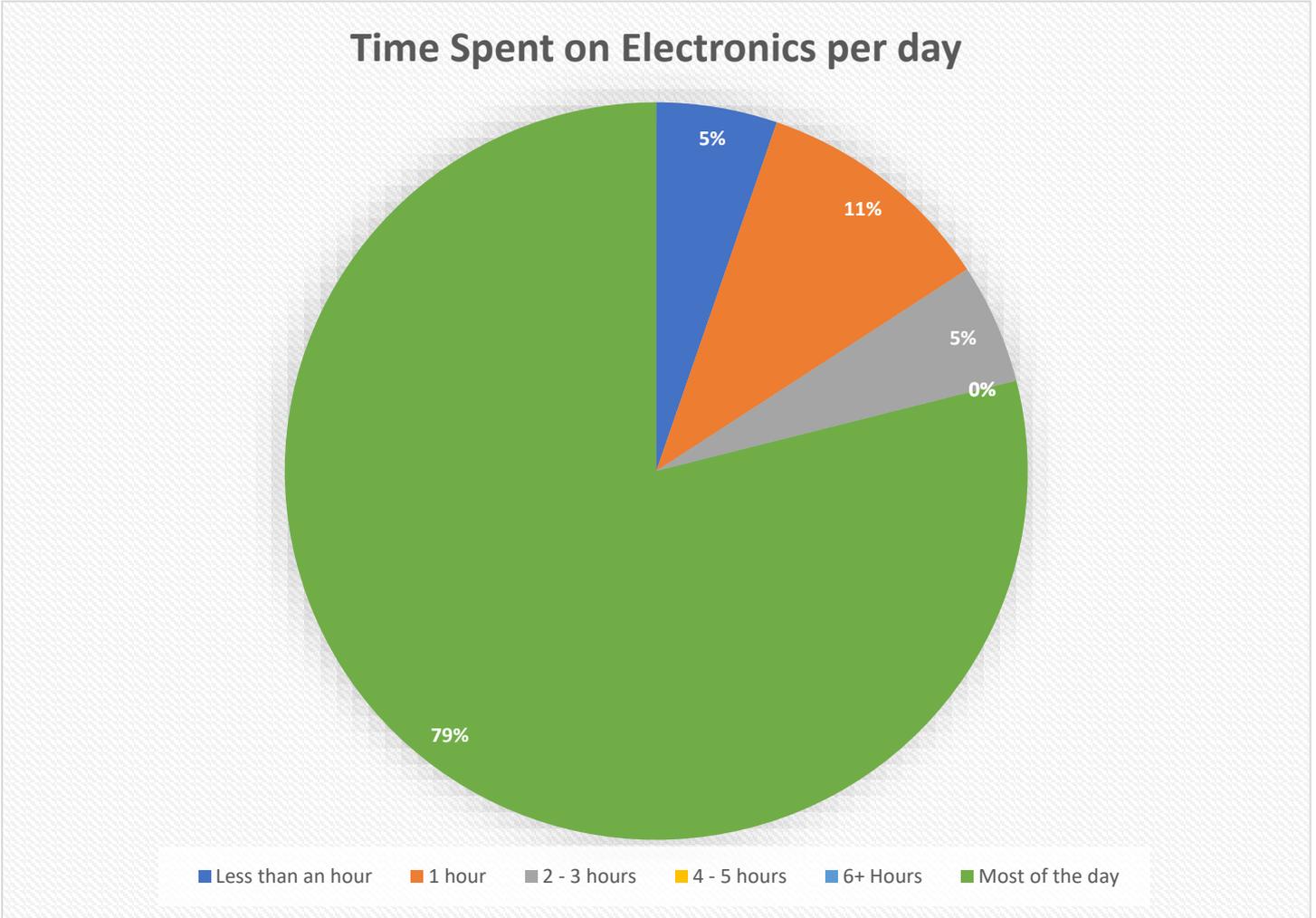
**Question Eleven**

**What is your favourite thing about the Machan Trust?**

Workers  
Lunch-Club  
exists  
Don't-know  
**Friends**  
Spinning-Leo  
kind Clubs

**Question Twelve**

**How long do you spend on Electronics Each Day?**



**Feedback:**

**Varies between weekdays and weekends less on weekends)**

**Depends on whether it's a treat day.**

## Fun Questions

We asked some fun debate question to help engage the young people. This went well. They often ask to do a fun question and sometimes produce their own. They have very strong opinions.

**Should a giraffe wear a tie at the top or the bottom of its neck?**

**What about a bow tie?**

Most said the tie should be at the bottom and the bow tie at the top



**Is cereal Soup?**

Almost everyone said no.



**How should a giraffe wear its hat? 1 on its head or 1 on each horn (ossicone)**

**Most said head**



**Do beans belong on Weetabix?**

**No**



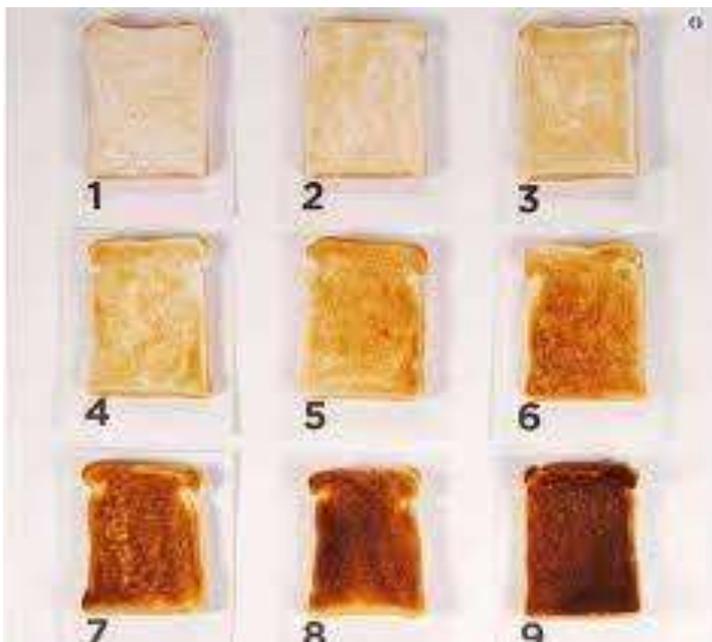
**Would you try Cadbury's Cream egg and Heinz mayonnaise? (April Fools)**

**No**



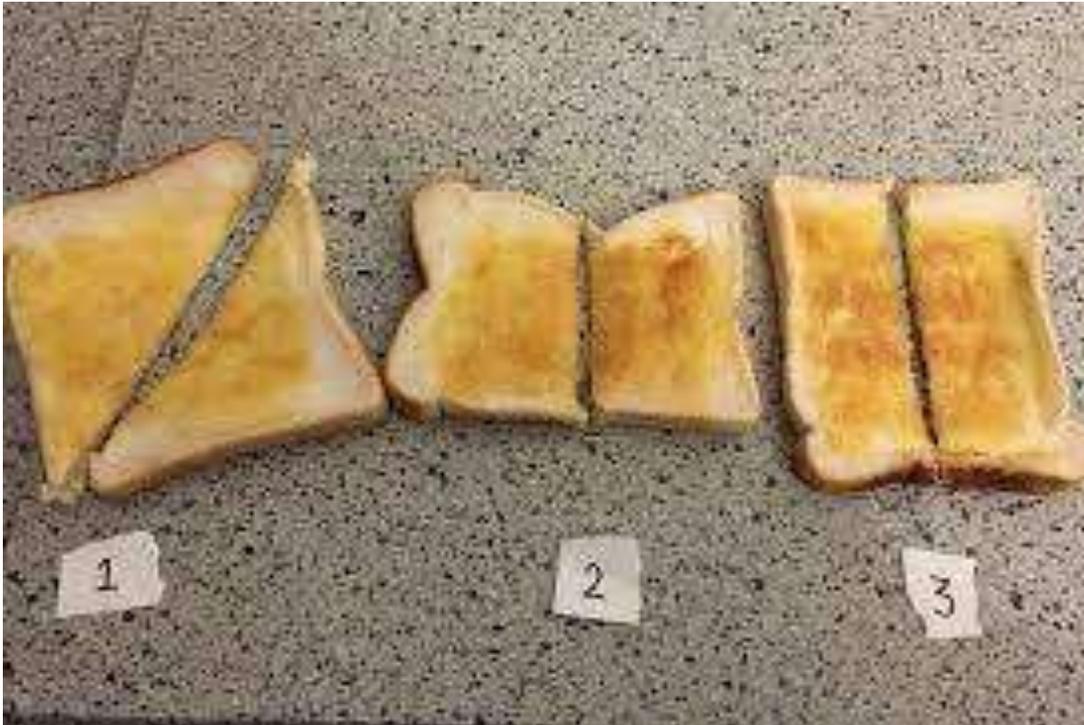
**How toasted should toast be? (For national toast day)**

**There was no one right answer but definitely a wrong one e.g., pale or burnt.**



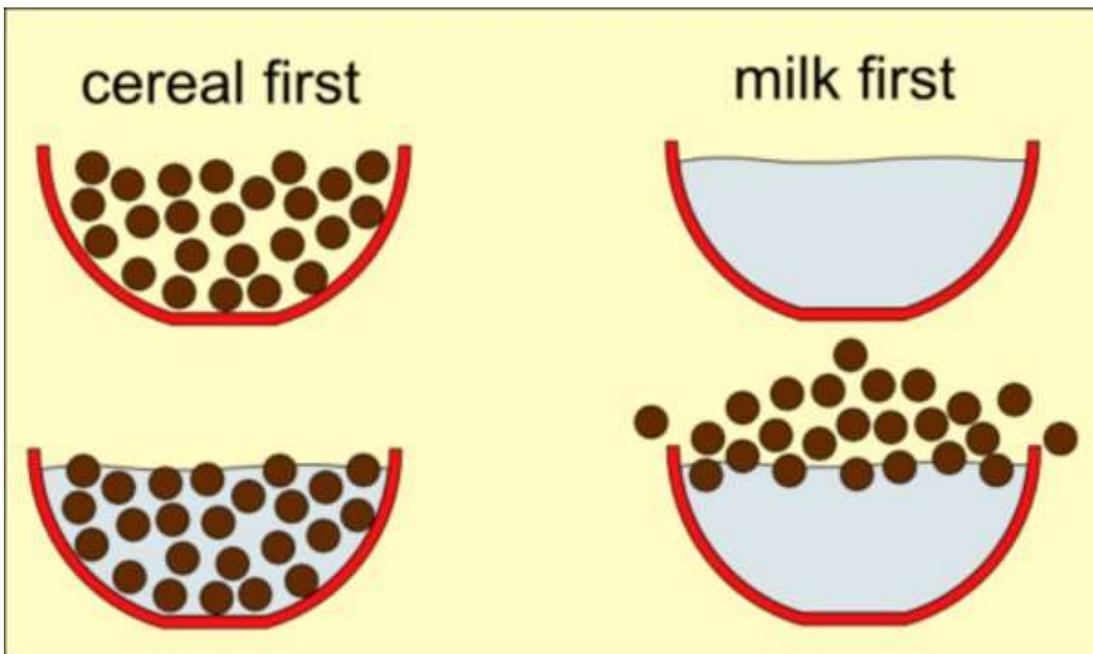
**What is the correct way to cut toast?**

Not vertically. Preferably into triangles but horizontal is okay.



**Should you pour the milk or the cereal first?**

Everyone said cereal



## Lived Experience Fund Awards 2022/2023

## 5

App. No.	Applicant	Amount requested	Purpose of Grant	Amount awarded
001	The Machan Trust	£500	To fund a consultation with 11-18 year olds which focuses on Health Improvement.	£500
002	Muiredge Primary and Nursery School	£500	Funding will be used for the development of play areas within the school playground to support children struggling to play together and mix socially. These would include a quiet area, reading area, water and sand, STEM area and a chill out zone. Children will be supported to use the spaces and there will also be targeted activities with children and families who experience poorer outcomes.	£500
003	Circle (Family Service Unit Scotland)	£500	Funding will be used to deliver two community activities that will contribute towards improving the health inequalities of those supported by reducing social isolation by empowering communities and individuals to improve their own health and wellbeing. Target Group 6 to 16 year olds.	£500
004	Project 31	£500	To fund a variety of consultations to obtain a picture of how their participants would like to see services develop. The group want to assess the impact of the rising cost of living and the importance of free local services for children and families and that those living in areas of high deprivation have their voices heard.	£500
005	Lanarkshire Association for Mental Health (LAMH)	£500	Funding used to employ an external consultant to carry out a consultation with people LAMH supports to explore potential for a training team to be established where people with lived experience deliver these sessions within their communities.	£500
006	Community Connections	£500	Funding would be used to help plan and create a varied programme of activities for service users including a skill sharing café;	£500

<b>App. No.</b>	<b>Applicant</b>	<b>Amount requested</b>	<b>Purpose of Grant</b>	<b>Amount awarded</b>
			arts and crafts; a book club and cinema days.	
007	Robert Smillie Memorial Primary School	£500	Supporting children and their families to reduce the poverty related attainment gap and also providing farm foods vouchers to families so that children will not be left hungry.	£500

# Report

Report to:	<b>Partnership Board</b>
Date of Meeting:	<b>22 June 2022</b>
Report by:	<b>Director, Health and Social Care, South Lanarkshire Health and Social Care Partnership</b>

Subject:	<b>South Lanarkshire Integration Joint Board Strategic Commissioning Plan 2022 to 2025</b>
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## 1. Purpose of Report

1.1. The purpose of the report is to:

- Provide the Partnership Board with an overview of the South Lanarkshire Integration Joint Board (IJB) Strategic Commissioning Plan (SCP) 2022 to 2025.

## 2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendation:-

(1) That the content of the report is noted.

## 3. Background

3.1. As part of the Public Bodies (Joint Working) (Scotland) Act 2014, Integration Joint Boards are required to prepare and agree three-year Strategic Commissioning Plans (SCP) that set out how resources will be directed to secure better health and well-being outcomes.

3.2. The main purpose of the SCP is to set out how South Lanarkshire Integration Joint Board (IJB) will plan and deliver services in the area over the medium term, using the integrated budgets under its control. The SCP also provides clarity to the parties, that is, South Lanarkshire Council and Lanarkshire NHS Board regarding what they are required to operationally deliver (alongside annual directions issued by the IJB).

3.3. The IJB must ensure stakeholders are fully engaged in the preparation, publication, and review of the SCP, in order to establish a meaningful co-productive approach; to enable the delivery of the nine National Outcomes for Health and Wellbeing; and achieve the core aims of integration.

## 4. Current Position

4.1. The current SCP (2022–2025) was approved at the IJB on 29 March 2022 and is appended. It sets out:

- What the public and key stakeholders told us was important to them through extensive consultation and engagement activity;
- The strategic needs profiling of the population of South Lanarkshire;
- How the IJB, alongside Community Planning Partners, will work to deliver the nine National Health and Wellbeing Outcomes; and

- How the IJB will commission service to support the recovery from the pandemic.
- 4.2. The SCP sets out twelve strategic priorities for the IJB which drive the strategic commissioning intentions also highlighted in the plan. These are:
- Sustaining core and statutory functions;
  - Greater emphasis on early intervention, prevention and health improvement;
  - Addressing mental health and addictions;
  - Improving unscheduled care;
  - Increasing intermediate care;
  - Facilitating single point of access;
  - Promoting self-care and self-management;
  - Supporting carers;
  - Promoting suitable and sustainable housing;
  - Improving transitional arrangements;
  - Contributing to homelessness prevention and reduction;
  - Investing in enablers to support integration; and
  - Recovery and remobilisation from the COVID-19 pandemic.
- 4.3. The SCP has been developed to have a mutually reinforcing relationship with key local strategies of the Health Board, Council and Community Planning Partnership Board.
- 4.4. The SCP has been presented to the relevant governance groups of the Health Board and Council, and a presentation to the Community Planning Partnership Board on 9 March 2022 and has been shared with local stakeholders.
- 4.5. The strategic priorities listed at 4.2 above and attendant strategic commissioning intentions will frame a range of 'directions' to the Council and/or the Health Board for delivery (principally, although not exclusively, for progressing through the Health and Social Care Partnership).
- 4.6. The SCP highlights the importance of the Community Planning Partnership particularly in respect of work to address inequalities and emphasises the whole system approach that is required from partners and stakeholders. It also reflects the IJB's commitment to supporting the delivery of the South Lanarkshire Community Plan.

## **5. Employee Implications**

- 5.1. The SCP recognises the importance of the health and social care workforce to the development and delivery of the vision and ambition articulated.
- 5.2. This report does not describe any new specific employee implications.

## **6. Financial Implications**

- 6.1. The IJB agreed a financial plan for 2022/2023 at its meeting on 29 March 2022 which was developed to support the delivery of the twelve strategic commissioning priorities within a balanced budget.
- 6.2. In looking forward the financial plan will be developed further for the short to medium term to align it to the strategic commissioning intentions and 'directions'. This will include responding to the ongoing consequences of the pandemic with the reality of meeting the challenge of increasing demands within resources which are reducing in real terms.

## **7. Climate Change, Sustainability and Environmental Implications**

7.1. In accordance with the requirements of Section 7 (1) of the Environmental Assessment (Scotland) Act, 2005 a Strategic Environmental Assessment pre-screening exemption on the Strategic Commissioning Plan was submitted to the Scottish Government. The Strategic Commissioning Plan is exempt from Strategic Environmental Assessment as its implementation will have **minimal effect** in relation to the environment. This is in accordance with Sections 5 (4) and 7 (1) of the 2005 Act.

## **8. Other Implications**

8.1. The SCP and the directions that flow from it will materially address items within the IJB's approved risk register in place, most notably:

- Delivery of SCP and associated Directions.
- Market and Provider capacity.
- Shifting the balance of care from residential and acute settings to community-based alternatives.

8.2. There are no other issues associated with this report.

## **9. Equality Impact Assessment and Consultation Arrangements**

9.1. An Equality Impact Assessment was undertaken and informed the SCP.

9.2. The SCP was prepared in accordance with the Planning with People guidance issued by the Scottish Government and COSLA on 11 March 2021. The guidance complements existing engagement and participation strategies and features the [national standards of community engagement](#) which are central to the current IJB [participation and engagement strategy](#).

**Soumen Sengupta**

**Director, Health and Social Care, South Lanarkshire Health and Social Care Partnership**

24 May 2022

### **Contact for Further Information**

If you would like further information, please contact:-

Craig Cunningham, Head of Commissioning and Performance

Tel: 01698453704

Email: [craig.cunningham@lanarkshire.scot.nhs.uk](mailto:craig.cunningham@lanarkshire.scot.nhs.uk)

Colette Brown, Planning and Performance Manager

Tel: 01698 453447

Email: [colette.brown@southlanarkshire.gov.uk](mailto:colette.brown@southlanarkshire.gov.uk)

**Link(s) to National Health and Wellbeing Outcomes**

People are able to look after and improve their own health and wellbeing and live in good health for longer	<input checked="" type="checkbox"/>
People, including those with disabilities or long term conditions, or who are frail, are able to live, as far as reasonable practicable, independently and at home or in a homely setting in their community	<input checked="" type="checkbox"/>
People who use Health and Social Care Services have positive experiences of those services, and have their dignity respected	<input checked="" type="checkbox"/>
Health and Social Care Services are centred on helping to maintain or improve the quality of life of people who use those services	<input checked="" type="checkbox"/>
Health and Social Care Services contribute to reducing health inequalities	<input checked="" type="checkbox"/>
People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and wellbeing	<input checked="" type="checkbox"/>
People who use Health and Social Care Services are safe from harm	<input checked="" type="checkbox"/>
People who work in Health and Social Care Services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide	<input checked="" type="checkbox"/>
Resources are used effectively and efficiently in the provision of Health and Social Care Services	<input checked="" type="checkbox"/>



South  
Lanarkshire  
Health and Social Care  
Partnership

6

# South Lanarkshire Integration Joint Board Strategic Commissioning Plan | 2022-25



Working together to improve health and wellbeing  
in the community – **with the community**

# Foreword

There is an old saying that goes  
*'no plan survives first contact with reality'...*

The core of this Strategic Commissioning Plan ('the Plan') has been forged through the pressures of the COVID-19 pandemic and toughened in the most challenging winter period that health and social care services have faced in living memory. As we move from one period of uncertainty to another, the very idea of setting any kind of medium-to-long term plan with any kind of confidence could easily be dismissed as 'tick-box'. For that reason, a lot of effort and thought has gone into preparing this Plan – because all those involved have been committed to reflecting on, capturing, and applying the hard-won learning of our experience of the pandemic; and because the pandemic has taught us that plans work best when they provide a clear direction - or a 'shared compass' - to navigate uncertainty.

This Plan has been shaped by rich evidence and insights from a range of sources - including a comprehensive engagement process. Three key messages have been communicated to us.



Firstly, our health and social care services make a substantial difference to people's lives - but we are going to have to do more than just more of the same if we really want to improve outcomes and tackle inequalities. Secondly, our communities value their independence and very much see the heart of health and social care provision being – not within NHS or council buildings - but within their own homes. And thirdly, the pandemic has shown that staff and communities can innovate at pace – are much more open to change than we might have thought before. They are challenging us to cast off nostalgia towards traditional models of care - and instead to meet their aspirations with bold solutions.

Three core priority themes have been identified. These will form the compass to guide our work through the South Lanarkshire Health and Social Care Partnership; and with South Lanarkshire Council, NHS Lanarkshire, Community Planning Partners, staff, service users, carers and communities over the next three years:

- We need to ensure that early intervention, prevention and inequalities are much more prominent across all service areas
- We need to increase access to a greater variety of activities and supports that address mental health and addictions
- We need to continuously improve our models of care so everyone is assured that we can sustain our delivery of core functions and statutory responsibilities – and in a manner that delivers for the diverse communities that we serve.

A key area of work will continue to be whole system action to improve unscheduled care (i.e. unplanned health care which is usually urgent or an emergency), including reducing emergency admissions; and the number of people who are waiting to move from hospital wards to more appropriate settings. Preparing this Plan has highlighted that communities and stakeholders appreciate that fundamentally we need to support individuals, families and communities to reduce their level of need and the overall demand for services.

At the time of writing, we are still living with the pandemic – and a host of other challenges that continue to affect our lives and our future, such as the rising cost of living and the climate crisis. Dealing with the impacts of the pandemic and the unavoidable consequences of our earlier COVID-19 responses will cast a long shadow. It is quite right then, that a further strategic priority of this Plan is responding to the ongoing impacts caused by the pandemic through redesign.

As an Anchor Organisation and Community Planning Partner, South Lanarkshire IJB recognises that achieving these ambitions will be dependent on a simple, fundamental factor; that's the quality of our partnerships: how well we enable staff to work together across disciplines and services; how well we develop new approaches with our primary care contractors, independent providers and public sector partners; and how we support, where necessary, third sector and community groups to grow and flourish. A strength of this Plan is that it has benefitted from thoughtful and enthusiastic contributions from across those stakeholders – and that bodes well for us all going forward. Having started with one saying, it feels fitting to end with another one.... 'fortune favours the bold'.



**Soumen Sengupta**  
Chief Officer,  
South Lanarkshire  
Integration Joint Board



**John Bradley**  
Chair (to March 2022),  
South Lanarkshire  
Integration Joint Board



**Lesley McDonald**  
Chair (from April 2022),  
South Lanarkshire  
Integration Joint Board

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## Executive Summary

This Strategic Commissioning Plan sets out South Lanarkshire Integration Joint Board's (IJB) overall strategy for health and social care services to 2025.

### Part one - Introduction

Provides information on the purpose of the Plan, its development and the policy context which underpins it, including tackling inequalities and our whole-systems approach.

### Part two – Vision for South Lanarkshire

Describes our locally agreed vision for health and social care services in South Lanarkshire; and our duty to deliver the nine National Health and Wellbeing Outcomes set out in the Public Bodies (Joint Working) (Scotland) Act 2014.

### Part three – Analysing South Lanarkshire

Sets out the four key suites of information and evidence from which this Plan has been built: our engagement; strategic needs analysis; the policy and legislative context; and our insights from recent experience.

### Part four – Planning for South Lanarkshire

Presents our strategic priorities and consequent strategic commissioning intentions.

### Part five – Implementing the Plan across South Lanarkshire

Highlights areas for the partners – NHS Lanarkshire and South Lanarkshire Council – to develop and deploy necessary capacity to enable delivery.

### Part six – Reviewing progress of the Plan for South Lanarkshire

Explains how we will demonstrate the extent to which the partners are delivering the Plan and the IJB is delivering upon the Vision for South Lanarkshire.

### Part seven – Conclusion

Summarises the transformational agenda that the IJB needs to respond to and contribute its leadership to delivering with stakeholders and with communities.

# Part one: Introduction

## 1.1 Purpose of the Plan

This Strategic Commissioning Plan (to be known as “the Plan”) sets out the Integration Joint Board’s (IJB) overall strategy for health and social care services in South Lanarkshire to 2025. It also looks beyond to the longer term, as changes in the population’s health and social care will continue to evolve - particularly considering the ongoing demands of responding to the impact of the COVID-19 pandemic; and the challenges of addressing inequalities.

## 1.2 Governance of the Plan

As required by the Public Bodies (Joint Working) (Scotland) Act 2014, South Lanarkshire IJB assumed responsibility for the strategic direction of those health and social care services delegated to it (within the approved Integration Scheme) on 1 April 2016.

The composition of South Lanarkshire IJB is as follows:

### Voting members

- 4 members who are Non-Executive Directors of NHS Lanarkshire
- 4 members who are Elected Members with South Lanarkshire Council

### Non-voting members

- IJB Chief Officer
- IJB Chief Financial Officer
- Professional advisers from South Lanarkshire Council and NHS Lanarkshire
- A member from the third sector – from Voluntary Action South Lanarkshire (VASLan)
- A member from the independent care sector – from Scottish Care
- A member drawn from service users and the community – from South Lanarkshire Health and Social Care Forum
- A member drawn from Carers - from South Lanarkshire Carers Connected
- Two members from trade unions/staff-side: one from South Lanarkshire Council trade unions; and one from NHS Lanarkshire staff-side
- Other co-opted representatives as the IJB deems necessary

There are eight voting members of the Integration Joint Board (four local authority/four NHS Lanarkshire) these are:

### Voting members

#### NHS Lanarkshire Non Executive Directors



**Lesley Thomson**



**Lesley McDonald**  
(Vice Chair)



**Lilian Macer**



**Donald Reid**

#### South Lanarkshire Council Councillors



**John Bradley**  
(Chair)



**Richard Lockhart**



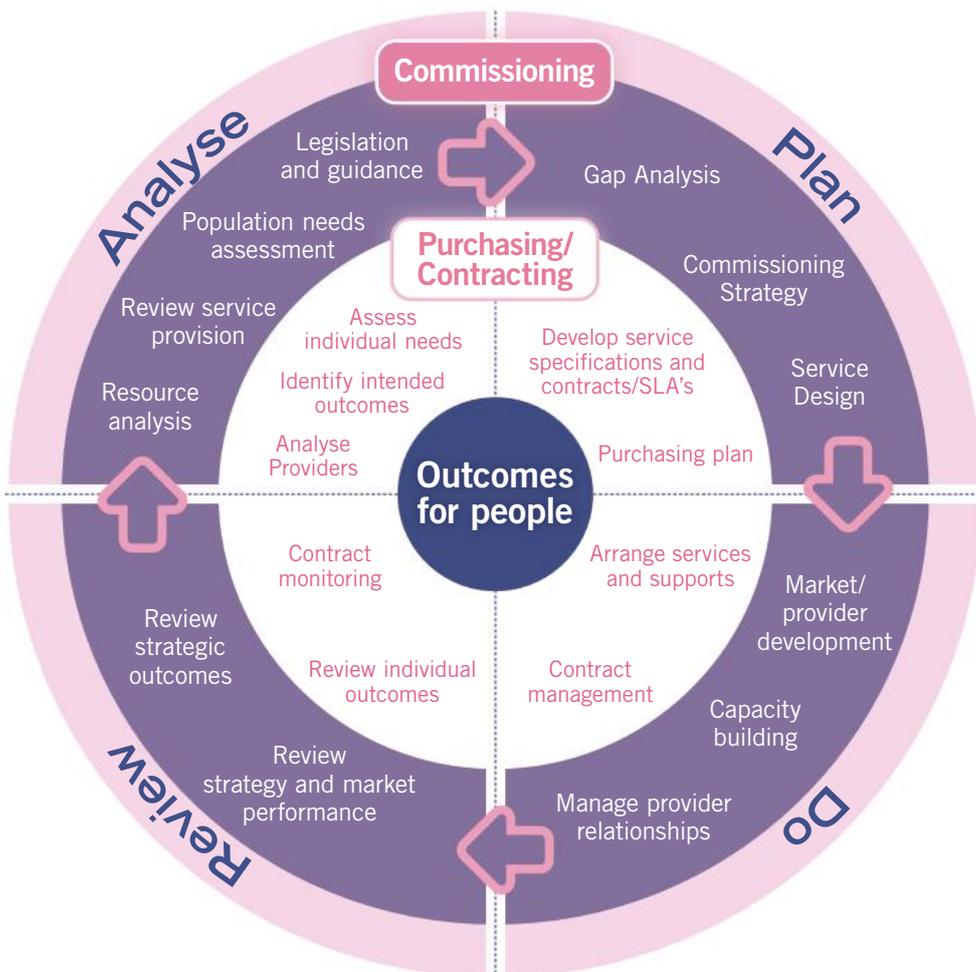
**Allan Falconer**



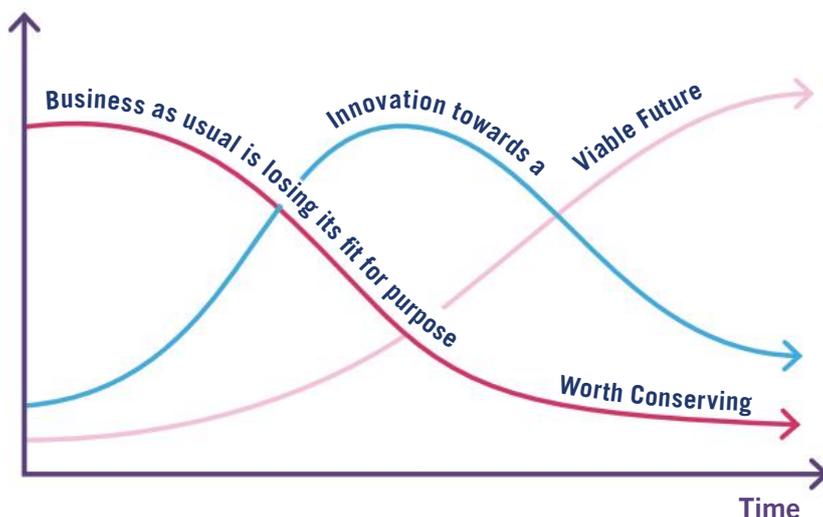
**Jim McGuigan**

## 1.3 Developing the Plan

The Plan has been developed through a recognised four step strategic commissioning process. The Plan follows the steps to describe how we have developed our strategic priorities and strategic commissioning intentions to improve health and social care services.



In refining the Plan, particular care has been taken to think and plan for the longer term - to avoid being so focused on the here-and-now that decisions do not stand the test of time. Our thinking on this has been assisted by applying the 3 Horizons Model (as promoted by the International Future Forum), which has been particularly helpful in ensuring that our strategic priorities and strategic aims have a good balance between short-term actions and the longer-term plans that will support sustainability.



## 1.4 Implementing the Plan

### Integration Joint Board (Strategic)

- Formal public body
- Develops and leads the strategy for Health and Social Care through the Strategic Commissioning Plan
- Issues 'Directions' to SLC and NHSL

### Health and Social Care Partnership (Operational)

- Takes forward the operational implementation of the plan on behalf of the parties – SLC and NHSL
- Provides assurance to the IJB and the parties on progress with the implementation of the plan

As per the Public Bodies (Joint Working) (Scotland) Act 2014 (the Act) the IJB actions the intentions outlined in the Plan via binding Directions issued to NHS Lanarkshire and South Lanarkshire Council. The Health and Social Care Partnership (HSCP) is the joint delivery vehicle by which NHS Lanarkshire and South Lanarkshire Council operationalise the functions and services delegated to the IJB; and progress the majority of Directions that flow from the Plan.

The HSCP convenes a Strategic Commissioning Group that supports this work, alongside a number of other structures - including our locality planning arrangements - with representation from across stakeholders (including the independent sector, voluntary organisations, carers and the Health and Social Care Forum). There are four localities: Hamilton, East Kilbride, Clydesdale and Rutherglen/Cambuslang. The Local Housing Strategy (LHS) Steering Group is the main partnership body responsible for overseeing the strategic direction for housing. A Homelessness Strategy Group has been established to take forward actions to address homelessness (and which aligns with South Lanarkshire's Rapid Rehousing Transition Plan 2019-24).

The Plan has a mutually reinforcing relationship with other key strategies and plans – notably the South Lanarkshire Community Plan and its Neighbourhood Plans; the South Lanarkshire Council Plan; the Local Housing Strategy; the local Children's Services Plan; and NHS Lanarkshire's new strategy 'Our health together: Living our best lives in Lanarkshire' (currently under development).





## 1.5 A Whole Systems Approach to Tackle Inequalities: Community Planning

It is now widely accepted that inequalities in health are inextricably linked with wider social and economic inequalities. Not only is there a gap in health status and outcomes between more and less economically deprived populations, but there is evidence of a gradient in health and wealth whereby the more social and economic resources a person commands, the more likely they are to experience a longer, healthier life.

The financial and social consequences of the pandemic are likely to fall disproportionately upon those who were either experiencing poverty, marginalisation and/or discrimination prior to the pandemic – thus widening inequalities. The reality is that Scotland was struggling to address inequalities prior to the pandemic and the task will be even harder going forward. Focusing on the structural determinants of inequalities – economic, environmental and social - in a co-ordinated manner across stakeholders is fundamental.

A whole system approach involves applying systems thinking, methods and practice to better understand

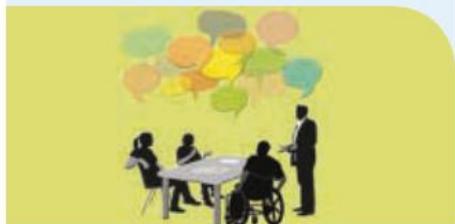
challenges and identify collective actions across stakeholders. Community Planning is a process which helps public agencies to work together with the community to plan and deliver better services which make a real difference to people's lives. The statutory framework for Community Planning is set out in the Community Empowerment (Scotland) Act 2015. The South Lanarkshire Partnership Board is the Community Planning Partnership (CPP) for South Lanarkshire. It has a single, overarching objective to tackle poverty, deprivation and inequalities and sees sustainable inclusive economic growth as being the key to helping reduce this. It recognises that the efforts to deliver sustainable inclusive economic growth will only begin to deliver real benefits in the medium to longer term and that there is a need to mitigate the current impact of poverty, deprivation and inequality on residents and communities and to support their efforts to change their situation and prospects. The HSCP is one of the CPP's four thematic partnerships through which stakeholders work whole systems to do this.

# Part two: Vision for South Lanarkshire

## 2.1 South Lanarkshire vision

*“Working together to improve health and wellbeing in the community – with the community”.*

The IJB has a duty to deliver the nine national Health and Wellbeing Outcomes.

<p><b>Outcome 1</b></p> <p>People are able to look after and improve their own health and wellbeing and live in good health for longer.</p> 	<p><b>Outcome 2</b></p> <p>People, including those with disabilities or long-term conditions, or who are frail, are able to live, as far as reasonably practicable, independently and at home or in a homely setting in their community.</p> 	<p><b>Outcome 3</b></p> <p>People who use health and social care services have positive experiences of those services and have their dignity respected.</p> 
<p><b>Outcome 4</b></p> <p>Health and social care services are centred on helping to maintain or improve the quality of life of people who use those services.</p> 	<p><b>Outcome 5</b></p> <p>Health and social care services contribute to reducing health inequalities.</p> 	<p><b>Outcome 6</b></p> <p>People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and wellbeing.</p> 
<p><b>Outcome 7</b></p> <p>People using health and social care services are safe from harm.</p> 	<p><b>Outcome 8</b></p> <p>People who work in health and social care services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide.</p> 	<p><b>Outcome 9</b></p> <p>Resources are used effectively and efficiently in the provision of health and social care services.</p> 

In working to deliver the above, the IJB will also develop its role as an Anchor Organisation - to direct and influence the use of resources and working with communities and partners to effect change to the social, economic and environmental conditions that determine the health and wellbeing of local people.

# Part three: Analysing South Lanarkshire

This section sets out the four key suites of information and evidence from which this Plan has been built: our engagement; strategic needs analysis; the policy and legislative context; and our understanding of what has worked well locally.

## 3.1 Engagement

In accordance with the national Planning with People Guidance, a comprehensive engagement and communications programme was undertaken to ensure that the Plan reflects the needs and aspirations of our communities and stakeholders. A full report setting out this exhaustive process and its findings in detail is available on the South Lanarkshire HSCP website under key documents.

[www.southlanarkshire.gov.uk/slhscp](http://www.southlanarkshire.gov.uk/slhscp)

The key themes that emerged from this substantial process were:

- The necessity of ensuring services and supports are fit-for-the-future to sustain core/statutory functions
- The need for greater emphasis on early intervention, prevention and addressing inequalities
- The imperative for developing and better joining-up activities and supports to improve mental health and wellbeing, and address addictions
- The importance of increasing personal choice for individuals in their own care – and maximising independence in people's own homes and communities as far as possible.

## 3.2 Strategic Needs Analysis

A comprehensive needs analysis was completed, with expert support from the Local Intelligence Support Team (Public Health Scotland). A full report setting out this exhaustive process and its findings in detail is available on the South Lanarkshire HSCP website under key documents.

[www.southlanarkshire.gov.uk/slhscp](http://www.southlanarkshire.gov.uk/slhscp)

Key messages from this detailed work include the following:

- Between now and 2043, the population of South Lanarkshire is projected to increase. In particular, the section of the population aged 75+ is projected to increase substantially

- In 2018-2020 the average life expectancy in South Lanarkshire HSCP was 76.4 years old for men, and 80.5 years old for women - both below the average life expectancy for Scotland overall. Improvements in life expectancy have also begun to slow
- The vast majority (90%) of the South Lanarkshire population reside in urban areas. There is variation across the four localities, with Clydesdale having the largest proportion of its population living in rural areas (42%)
- South Lanarkshire is more deprived than Scotland as a whole. There is variation across the four localities in terms of deprivation: Rutherglen/Cambuslang has the highest proportion of the population living in most deprived areas (quintile 1) and East Kilbride has the lowest
- The number of South Lanarkshire care at home users has continually increased over the 5-year period 2016/17 to 2020/21
- In 2020/21, 14% of the South Lanarkshire population had three or more long-term health conditions (LTCs). The rate of people with 3+LTCs is projected to increase steadily between 2022 and 2025 across most 18+ age groups.

## 3.3 Legislative and Policy Context

Since 2019, a raft of new policy/legislative requirements have emerged that need to be factored into strategic planning and commissioning. A full list is included in the supplementary reference document available on the South Lanarkshire HSCP website under key documents.

[www.southlanarkshire.gov.uk/slhscp](http://www.southlanarkshire.gov.uk/slhscp)

Two recent (2022) Audit Scotland publications have highlighted key messages that we were already sighted on when preparing this Plan; and resonate strongly with the final publication:

### NHS in Scotland 2021

- The NHS in Scotland remains on emergency footing and is under severe pressure
- The importance of NHS and social care workforce planning
- A lack of key data limits informed decision-making
- The NHS was not financially sustainable before the pandemic and the COVID-19 response has increased financial pressures.

### Social Care in Scotland

- Service users and carers do not always have a say or choice about what support works best for them
- The social care workforce is under immense pressure
- Commissioning tends to focus on cost rather than quality or outcomes
- Capacity and cultural differences are affecting leadership
- A lack of key data limits informed decision-making
- Pressure on social care spending is increasing

Taken together, these Audit Scotland reports reinforce the processes undertaken to prepare this Plan; the necessity for transformation; and the importance of strong leadership as part of a whole system approach to delivering for the future.

## 3.4 Insights from Local Experience

The IJB has an obligation to and does publish an Annual Performance Report. The IJB also receives regular performance reports and shares updates on its progress with stakeholders. This has provided considerable local learning that informs ongoing delivery and development; and generated insights that have informed the preparation of this Plan.

### For example:

- The expectation of staff and the public that public bodies prioritise resources to meet core obligations and deliver essential services - e.g. child protection and adult support and protection
- The importance of supporting more people to live independently at home and be cared for in their communities for as long as possible - e.g. through our commitment to Discharge Without Delay; increased utilisation of Self-directed Support (SDS); provision of intermediate care beds in the community; promoting carer support plans; and more collaborative working to shape local housing provision
- The reality that inequalities continue to blight communities across South Lanarkshire - and that while traditional service models have served some individuals and groups well, there are many for whom access, experience and outcomes needs to be fairer and better

- The need to promote a wider range of mental health supports within the community. A new Mental Health and Wellbeing Strategy has sought to improve access to mental health support in primary care; challenge stigma; prevent suicides and raise awareness about the relationships between mental health and poverty, addiction, homelessness, and social isolation
- The continuing requirement to smooth transition from child to adult services. The HSCP has responded to feedback that the transition from child services to adult services can be problematic and difficult to navigate, with an updated approach. While there is further work to be done, this has already had a positive impact on young people and their carers/families
- The opportunity to accelerate the use of technology-enabled care. In 2020-21, over 85,000 consultations were carried out using 'Near Me' technology. The Florence Text Messaging Service has now been readily adopted by staff and patients alike to safely and reliably monitor long-term conditions
- The value of the Third Sector and community supports. During the pandemic, the HSCP worked with local community partners to provide more holistic support, including the creation of a community meals service which delivered over 14,000 meals to those in need
- The imperative of meeting the aspirations expressed across our communities. This Plan has been prepared through the midst of the pandemic, and though it has been very clear that there is both a need to provide, and a growing public appetite for, supports and services that are more tailored to the needs and capabilities of individuals – rather than 'fitting them in' to traditional models of care delivery; and of increasing the ease with which people can access services and support throughout the week
- The continuing challenge of responding to the impact of the pandemic. Services and supports will have to embed many of the new ways of working that they have already had to adopt and embrace further redesign in order to contend with the long-term consequences that the pandemic will have on the health and wellbeing of local people.

# Part four: Planning for South Lanarkshire

## 4.1 Strategic Priorities

Having considered all of the intelligence summarised in Part 3, the following twelve strategic priorities for this Plan have been identified.

No	Theme
1	Sustaining statutory social care and core health care functions
2	Greater emphasis on early intervention, prevention and inequalities
3	Addressing mental health and addictions
4	Improving unscheduled care and optimising intermediate care
5	Supporting carers
6	Promoting self-care and self-management including technology enabled care
7	Improving transitional arrangements
8	Facilitating single point of access and increasing access to seven-day services
9	Investing in enablers to support integration
10	Promoting suitable and sustainable housing
11	Contributing to homelessness prevention and reduction
12	Responding to the impact of the COVID-19 pandemic



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## 4.2 Strategic Commissioning Intentions

The above strategic priorities have generated a suite of high-level commissioning intentions which the IJB will progress with the partners.

Commissioning Intention	Strategic Priorities
Implement Discharge Without Delay to return people to their home or community safely.	<ul style="list-style-type: none"> <li>• Greater emphasis on early intervention, prevention and inequalities</li> <li>• Supporting carers</li> </ul>
Deliver all services in line with statutory requirements to ensure people are safe and healthy and encouraged to meet their personal outcomes.	<ul style="list-style-type: none"> <li>• Sustaining statutory social care and core health care functions</li> </ul>
Modernise and transform Primary Care services so provision is sustainable in and out of hours providing accessible and flexible health care for people in their communities.	<ul style="list-style-type: none"> <li>• Sustaining statutory social care and core health care functions</li> <li>• Facilitating a single point of access and increasing access to seven-day services</li> <li>• Improving unscheduled care and increasing intermediate care</li> </ul>
Further develop mental health services to support more people to recover or manage their condition successfully and live as happy, healthy and productive lives as possible.	<ul style="list-style-type: none"> <li>• Addressing mental health and addictions</li> <li>• Greater emphasis on early intervention, prevention and inequalities</li> <li>• Promoting self-care and self-management</li> <li>• Improving unscheduled care and increasing intermediate care</li> <li>• Sustaining statutory social care and core health care functions</li> </ul>
Work with South Lanarkshire Alcohol and Drug Partnership to reduce the impact of addictions within our communities through early intervention/prevention and a focus on recovery.	<ul style="list-style-type: none"> <li>• Addressing mental health and addictions</li> <li>• Greater emphasis on early intervention, prevention and inequalities</li> </ul>
Work with Community Planning partners to mitigate against the impact of inequalities across our communities.	<ul style="list-style-type: none"> <li>• Greater emphasis on early intervention, prevention and inequalities</li> </ul>
Implement consistent approach for all key stages of transitions (Children's Services, Adult Services and Older People's Services).	<ul style="list-style-type: none"> <li>• Sustaining statutory social care and core health care functions</li> <li>• Greater emphasis on early intervention, prevention and inequalities</li> </ul>
Work with communities to build resilience through the promotion of alternative social and community-based supports.	<ul style="list-style-type: none"> <li>• Supporting Carers</li> <li>• Addressing mental health and addictions</li> <li>• Greater emphasis on early intervention, prevention and inequalities</li> </ul>
Support carers to maintain their caring role through a personal outcome approach.	<ul style="list-style-type: none"> <li>• Supporting Carers</li> <li>• Sustaining statutory social care and core health care functions</li> </ul>

Commissioning Intention	Strategic Priorities
Support the enhancement of Self-Directed Support (SDS) to increase choice and flexibility for people accessing services.	<ul style="list-style-type: none"> <li>• Sustaining statutory social care and core health care functions</li> </ul>
Support early intervention improvement activity to improve outcomes for children and young people.	<ul style="list-style-type: none"> <li>• Greater emphasis on early intervention, prevention and inequalities</li> </ul>
Promote opportunities in localities to streamline how people receive health and social care support.	<ul style="list-style-type: none"> <li>• Facilitating a single point of access and increasing access to seven-day services</li> <li>• Investing in enablers to support integration</li> </ul>
Implement a model of day service which increases choice and supports.	<ul style="list-style-type: none"> <li>• Facilitating a single point of access and increasing access to seven-day services</li> <li>• Supporting Carers</li> </ul>
Promote the extension of Technology Enabled Care to support people to manage their own health and wellbeing.	<ul style="list-style-type: none"> <li>• Promoting self-care and self-management including technology enabled care</li> </ul>
Ensure health and social care supports align to improving access to and choice of housing options available which suit people's needs and which they are able to sustain.	<ul style="list-style-type: none"> <li>• Promoting suitable and sustainable Housing</li> </ul>
Support older people and those with particular needs to live independently within the community in a suitable and sustainable home, reducing the requirement for institutional care and risks of homelessness.	<ul style="list-style-type: none"> <li>• Promoting suitable and sustainable Housing</li> <li>• Promoting self-care, self-management including technology enable care</li> </ul>
Prevent homelessness and its impact by improving access to health and support services.	<ul style="list-style-type: none"> <li>• Contributing to homelessness prevention and reduction</li> <li>• Addressing mental health and addictions</li> </ul>
Ensure that health and social care services are effectively engaged in providing an integrated response to meet the needs of households with multiple and complex needs, including Housing First.	<ul style="list-style-type: none"> <li>• Contributing to homelessness prevention and reduction</li> <li>• Addressing mental health and addictions</li> </ul>

The above strategic priorities and attendant strategic commissioning intentions will frame a range of 'Directions' to South Lanarkshire Council and/or NHS Lanarkshire for delivery - principally, although not exclusively, for progressing through the HSCP.

# Part five: Implementing the Plan across South Lanarkshire

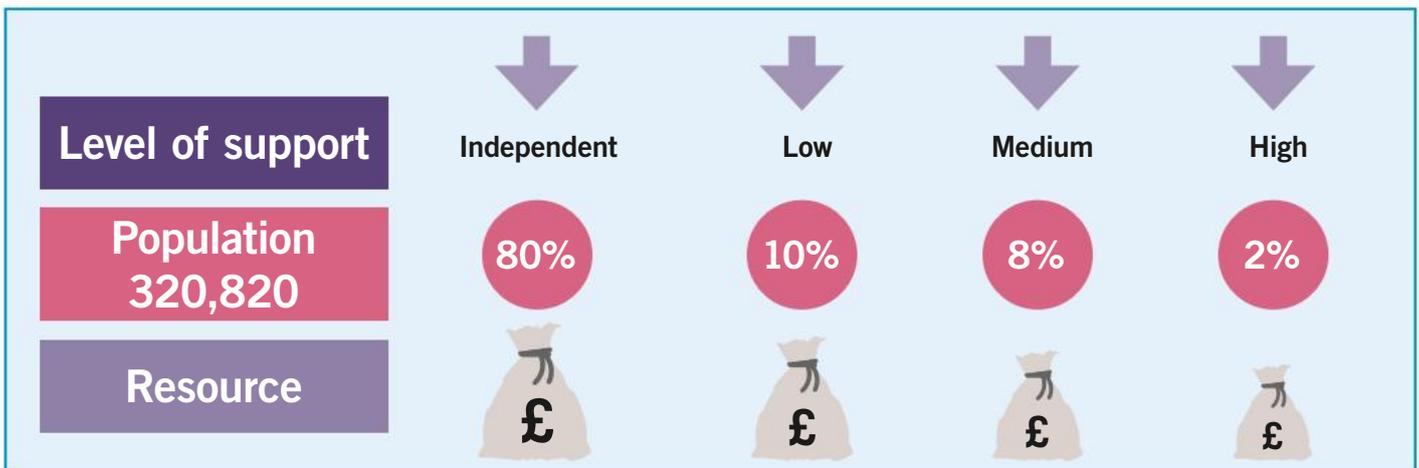
To implement the vision, strategic direction and planned intentions the IJB will work closely with South Lanarkshire Council and NHS Lanarkshire, as well as Community Planning Partners. In a wider context, staff and local communities will be crucial to realising the vision set out in the Plan.

Delivering against our strategic priorities will require a degree of transformational change to allow services to react flexibly to demand and continue to modernise into the future. Audit Scotland has highlighted the need to work more collaboratively to improve current integration arrangements. The findings and recommendations of the Independent Review of Adult Social Care in Scotland and the Scottish Government’s proposals for a National Care Service will also have a significant bearing on the provision of social care and the nature of integration arrangements going forward.

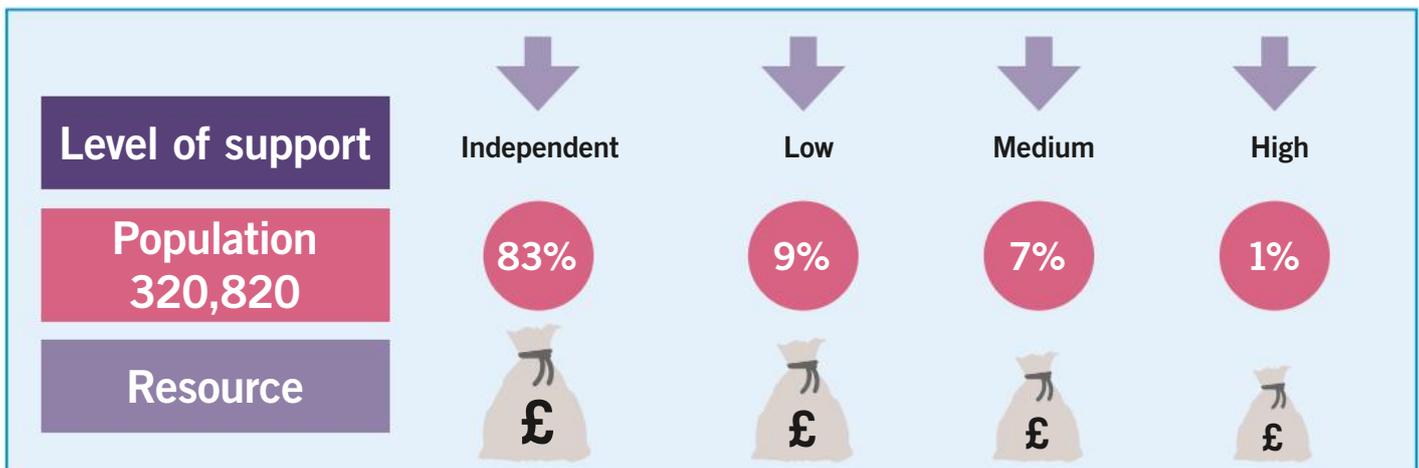
The challenge for the IJB will be the way it directs its resources, given that these are already under significant pressure in terms of their spread and reach. If current trends in demand are to be contained - and to an extent reversed - through earlier intervention and prevention, there requires to be a paradigm shift from the current way in which resources are deployed to a new way of thinking based on a longer-term strategy and whole systems approach.

The diagram below illustrates the current position and a proposed re-positioning of where resources should be re-invested. Currently most of the population are independent or require access to low level supports. A small proportion of the population require a high level of support which utilises a disproportionate use of resources and funding. Preventative approaches will direct more resources to lower-level supports to prevent higher support needs occurring in the future.

## Current use of resources



## Ambition to shift resources in a different way



The following areas have been identified for the partners – NHS Lanarkshire and South Lanarkshire Council – to develop and deploy necessary capacity in order to progress this.

## 5.1 Transformational Change

There is a significant transformational change process required to take forward to achieve the vision of this Plan. Ensuring that the HSCP and both partners are equipped to meet this challenge requires organisational development, knowledge and expertise. It demands the necessary capacity and capability in the following areas:

- Collaborative leadership and resilient management
- Continuous quality improvement
- Continuing professional development
- Coaching, mentoring and succession planning
- Evaluation and audit
- Innovation

Recognising the maturity of local integration arrangements, the “building-blocks” that are already in place and the relationship of the partners, a refreshed approach to organisational development would add pace and confidence to realising the necessary transformation in a supportive and constructive manner.

### Action

- Organisational Development Strategy to be developed in first year of this plan and aligned to the Plan’s strategic priorities and strategic commissioning intentions



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## 5.2 Workforce Planning

As Anchor Organisations, NHS Lanarkshire and South Lanarkshire Council employ a large workforce committed to improving the health and care of local people. In addition, there are a significant number of people who are engaged in health and care in relation to primary care external contractors; independent providers of care; and the third and independent sector. Our people are our most important “resource” in delivering the transformation needed across health and social care services.

Key developments - such as the extension of Home First and managing increased complexity in the community - require integrated approaches to care. Whilst progress has been made in terms of the co-location of teams where there is a natural fit to do so (such as alcohol and drug services), further work is required to support the wider integration of multi-disciplinary teams at locality level.

Demographic change, changing expectations and the pandemic have brought huge challenges for our workforce. Pressures on staff and teams over the pandemic have been significantly beyond anything experienced previously in a health and social care context. Investing and paying attention to staff wellbeing will continue to be crucial - as will ensuring that staff across all services are valued and respected for what they contribute.

### Action

- Council and NHS Lanarkshire to develop their roles at Anchor Organisations
- Workforce Plan to be developed aligned to the Plan’s strategic priorities and strategic commissioning intentions

### 5.3 Market Facilitation

South Lanarkshire has a mixed economy of social care delivery - our commissioning arrangements need to be flexible and responsive in order for care and support to be designed and delivered to optimise the success of a personal outcomes approach.

A fresh approach to commissioning will be essential if all areas are to be able to contribute to the overall need and subsequent opportunities created to allow local communities to flourish. This requirement is underpinned by a legal framework outlined in the Social Care (Self-directed Support) (Scotland) Act 2014. Having this choice and control will empower people to make informed choices on what their support looks like and how it is delivered, making it possible to meet agreed personal outcomes.

As part of the Fair Work agreement, South Lanarkshire Council has committed to the full implementation of the Ethical Care Charter for all their employees; and to progress the objectives of stages 1, 2 and 3 for home care contracts procured by the Council.

**Action**

- Ensure effective market facilitation, working with independent providers of social care to ensure provision and choice available to meet emerging and future needs and deliver quality services
- Work with community planning partners to encourage greater capacity within communities and the Third and voluntary sectors
- Encourage adoption of the Fair Work Framework by providers



### 5.4 Locality planning

The strength, contribution and influence of the locality planning agenda has grown. A key area for development is the commitment to the locality 'Community First' Tiered Model (see below), which essentially outlines the levels of proportionate support which health and social care services will work to provide.



Embedding this approach fully across the four localities will be a key enabler to supporting the overall delivery of the Plan.

**Action**

- Agree a standard/minimum locality model across the four localities
- Developing and implementing four Locality Plans that reflect the particular characteristics of each geographical area and its communities in delivering the Plan in a coherent manner

## 5.5 Impact Assessment

A number of impact assessments aligned to the Fairer Scotland duties were undertaken as part of developing the Plan - for example, a Strategic Environmental Assessment and Equality Impact Assessment. The outputs from these assessments – and perspectives gained through the process of undertaking them – has improved the quality of and our confidence in the Plan. This underlines the importance and the value of ensuring that all such relevant impact assessments are properly completed as and when required – not just because there is an obligation to do so, but because doing so will better enable the delivery of this Plan and its vision.

### Action

- Ensure the necessary and relevant impact assessments are undertaken and inform the development and delivery of actions in support of the Plan

## 5.6 Strategic Communication

Recent times have elicited a need for health and social care services to adapt, innovate and in many cases transform. Effective communication is and will be crucial to that transformation agenda and will be vital to supporting the delivery of the Plan. The HSCP has developed a rich variety of high-quality channels and effective methods to reach target audiences. This provides a strong foundation for ensuring that a strategic approach to communication is implemented that focuses on encouraging dialogue with communities, staff and stakeholders. It also ensures that messaging is clear and resonates with those it is being communicated to.

A full refresh of the HSCP Communication and Engagement Strategy will be undertaken to ensure it supports the delivery of the Plan. This will be built around an approach that emphasises the principles of ABC - accuracy, brevity and clarity - and seek to reinforce awareness, confidence and ownership in the fit-for-the-future supports and services.

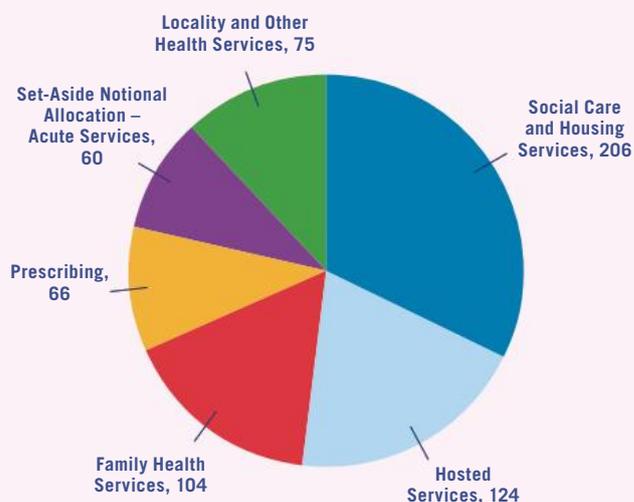
### Action

- A refreshed Communication and Engagement Strategy to be developed in the first year of this plan and aligned to the Plan's vision and transformational agenda

## 5.7 Financial framework

The financial envelope available to the IJB in 2021/2022 totalled £633.837m. The South Lanarkshire Council partner contribution was £146.735m. The NHS Lanarkshire partner contribution was £487.102m and included resource transfer funding and social care funding which was transferred to the South Lanarkshire Council partner to support expenditure across Social Care and Housing Services. The financial allocations across the services are graphically depicted as follows:

### 2021/22 Financial allocations (£m)



Service	Colour in chart	Financial allocation (£)
Social Care and Housing Services	Dark blue	£206 million
Hosted Services	Light blue	£124 million
Family Health Services	Red	£104 million
Prescribing	Yellow	£66 million
Set-Aside Notional Allocation – Acute Services	Purple	£60 million
Locality and Other Health Services	Green	£75 million

In 2022/2023, additional funding of £554m nationally is being transferred to Local Government from the Health and Social Care Portfolio to support social care and integration. Additional funding of £92m nationally is also being made available to the NHS to increase workforce capacity across health and social care services. The allocation for the South Lanarkshire IJB is summarised as follows:

Scottish Government Allocation	Status	Total (£m)
Scottish Living Wage Funding	Recurring	18.077
Unringfenced Funding	Recurring	4.153
Care At Home Capacity Expansion	Recurring	7.281
Carers Act (Scotland) Act 2016	Recurring	1.162
Free Personal Care Funding	Recurring	0.686
Social Care Workforce	Recurring	1.292
Multi-Disciplinary Team Expansion	Recurring	2.349
Additional Health Support Workers	Recurring	1.168
Interim Care Funding	Non-recurring	1.174
<b>Total</b>		<b>37.342</b>

Non-recurring funding is also expected to be received in-year. Expenditure incurred in relation to non-recurring funding is managed on a year-to-year basis, as appropriate.

The IJB has an agreed Financial Plan for 2022/2023, which has been developed to support the delivery of the 12 strategic commissioning priorities within a balanced budget. This is available on the SLHSCP Website at the following link:

[www.southlanarkshire.gov.uk/slhscp/downloads/file/295/sl\\_ijb\\_meeting\\_papers\\_29\\_march\\_2022](http://www.southlanarkshire.gov.uk/slhscp/downloads/file/295/sl_ijb_meeting_papers_29_march_2022)

In 2018, before the pandemic, it was projected that UK spending on healthcare would require to increase by 3.3% per annum over the next 15 years to 2033 to maintain NHS provision at current levels and if maintaining current service models. Maintaining social care provision and current service models was similarly recognised as requiring an increase of 3.9% per annum to meet the needs of the population living longer and

an increasing number of younger adults living with disabilities. These projections did not take into account the impact of the COVID-19 pandemic, including long-COVID. The rate of inflation also rose to 5% in the winter of 2021 and is expected to increase further to 6%. The reality is that the IJB must meet the challenge of increasing demand within resources which are effectively reducing in real terms. This will require new ways of working across a range of areas.

Looking forward, the Financial Plan needs to be further developed for the short to medium term to galvanise the delivery of the 12 strategic commissioning priorities within a balanced budget. That would include responding to the ongoing consequences of the pandemic, and the significant challenges and opportunities - operational, financial and workforce - for the Health and Social Care Partnership, South Lanarkshire Council and NHS Lanarkshire.

Efficient, effective and affordable services fit for the future need to be developed as part of the integration and transformational change activities. Progressive redesign is necessary if we are to contend with the long-term impact of the pandemic, tackle inequalities, tailor supports and services to the needs and capabilities of individuals, navigate the uncertainty ahead and improve outcomes. This will build on our commitment to implement a modern approach and embed the new ways of working (building on what has been reiterated to us as part of the engagement process which helped shape this Plan and also embracing the changed service provision during the pandemic). Work will continue with both partners to review and agree the allocation of resources in order to progress transformational change.

As highlighted during the comprehensive engagement process, the onus is on the IJB and the partners to do more than just “more of the same”. Financial and operational sustainability, which underpins the plan to shift the balance of spend towards early intervention and prevention and community-based delivery over the medium to longer term, is a fundamental strategic ambition.

**Action**

- Develop the short to medium term financial plan
- Align financial plan to the strategic commissioning intentions and ‘Directions’

## 5.8 Support Services

In delivering the Plan and its business, the IJB relies on a variety of important support services from the partners - e.g. support and advice from human resources; planning and performance; legal support; estates and facilities management; communication; information technology; and finance. All of these are key enablers, particularly with regards to ensuring that services work to the principle of seamless delivery and single system working as far as possible. These corporate services and supports are provided as an 'in - kind' contribution from the partners. Given the key role that they do play, it continues to be important that the IJB, South Lanarkshire Council and NHS Lanarkshire work collaboratively to ensure that these services support the delivery of the Plan and the further strengthening of integration locally.

### Action

- Develop a property strategy which maximises opportunities to co-locate services and disciplines where it makes strategic sense to do so; and addresses environmental sustainability
- Realise the full potential of digital technology to increase the ways in which people can be supported with care to remain in their own home and to promote an increased level of agile/flexible working across services
- Continue to scale - up the use of Telehealth and Telecare to enable more people to self-care and self-manage and provide alternatives to traditional forms of service delivery to enable people to remain in their home and prevent the need for traditional care settings
- Maximise the opportunities to share information across health and social care information systems to reduce bureaucracy, improve communication and seamless working
- Streamline and simplify governance and reporting arrangements across the IJB, council and NHS Board
- Work with human resources colleagues to support the development of new roles and responsibilities to deliver new models of care
- Undertake further and more detailed needs profiling to determine how to increase our investment in early intervention, prevention and reducing inequalities

## 5.9 Prioritising Commissioning Intentions

Critical to the success of the Plan will be understanding the co-dependencies across each of its strategic commissioning intentions. For example, the work to modernise and transform Primary Care services will have read across with commissioning intentions related to residential and day services, and the development of the locality model. Consequently, the programme planning and change management across the whole system with regards to the timings of proposed changes needs to be fully understood in order to achieve the smoothest transition. Effective programme planning will be critical to support this.

### Action

- Develop programme plan to support the implementation of the strategic commissioning intentions associated with the twelve strategic priorities

## 5.10 IJB 'Directions'

The IJB has a mechanism in place through which it can action the strategic commissioning intentions set out in the Plan (see Part 4). The IJB uses 'Directions' to agree and communicate with the partners - NHS Lanarkshire and South Lanarkshire Council - the expectations of its strategic commissioning intentions. In turn the partners work to operationally implement each of the Directions issued. A key part of this process is that the IJB confirm to the partners the budget assigned to support implementation.

### Action

- Directions to be confirmed and issued to the partners in support of the Plan, with necessary budget and financial information

# Part six: Reviewing progress of the Plan for South Lanarkshire

## 6.1 Demonstrating Impact

Evaluating health and social care integration is a complex process and requires a method that can incorporate the scope and variety of provision. The complexity and level of ongoing change involved with integration makes it impossible to directly link cause and effect, which makes it difficult to know if what is being done is right. The HSCP now has a track record of using an evaluation approach known as Contribution Analysis. This demonstrates the contributory factors and subsequent level of achievement against the nine national health and wellbeing outcomes. It has been used to gather evidence around how change happens (which will continue to be refined over time). When the evidence comes together to tell the same story, it can be reasonably suggested that the activities evaluated have contributed to the observed results. This provides a level of confidence that what has been done is influencing what we know is happening in practice.

## 6.2 Performance Measurement

Supplementing evaluation activity and contribution analysis are more formal national and local performance measures which are reported to the IJB on a quarterly and annual basis. The HSCP already has a wealth of needs assessment, performance and evaluation-based information. This has evolved and matured since the establishment of local integration arrangements - and it is the intention to continue to develop this.

The IJB currently oversees the performance of health and social care services through a suite of performance measures - against each of the six Ministerial Strategic Group targets for integration ([www.gov.scot/publications/health-social-care-integration-core-suite-indicators](http://www.gov.scot/publications/health-social-care-integration-core-suite-indicators)). For example, measures with regards to reducing hospital emergency activity, emergency admissions and reduced reliance on inpatient care are used as a proxy for this. A range of qualitative measures are also reported, which capture the perceptions and views of the public with regards to the quality of services; and the extent to which they are supporting people to improve their agreed personal outcomes.

## 6.3 Governance and Decision Making

The IJB has well established recognised governance and decision-making arrangements in place to support the development of the Plan and oversight of the implementation of the Plan by the partners and through the HSCP. Building on the positive feedback and constructive recommendations from the IJB's Auditors (internal and external), work will continue to further refine these governance and decision-making arrangements.

## 6.4 Strategic Environmental Assessment

In accordance with the requirements of Section 7 (1) of the Environmental Assessment (Scotland) Act, 2005 a Strategic Environmental Assessment pre-screening exemption on the Plan was submitted to the Scottish Government. The Plan is exempt from Strategic Environmental Assessment as its implementation will have minimal effect in relation to the environment. Nonetheless, the IJB recognises that the quality of the environment is an important determinant for health, wellbeing and inequalities – and hence recognised here.

## 6.5 Equality Impact Assessment

An Equality Impact Assessment was undertaken and informed the development the Plan.

## 6.6 Climate Change and Sustainability

The IJB works alongside South Lanarkshire Council and NHS Lanarkshire in relation to complying with its and their Climate Change Duties.



## Part seven: Conclusion

Through the development of this Plan - and in particular the needs analysis, engagement, policy context and insights from local experience - there is a clear transformational agenda that the IJB needs to respond to and contribute its leadership to delivering.

- The demography of South Lanarkshire and each of its four localities is continuing to change - as are the needs and expectations of its communities
- There is increased recognition of the need to better meet the needs - and do right by - the diverse communities for whom South Lanarkshire is home, especially those who continue to suffer inequalities of experience and of outcomes
- The pandemic has exacerbated existing pressures and brought additional demands - for communities, amongst staff and across all services
- A consistent message from the people of South Lanarkshire is that they wish to have as much control over their health and care as possible; and to live as independently as possible within their own homes and as part of their own communities
- The community response to the pandemic showed that there is considerable capacity - and appetite - for communities to care for themselves and each other
- The workforce response to the pandemic was exceptional and shows their continuing commitment to community and their drive to do things differently
- New ways of working and new technologies - including those adopted and embraced by staff and communities alike - opening up opportunities for greater early intervention and prevention across services, and fairer access to and provision of support
- The IJB - alongside NHS Lanarkshire and South Lanarkshire Council - can grasp these opportunities best by working with communities and stakeholders to look forward with ambition.



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**Phone: 0303 123 1015**  
**Email: [equalities@southlanarkshire.gov.uk](mailto:equalities@southlanarkshire.gov.uk)**

# Report

Report to:	<b>Partnership Board</b>
Date of Meeting:	<b>22 June 2022</b>
Report by:	<b>Executive Director (Community and Enterprise Resources) South Lanarkshire Council</b>

Subject:	<b>Community Plan Strategic Environmental Assessment</b>
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## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ inform the Partnership Board about the Strategic Environmental Assessment (SEA) process for the new South Lanarkshire Community Plan.

## 2. Recommendation(s)

2.1. The Board is asked to approve the following recommendations:-

- (1) that the content of the report is noted; and
- (2) that the findings from the SEA, as summarised at section 5 of the report, are considered by the Partnership and integrated into the finalised Community Plan.

## 3. Background

3.1. The Environmental Assessment (Scotland) Act, 2005 requires all public bodies, including the Council, to undertake Strategic Environmental Assessments (SEAs) of their plans, policies, programmes and strategies.

3.2. The SEA process helps to integrate environmental considerations into the preparation and adoption of plans. The SEA is carried out in stages alongside the preparation of the proposed plan. Throughout the process, the plan can be adjusted to mitigate negative or enhance beneficial environmental effects. Strategic Environmental Assessments are a vital resource in addressing both the climate and ecological emergencies at a local level.

3.3. The biennial South Lanarkshire State of the Environment Report provides an effective means of tracking changes in the local environment. This ensures that the Council and its partners not only have a clear understanding of the current condition of the local environment but also have the accurate environmental baseline data needed to allow for statutory SEA and monitoring work to be undertaken. The 2021 edition of the State of the Environment Report provided the environmental baseline for carrying out the SEA of the Community Plan.

3.4. A full SEA was carried out on a previous iteration of the Community Plan. The current Plan did not undergo a full SEA as it was determined that no new significant environmental effects would be identified through its preparation and implementation, since the structure and ethos of the Plan had remained largely unchanged from the previous iteration.

However, given the length of time since a full SEA has been undertaken for the Community Plan, the proposed changes to the structure and nature of the Plan itself and the changes in the environment since that time, including the declaration of climate and ecological emergencies, that it was prudent and necessary for the forthcoming revised Plan to be subject to a full SEA.

#### **4. Carrying out the SEA**

- 4.1. South Lanarkshire Council acted as the 'Responsible Authority' on behalf of the Community Planning Partnership to conduct the SEA. A formal 'determination' was made by the Council that a full SEA was required for the Community Plan and this was agreed by the statutory Consultation Authorities (Historic Environment Scotland, NatureScot and the Scottish Environment Protection Agency (SEPA)).
- 4.2. The next stage of the SEA process was Scoping in which the proposed scope and methodology for the assessment is set out for agreement with the Consultation Authorities. To facilitate this, an online workshop was held to which all partners were invited alongside members of the Council's Corporate SEA Working Group. The workshop was held in March and was well attended. The information, suggestions and insight gained from the workshop was used to prepare the Scoping Report for the SEA. This was very well received by the Consultation Authorities.
- 4.3. A small assessment team comprising the Council's Planning Officer (SEA), the Community Engagement Manager and the Community Planning Adviser held a series of meetings to carry out the assessment based on the Scoping Report which had been reviewed and agreed by participants at the workshop.
- 4.4. The assessment considered the proposed Plan's themes and priorities against a set of SEA environmental objectives to determine the impact it would have on the local community and environment. Appendix 1 sets out the key findings of the overall assessment against the environmental objectives. The results indicated potential positive environmental effects across all environmental considerations, with particularly high scores for population and human health, biodiversity, air quality, climatic factors and material assets (land use, infrastructure, waste, transport and the built environment), with mixed results for historic and cultural heritage and landscape.
- 4.5. Mitigation and enhancement measures were developed where potential negative or positive effects were identified. Appendix 2 provides a summary of the mitigation and enhancement measures identified through the assessment of the Community Plan. These actions will contribute to the promotion, prevention, reduction and offsetting of any significantly adverse effects and will provide opportunities to further enhance positive effects.

#### **5. Outcomes from the SEA**

- 5.1. The findings of the assessment have assisted in the further development of the Community Plan and helped to focus communications and actions across partners, communities and within Council services. This will help ensure the promotion and implementation of community planning across South Lanarkshire and will facilitate the prevention, reduction and offsetting of key environmental issues identified through the SEA process. Incorporating this sustainable approach across all Community Planning Partnership policies, plans, programmes and strategies should result in continued environmental benefits for South Lanarkshire and the people who live, work and visit here.

- 5.2. Preparing the Community Plan in tandem with the SEA allowed greater synergy and clarity and resulted in better consistency in approach to considering environmental issues in the round. The SEA process has reinforced the importance of local environmental issues to people and communities and helped to shape the Community Plan to have a more holistic approach. The process has helped to underline that the climate crisis must be addressed alongside the ecological emergency and that nature-based solutions are essential to mitigate negative environmental effects and to enhance positive effects.
- 5.3. A significant benefit from preparing the SEA has been the opportunity to raise awareness and build capacity and understanding of the issues around sustainable development and climate change across the Community Planning Partnership. Members of the Council's Corporate SEA Working Group have been heavily involved in setting the scope of the assessment and informing the Assessment Team of the key environmental issues within South Lanarkshire. Partners and other interested officers were engaged throughout the SEA process.

The Scoping Workshop, which was attended by Community Planning partners, provided a holistic and comprehensive approach to setting out the assessment methodology. In turn, participants advised that their capacity and knowledge of environmental issues, outwith the scope of their own remits, had increased.

- 5.4. Development of the Community Plan was carried out in tandem with the SEA process. There were many benefits in the process, particularly with regards to the SEA informing the development of the Plan's priorities. This enabled the priorities to be refined and more focussed and facilitated a series of actions which will be included within the final Plan, following public consultation of the Community Plan and the Environmental Report.
- 5.5. Details of how the SEA informed aspects of the Community Plan development are set out in Appendix 3.

## **6. Employee Implications**

- 6.1. There are no employee implications associated with this report.

## **7. Financial Implications**

- 7.1. There are no financial implications associated with this report.

## **8. Climate Change, Sustainability and Environmental Implications**

- 8.1. The report details the Strategic Environmental Assessment of the Community Plan as it was developed. The SEA Environmental Report details the findings of the assessment and the mitigation and enhancement measures identified to protect the local environment.

## **9. Other Implications**

- 9.1. There are no issues in terms of risk associated with this report.

## **10. Equality Impact Assessment and Consultation Arrangements**

- 10.1. A separate Equality Impact Assessment was carried out on the Community Plan. The SEA Environmental Report was submitted to the Scottish Government's SEA Gateway to facilitate consultation with the statutory Consultation Authorities. The SEA Environmental Report was subject to public consultation alongside the draft Community Plan for a six-week period.

**David Booth**  
**Executive Director (Community and Enterprise Resources)**  
**South Lanarkshire Council**

24 May 2022

**Contact for Further Information:**

If you would like further information, please contact:-

Jennifer Murphy, Planning Officer (SEA), South Lanarkshire Council  
Tel: 01698 455742  
Email: [jennifer.murphy@southlanarkshire.gov.uk](mailto:jennifer.murphy@southlanarkshire.gov.uk)

## Cumulative Impacts Across the SEA Objectives Associated with the Community Plan

Key	++ Major Positive	+ Minor Positive	-- Major Negative	- Minor Negative	+/- Mixed Effects
SEA Objective	Score	Summary of environmental effects			
Improve human health and community wellbeing across South Lanarkshire	++	A strong focus across the priorities in the Community Plan is improving health and wellbeing and the reduction of inequalities across communities, particularly in areas impacted by multiple deprivation and poverty. Implementation of the priorities will empower communities, increase community capacity and community networks and will enable individuals and communities to have a greater say over how services they receive are designed and delivered to have the greatest impact. The Plan promotes the health and wellbeing benefits of the natural environment and the use of quality local outdoor space, which enables the functioning of the 'Natural Health Service' which contribute to healthy lifestyles. Significant positive cumulative effects are anticipated as families will have better foundations to improve their life chances and to break the cycle of poverty and close the attainment and opportunity gaps. This has the potential to reduce poor health and inequalities and will contribute to improved health and wellbeing outcomes for all.			
Protect and enhance biodiversity and increase functioning habitats to avoid irreversible loss and encourage public awareness of and accessibility to the outdoors	++	There is likely to be positive cumulative impacts of implementing the priorities within the Community Plan to the improvement and enhancement of the natural environment and habitat connectivity, thus protecting biodiversity, through the promotion of nature-based solutions and encouraging community action. The emphasis on the connection between the ecological and climate change emergencies offers opportunities to address both holistically and simultaneously. Raising awareness of the importance of the outdoors and the value of local biodiversity will help safeguard intrinsic ecosystem services.			
Protect soils and geology and maintain ecosystems functionality	+	Implementation of the priorities within the Community Plan will help to protect and enhance sensitive soils, such as peatland and woodland soils. There is the potential for cumulative positive effects on the quality, value, integrity and functionality of these important soils through the delivery of actions within the Plan, for example, the greening of contaminated, vacant and derelict land, reducing occurrences of fly tipping and an increase in community food growing and greenspace.			
Protect and enhance the water environment and reduce flood risk	+	The Community Plan will promote the safe use and value of the water environment and encouraging respect of it. Delivery of the Plan will have cumulative positive effects of the safeguarding of the water environment for people and nature by reducing negative impacts, such as pollution. Actions promoted through the Plan, such as the use of nature-based solutions, will have positive cumulative effects on the reduction of flood risk and flood occurrences.			
Protect and improve air quality and prevent and reduce noise and light pollution	++	Delivery of the Community Plan has the potential to safeguard and enhance local air and noise quality through holistic approaches by partners and communities to reduce traffic emissions, promote sustainable travel modes and active travel and encourage behaviour change. These actions, together with promoting nature-based solutions, such as improving tree canopy cover and greenspace, will have a cumulative positive effect on local air and noise quality.			

Key	++ Major Positive	+ Minor Positive	-- Major Negative	- Minor Negative	+/- Mixed Effects
SEA Objective	Score	Summary of environmental effects			
Develop and maintain activities and behaviours which contribute to climate resilience and the mitigation and adaptation of climate change	++	A key focus of the Community Plan is addressing the climate emergency within South Lanarkshire and to drive climate justice and a just transition to net zero. Implementation of the Plan, particularly empowering communities, and partners' commitment to tackle climate change in a holistic way has the potential to have positive cumulative effects in terms of reducing emissions and contributing to a reduction in the area's carbon footprint. Climate change adaptation and mitigation measures, including the promotion of nature-based solutions, the encouragement of positive behaviour changes and the creation of climate leaders, particularly within young people, as promoted within the Plan will ensure a collaborative, long term positive approach to climate action in a fair and equitable way.			
Promote the effective and sustainable use of land and other material assets	++	Delivery of the Community Plan will potentially have positive cumulative effects through the focus and encouragement of sustainable development, regeneration, access to local services, the reuse of previously used land and buildings, waste minimisation and sustainable transport networks across the Partnership and by communities. These actions will cumulatively help to protect and enhance the existing built and natural environments and will promote the efficient, effective and sustainable use of land and other assets across the partnership. There will also be cumulative positive effects through the delivery of local services and goods, development of a sense of place and community empowerment as well as the promotion of a circular economy and a zero-waste society.			
Safeguard and enhance the built and historic environment	+/-	The fostering of knowledge, appreciation and respect of local history, culture and heritage has the potential for cumulative positive effects on the setting, integrity and intrinsic value of historic and cultural assets. The Community Plan will offer and support opportunities to promote the importance of local heritage assets and protect them for future generations. Although promotion of local heritage assets is likely to increase footfall, the Plan will actively promote their sensitive and respectful use.			
Maintain and enhance the accessibility and quality of landscapes and townscapes	+/-	The Community Plan offers cumulative positive effects on the setting and integrity of landscapes and townscapes through their importance and value being promoted to local people, communities and visitors. This will contribute to making local environments more meaningful and accessible and will help to instil a sense of place and improved appreciation of local towns and villages. Although changes to local landscapes and townscapes may occur these will be done sensitively and in consultation with communities.			

## Potential Mitigation Measures Identified through SEA

Measure	Action taken
Ensure that the promotion of local historic and cultural assets to communities and tourists is carried out sensitively to avoid damage.	The Community Plan will require that partners and communities give due consideration to the value of the historic environment when it is promoted. This will include the provision of information and advice on how these assets can be better protected alongside greater accessibility by people.
Strengthen the use of volunteering within cultural and heritage assets to provide additional safeguarding by communities.	The Community Plan will work with communities and the voluntary sector to explore how volunteers can be more actively involved in the safeguarding of local heritage assets.
Ensure that the setting of townscapes and landscapes are not adversely impacted by the delivery of the Community Plan.	The Community Plan will require that partners and communities give due consideration to the quality and value of local townscapes and landscapes through any action undertaken which may impact on them. The Partnership, including communities, will work with the planning system to develop and agree Local Place Plans which are sensitive to local areas.
Give a greater focus to the connections between the climate and ecological emergencies and how nature-based solutions can benefit community resilience and health and wellbeing outcomes.	The connections between the climate and ecological emergencies have been strengthened in the Plan. Nature-based solutions will be promoted to communities to increase awareness and understanding of biodiversity and climatic issues.

## Potential Enhancement Measures Identified through SEA

Measure	Action taken
Consider how partners, including communities, can strengthen their approach to provide practical assistance and support to households and individuals facing adversity from the cost of living crisis.	The Community Plan will encourage and support action across the Partnership to provide guidance and practical support to households and individuals. The Community Plan will work closely with communities to deliver a range of additional supports with them which are more targeted.
Consider how the Community Plan can safeguard households most impacted from the negative effects of climate change in terms of their health, wellbeing and financial security and be more climate resilient.	The Community Plan will support action across its partners to actively consider climate change impacts and to support communities to take climate action to ensure climate resilience within communities and a just transition for families.
Consider how the Community Plan can further support the green economy and ensure local businesses, local organisations and local people are able to take up opportunities presented as the sector grows.	The Community Plan will encourage and support action across the Partnership to deliver a range of targeted training and upskilling opportunities, including apprenticeships, to support local people, organisations and businesses to take advantage of the green economy.
Opportunity to promote to partners the benefits of considering environmental issues within the development of their plans and strategies in the achievement of outcomes to improve health and wellbeing and reduce inequalities.	The Sustainable Development Goals will be used as a foundation for the Community Plan and will be used to assess progress. Promoting the SDGs to partners and communities will increase understanding of environmental issues and how these impact on health and wellbeing and the sustainability of communities.
Opportunity to further embed the principle of a circular economy and zero waste across partners and with communities.	The Community Plan will raise awareness and promote the importance of a circular economy and the ethos of zero waste.
Opportunity to embed Community Wealth Building within the work of partners and, in so doing, help to address inequalities and deliver sustainable resilient economic growth.	The Community Plan will promote the ethos of community wealth building and its benefits across partners and communities.
Opportunity to promote the importance of developing and encouraging young people to be environmental leaders within their communities	The Community Plan will promote young people as being climate and ecological leaders and ambassadors and give them pivotal roles within

<b>Measure</b>	<b>Action taken</b>
and for them to have a greater voice in environmental issues which will impact them in the future.	community action to improve their local environment.
Opportunity to reduce community anxieties, particular regarding financial burdens, over environmental issues, including climate, flooding occurrences and negative impacts on nature.	The Community Plan will work with communities to identify key anxieties and agree collaborative approaches to alleviate them, for example, through direct action, education and awareness raising.

## SEA Contribution to the Development of the Community Plan

- **Population and Human Health**  
 The SEA helped to provide a wider perspective on how the Community Plan can promote the importance and value of a quality local environment to people's health and wellbeing and to sustainable communities and how collaborative working would lead to better health and equality outcomes. The SEA has helped to strengthen the links between place and the environment.
- **Biodiversity**  
 The SEA reinforced the need to have a collaborative and cross-partnership approach to address the climate emergency in tandem with the ecological emergency to get optimum results for people and nature. The SEA affirmed the key role that biodiversity has in adapting to and mitigating climate change and enabled biodiversity to be considered in the development of a number of outcomes as the Community Plan is developed. The benefits to health and wellbeing from having good quality, local greenspace has also been highlighted.
- **Water**  
 The SEA reinforced the importance of good quality, safe water environments for people, communities and nature. This has led to actions to address water safety concerns by raising awareness through community outreach and partnership working.
- **Soil**  
 The SEA highlighted the importance of good quality soils and their importance to community food growing activities. The importance of peatlands and woodland soils, particularly within Local Nature Reserves, was also highlighted.
- **Air, Noise and Light**  
 The SEA highlighted the need for collaborative working across partners and with communities to improve local air and noise quality, particularly through the need to change behaviours.
- **Climatic Factors**  
 The SEA highlighted the need for collaborative working across partners and with communities to reduce emissions, particularly through improving local services to reduce the need for travel and the promotion of affordable and sustainable travel modes and active travel.
- **Material Assets**  
 The SEA reinforced the importance of partnership and community assets, including greenspace and open spaces, and the need to ensure these were accessible, affordable, of high quality and met the needs of communities. The SEA highlighted the importance of lifetime homes and the quality of housing estates across all tenures. The SEA also highlighted the need for collaborative working across partners to ensure sustainable land use and the benefits of a circular economy.
- **Historic and Cultural**  
 The SEA highlighted the potential negative effects on the historic environment from an increased footfall, particularly to historic sites and assets. This enabled the Community Plan to consider these effects and how they can be mitigated.
- **Landscape**  
 The SEA emphasised the need to consider potential impacts on townscapes and landscapes from the implementation of placemaking and how this can be sensitively addressed.



# Report

Report to:	<b>Partnership Board</b>
Date of Meeting:	<b>22 June 2022</b>
Report by:	<b>Executive Director (Finance and Corporate Resources) South Lanarkshire Council</b>

Subject:	<b>South Lanarkshire Community Plan 2022 to 2032</b>
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## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ present the draft Community Plan and explain the engagement and writing process which developed this.

## 2. Recommendation(s)

2.1. The Board is asked to approve the following recommendation(s):-

- (1) that the Community Plan for 2022 to 2032 be approved.

## 3. Background

- 3.1. The Community Empowerment (Scotland) Act 2015 introduced a number of requirements in relation to statutory plans for Community Planning. This included the requirement for Community Planning Partnerships (CPPs) to prepare and publish a Local Outcomes Improvement Plan (known as the Community Plan) which sets out the local outcomes which the CPP will prioritise for improvement.
- 3.2. The first South Lanarkshire Community Plan was developed and approved by the Board in 2017 and performance is reported annually.
- 3.3. Following recommendations from South Lanarkshire Council's Best Value Assurance Review in 2019, the Board agreed to re-open the plan for an update on neighbourhood planning activity, the Rapid Rehousing Transition Plan and to review the language used.
- 3.4. At the Board meeting on 1 July 2020, it was also agreed to carry out a wider review of the Community Plan to ensure it meets current needs and reflects the aspirations of South Lanarkshire communities.

## 4. Involving our Communities in the Plan

- 4.1. It was a key aspiration of the Board that the communities in South Lanarkshire were heavily involved in the creation of the new Plan. Between March and August 2021, the first phase of engagement was carried out with communities to identify the main priorities for their neighbourhoods. This involved residents answering a short, open question survey on their priorities.

The survey was also promoted through social media and by the Participation and Engagement Group and Community Planning Communications Group and at the close of poll on 8 August 2021, over 3,300 responses were received.

- 4.2. Initial examination of the feedback from the survey identified themes around Education, Communities and Environment, Health Inequalities, Housing, Children's Services and Inclusive Growth. Continued in-depth analysis of this feedback was then carried out. Community Conversation Focus Groups have taken place between August to October 2021 which included in-depth conversations on the early themes of the survey work and discussions with communities of place and interest were also held. Over 200 local residents were involved in 27 different Community Conversations.
- 4.3. Feedback from the Focus Groups was analysed and this identified three cross-cutting themes around the impact of poverty, recovery from the pandemic and sustainable development. Along with the existing knowledge of community priorities from work such as neighbourhood planning and the Lived Experience Fund, as well as the feedback from the community conference held in December 2019 and the robust data set which exists for South Lanarkshire, these form the basis of the new priorities for the partnership. These are: **People** (the impact of poverty), **Progress** (learning and moving forward from the pandemic) and **Planet** (sustainable development).
- 4.4. The new Council Plan for South Lanarkshire Council has been developed in tandem with the Community Plan and includes the same vision and priorities. In addition, other plans such as the South Lanarkshire Leisure and Culture Strategic Plan have been designed to align with these.

## 5. The Writing Process

- 5.1. A strategic session was held on 17 November 2021, where lead officers across the Council and the Partnership came together to discuss and agree the vision and direction for the new Community Plan and for the Council Plan which will partner it.
- 5.2. A Cross Partnership Writing Group was established and has progressed the work on the new Plan. As the Plan has been developed, the Group has been focused on making sure that the voice of the community is clearly heard in the new Plan and that the language and presentation is targeted towards the community as being the key audience for the Plan.

At a strategic level, there is an emphasis on how the Partnership operates and works with its communities and what the offer to communities and the ask of them will be. This will be underpinned by a more detailed action plan looking at the work across the Partnership to contribute to the new priorities. As approved by the Board at its 2 December 2021 meeting, the Sustainable Development Goals will be used as a framework to develop this. The Outcome Leads Group has supported this work.

- 5.3. A final stage of consultation on the new plan, along with the Council Plan, has taken place in May and early June. This final stage of consultation offered communities the chance to comment on whether the draft represents their aspirations as communicated through the extensive engagement which took place in 2021. The response to this survey indicated that there was strong support for the priorities and ambitions within the plan.

- 5.4. The Strategic Environmental Assessment (SEA) is currently being progressed. Further information on this is contained in section 9 of this report and the SEA is also being presented to the Board at this meeting for noting.
- 5.5. The final draft of the new Plan is presented for approval by the Board as Appendix 1. The Plan will be made available as an accessible document on the Community Planning website. The appendix presents the cover design which, if approved, will be used to produce hard copies of the report.

## **6. Next Steps**

- 6.1. The Outcomes Leads Group continues to review the structures which are currently in place to support the delivery of community planning and will bring proposals for a revised structure to the Board at its September meeting. This will represent a streamlining of work where possible and ensure for clear scrutiny and reporting lines between the Board and the various delivery groups.
- 6.2. The underpinning Delivery Plan for the new Community Plan will also be presented to the Board at the September meeting. This will detail the key actions to be taken and set out how progress will be monitored and reported.

## **7. Employee Implications**

- 7.1. The Community Planning Partnership is required by the Community Empowerment Act (Scotland) 2015 to resource the delivery of the Community Plan and its outcomes and the new Plan may have some implications for how the partners choose to deploy their staffing resources.

## **8. Financial Implications**

- 8.1. The Community Planning Partnership is required by the Community Empowerment Act (Scotland) 2015 to resource the delivery of community planning and its outcomes and the new Plan may have some implications for how the partners pool and utilise their financial resources.

## **9. Strategic Environment Assessment**

- 9.1. The Plan is undergoing a Strategic Environmental Assessment (SEA), in accordance with the European Directive 2001/42/EC and Section 15 of the Environmental Assessment (Scotland) Act 2005. The 2005 Act requires all qualifying policies, plans, programmes and strategies (PPSs) to undergo a SEA, which provides a systematic process for identifying, reporting and mitigating the environmental impacts of proposed PPSs.
- 9.2. A SEA screening report was submitted and the relevant consultation authorities (Historic Environment Scotland, NatureScot and the Scottish Environment Protection Agency) agreed the required full assessments. A SEA scoping report was completed and feedback on this has been received and was included in the screening report.
- 9.3. The SEA process then requires the full Environmental Report to undergo a six-week period of consultation with the consultation authorities and the public. An adoption statement will be produced and ongoing monitoring will be carried out.

## **10 Equality Impact Assessment and Consultation Arrangements**

- 10.1. The Community Plan is being Equality Impact assessed and a Fairer Scotland Duty Assessment will be carried out in line with good practice and in recognition of the strategic importance of the Plan. Those with lived experience of inequalities are involved in this assessment and partners are supporting the assessment.

**Paul Manning**  
**Executive Director (Finance and Corporate Resources)**  
**South Lanarkshire Council**

24 May 2022

**Contact for Further Information**

If you would like further information, please contact:-

Rhonda Leith, Community Engagement Manager, South Lanarkshire Council

Tel: 0303 123 1017

Email: [rhonda.leith@southlanarkshire.gov.uk](mailto:rhonda.leith@southlanarkshire.gov.uk)



South Lanarkshire  
**Partnership**  
Stronger together



# South Lanarkshire community plan



2022  
— 32

## Introduction

Welcome to the South Lanarkshire Community Plan. This plan is for you, and everyone else who lives or works in South Lanarkshire.

Our partnership brings together local and national public, private and community sector representatives to work together. Our aim is to improve the lives and prospects of everyone in South Lanarkshire.

We have spent a lot of time listening and talking to people who live in South Lanarkshire to help us write this plan. These conversations told us that the places where you live are very important to you and that you want to see fairer lives, less people living in poverty. You also wanted us to learn from the COVID-19 pandemic and move forward together to improve the way we do things. You were also concerned about the environment and how climate change impacts people and communities differently; particularly those who have contributed least to the emissions that cause it; and how we will tackle that together.

These are our key priorities over the next 10 years of this plan, and we explain how we will work together to achieve them. You should expect to see these priorities in other plans for the area as we all work together to improve lives.

Finally, and most importantly, within this plan you should be able to see how you are able to get involved and work with us. We would love to hear from you, and we continue to listen to what you are telling us.

### Places for Wellbeing Model



## Our Partnership

This is an ambitious plan for the future of South Lanarkshire that focuses on what we ‘Can Do’ more of together, as partners to improve the wellbeing of everyone. When we talk about ‘partners’, this means public sector services, people living in our communities, community organisations and businesses. The focus is on the places where our communities live and on doing what communities need to live well. Together we will invest in our future through building “Caring, Connected Communities”.

### Who we are?

Our partnership includes a wide range of national and local organisations. Some of these organisations you will know well. Our community partners lead on local planning and area-based Community Partnerships. A full list can be found on our [website](#).

### What are we trying to do?

Our Community Planning Partners are working together to make South Lanarkshire a better place to live, learn, play and work. We work with each other and with communities to provide the best possible services that local people want and need. Further information can be found on the Community Planning Partnership website [www.southlanarkshirecommunityplanning.org](http://www.southlanarkshirecommunityplanning.org)

### How do I get involved?

There are many ways to get involved in your local community and influence the work of the partnership, for example, through volunteering, joining a local action group, helping to find out what matters in your area or getting involved in how decisions are made. More information can be found on the Community Planning website.

### How we wrote this plan?

We asked communities to tell us what is important to them.

Just before the global pandemic, we held an event with community representatives which considered how to have “Community Conversations that Mattered”. The main messages were that communities should lead the way forward and that the places where they live are very important in making this happen. From these conversations a new [Community Participation Model](#) was created.

Figure 1 (extract from the Community Participation Model)



Improving how public services are delivered in the future (also set out by the [Christie Commission \(2011\)](#)) was also of great importance. Whilst a lot has changed for public services and communities since then, delivering on these ambitions is now even more important than it was before.

In 2021, over 3,300 people answered our survey about what matters to you, and we had conversations with 27 different groups to find out more. Information from many other sources including local community plans, face to face discussions, online feedback, feedback from Community Groups, Community events and surveys has been gathered to help us to write this plan.

We have also looked at what matters to people about where they live. Seventeen communities now have their own action plan and are taking action to improve the lives of everyone in their place, and more are being created. Looking at all these plans together, the top five areas that our communities want to improve are:-

- Taking action to create more activities for people of all ages;
- Taking action to make better use of community centres and other buildings;
- Taking action so that it is easier to get around and visit other areas;
- Taking action to make places look better; and
- Taking action to make communities safer.

More information on local plans can be found at [Community Planning \(southlanarkshirecommunityplanning.org\)](https://southlanarkshirecommunityplanning.org)

The following documents were important to us when writing the plan and tell more of the story on how we wrote it. Click on the links below to find out more:- (Note: we are still writing these documents)

- The story of what people told us is important to them;
- What people want to do where they live;
- How we will work with you;
- Who we work with;
- How we work together;
- How we will deliver this plan;
- How our work links to other important plans;
- All of the plans that deliver Community Planning; and
- Other important work that we do together.

The following information sets out some of the story of what is important to Our People and Our Place.

### **Our People - What our information tells us about our people**

To help us target our work to where it is most needed, we use the [Scottish Index of Multiple Deprivation \(SIMD\)](#). This helps us to understand where people on low incomes and those with fewer resources and opportunities live. There are 431 areas (also known as Datazones) within South Lanarkshire. Of these, just over one fifth of South Lanarkshire sits within the most deprived 20% of all areas (Datazones) in Scotland.

- South Lanarkshire has the ninth highest **Health Deprivation rate** in Scotland. Around a quarter of all areas in South Lanarkshire experienced a higher than expected level of ill health or mortality.
- South Lanarkshire has the eleventh highest **Employment Deprivation rate** in Scotland. Nearly 10% of people of the working age population are not in work, just above the Scottish Average.
- South Lanarkshire has the tenth highest **Income Deprivation rate** in Scotland. Nearly 13% of the total population and just above the Scottish Average.

### **What our people have told us about them and their lives**

- People require basic needs – shelter, food, heating etc.
- To have good mental health, we need good outside space.
- More life skills teaching required – money management, mortgages and use of credit. The skills that should be promoted are IT/Digital skills as well as interpersonal.
- Many people are trapped indoors and live a lonely existence, some not knowing their neighbours. Events, funding, and social activities for all to bring communities together.
- Need to focus on improving the lives of the 98 many families in South Lanarkshire Council living in

poverty through improving their access to health and social care services, improving their digital skills and ability to get on-line and improving access to healthy, low-cost food.

- Focussing on what matters to people – not what is the matter with them.

### **Our people and their lives in numbers**

- People are expected to live 0.5 years less than the rest of Scotland, which is lower than the Scottish average. (Source: National Registers of Scotland)
- Nearly one third of adults have a long-term physical or mental health problem, which is higher than the Scottish average. (Source: Scottish Government).
- The number of people taking part in recreation activities is lower than the Scottish average (2019), putting the area second last of all 32 councils in Scotland (Source: SLC State of the Environment Report).
- Less than one fifth of children live in families who cannot afford three or more items out of a list of 22 basic everyday essential items. This is slightly below the Scottish average. (Source: SHS, 2017-2019)
- Nearly two thirds of children live in a low-income household where one or both parents work which is slightly higher than the Scottish average. (Source: HMRC)
- People are paid around £15.28 per hour (2021 figure); and men earn on average £1.86 more than women. This is slightly higher than the Scottish average. (Source: Annual survey of hours and earnings)
- Between 2020 and 2021 the percentage of employees earning less than the living wage has went from the 9th highest rate of all Scottish councils to the 7th lowest rate (12.5%, 2021). This is lower than the Scottish average (Source: ASHE)
- Nearly one in every four houses spend 10% of their money on gas and electricity; and one in every ten houses spends 20% of their money which is lower than the Scottish average. (Source: SHCS 2017-19).
- During the pandemic, one third of food parcels fed local children (16,000, 2020-21). Latest figures for the first 6 months of 2021-22 show a 60% increase when compared to pre-pandemic figures. (Source: South Lanarkshire Foodbanks).
- 57% of adults under the age of 35 were involved in informal volunteering (2018, latest figure available) which is much higher than the Scottish average (35%). (Source: SHS, 2019)

### **Our Place - What our information tells us about our place**

There is a significant amount of work being undertaken in our communities and by our partnership across South Lanarkshire to make it fairer, better and greener. The following sets out key information which shows the current picture in South Lanarkshire.

### **Our Place - What our people have told us about where they live**

- Where I live there is a good community spirit.
- Public transport links in some areas are poor and not everyone in our communities has access to online services.
- Community spirit and involvement has changed for the better in communities, developing neighbourhood plans has helped this, so do more of this.
- The needs of every community will differ according to the size, people and what community means to people. Many local communities have come together more since the COVID pandemic and that is a good start.

- Community hall areas in villages would enhance and address health inequalities.
- We need more affordable lets for groups to meet in their local area.
- Recognise the limited resources that communities have to do what they want.
- Create an environment for communities to fall down, learn and get back up and keep going.

### **Places where our people live in numbers**

- More than four fifths of houses can access the internet at home which is lower than the Scottish average (Source: SHS, 2019)
- Just under a fifth of all children (18%) live in low-income households; half live with one parent; and half live with two parents; almost two thirds (63%) live in working families; and 38% live in families that do not work. (Source: DWP Stat Xplore/ HMRC 2020/21)
- When we compare this with children who live in our most deprived areas, more than one in four (29.3%) live in low-income households; of which, 57% live with one parent; and 43% live with two parents. 53% live in working families and 46% live in families that do not work. (Source: DWP Stat Xplore/HMRC 2020/21)
- Information recorded for young people leaving school in South Lanarkshire shows that almost all leavers (96.3%) leave school and go into work/training/further education. Half went on to Higher Education; 17.3% went on to Further Education; 22.8% got a job; and 5.7% started training. Of the remaining 4%; 2.4% are looking for a job; 0.4% are doing voluntary work/personal skills development; and 1% were not seeking work. (Source: SLC Education Resources, SLDR 2020/21)
- When we compare this with young people who live in our most deprived areas; 92.6% leave school and go into work/training/further education. Just over a third of leavers (33.6%) went on to Higher Education; 22.6% went on to Further Education; 25.2% got a job; and 10.7% started training. Of the remaining 7.4%; 4.7% are looking for a job; 0.5% are doing voluntary work/personal skills development; and 1.7% are not seeking work (Source: SLC Education Resources, SLDR 2020/21)
- Greenhouse gas emissions continue to decrease year on year (Source: SL State of the Environment Report)
- Street cleanliness is improving, and satisfaction levels are above the Scottish average. However, there has been a significant increase in fly tipping and abandoned cars because of the COVID-19 pandemic emergency measures. (Source: SL State of the Environment Report)
- The number of community allotments has increased from previous years. (Source: SL State of the Environment Report)

## Our Shared Vision, Principles and Priorities

**Our vision** is that we improve the lives and prospects of everyone in South Lanarkshire.

We will do this by making sure our communities are at the heart of community planning in South Lanarkshire;

Our **shared principles** set out how we plan to work better, together:-

**Added Value and Continuous Improvement:** We will work together to achieve more and become better at doing so.

**Clarity of Purpose:** We will attempt to avoid duplication of effort, developing agreed priorities to maximise our impact and focussing on the actions that will make the most difference;

**Communication and Empowerment:** We will talk to and listen to each other in a meaningful way, helping individuals, families and communities to take positive action to improve their wellbeing;

**Embracing Change:** We work in a rapidly changing world. We are committed to making the most of this, shaping the direction of these changes to benefit local people and communities, taking innovative approaches and always questioning how and why we are doing things;

**Focused Delivery:** We will not lose sight of the fact that we need to make a positive difference. We will work creatively and build on what we are already doing, focusing our services and actions to meet future needs; and

**Openness and Trust:** We will do more together, from planning to delivery, ensuring openness and transparency in how we work; trusting each other to fulfil our roles; and working in harmony.

## Our Ambitions

This plan sets out how we will continue to support the people living in our communities to participate in Community Planning and puts the places where our communities live at the centre of change. We will continue to focus on improving how we work better together to deliver local needs and priorities.

This work will happen across three key ambitions: **People**; **Progress**; and **Planet**.

**People** – Together, we will take a people first approach to improving everyone’s wellbeing. People told us that empowerment comes from the community and it’s not something that is given to them. We understand that long-lasting change will only be achieved if we all work together, putting our communities at the heart of community planning. We will continue to have community conversations that matter. We will work with communities to ensure that their voices are heard and support them to act on the things that are important to them through a “Can Do” approach.

**Progress** – Together, we will build on what we have learned to improve how we do things and the wellbeing of everyone. Delivering the right things that matter to people, in the right place and at the right time. We have been inspired by the phenomenal community response to the global pandemic and have seen how our communities “Can Do” do more with the right information and support from us. Our focus will be to continue to grow and develop the relationships and the excellent partnership working that has supported our communities to maintain and improve their wellbeing throughout the pandemic.

**Planet** – Together, we will act in ways that protect our natural world for a healthier future. We will work together to develop local solutions to protect nature and to take action on climate change and support our young people to lead the way.

## How we will deliver this plan

### Investing in our future through Caring and Connected Communities

Delivering the ambitions in this plan will need our local communities, partnership and other stakeholders to work together. Our [Community Engagement and Participation Strategy](#), sets out what you should expect from partners when we work with you to deliver this plan.

People told us that ‘Partnerships’ and ‘Investment’ are key to Community Planning; and that the sharing of power and resources; experience, skills and knowledge are all essential to any success. This part of the plan sets out our shared ambitions and how everyone will be involved in and influence our work. These ambitions set out a framework for action which need to be flexible enough to change over time in response to opportunities that may come up and available support. We will also create a plan that shows how we will deliver on our shared ambitions.

#### Ambition 1 - We will invest in PEOPLE by finding ways to share power and resources

What will we achieve together?	Why is this important	How will we do this together?
We will share power to create long-lasting change	People have told us that they want to be involved in making decisions and that they want us to listen and act on what matters to them	<ul style="list-style-type: none"> <li>• Work with people to find easy ways to make the changes that are needed</li> <li>• Develop the skills and values that partners need to support change in communities</li> <li>• Develop the skills of people living in our communities to enable them to make long lasting, sustainable change</li> <li>• Learn together how to develop creative solutions and use new technology to connect people</li> <li>• Make sure key messages are reaching people</li> <li>• Give communities confidence their priorities will create change</li> <li>• Promote secure jobs and well-paid work</li> </ul>
We will work together to design, deliver and buy in services	People have told us that they want to be involved in how services are delivered and that they want us to listen and deliver on what matters to them	<ul style="list-style-type: none"> <li>• Work with businesses to develop a local first approach</li> <li>• Design services with the people who use them</li> <li>• Do more of the right things that make a difference for those who need them most</li> <li>• Communities will have more of a say and control over the services that are bought in</li> </ul>

#### Ambition 2 - We will make PROGRESS by investing in learning together and how we can do things better

What will we achieve together?	Why this is important	How will we do this together?
Young people will lead the way on actions to tackle climate change and nature loss	Young people have told us that they are worried about their future and that they want to take local action to protect the planet and their place	<ul style="list-style-type: none"> <li>• Young people lead conversations about climate change</li> <li>• Help young people to step into ‘green skills’ jobs</li> <li>• Young people and older people share learning and help each other enjoy the outdoors</li> <li>• We will design and deliver young people’s ideas with them</li> </ul>
We will work together to help people do the things	People have told us that they want to get more involved and take action where they live though	<ul style="list-style-type: none"> <li>• Help our communities to deliver their priorities</li> <li>• Make connections between people and groups with similar ideas</li> <li>• Learn together what conditions help communities</li> </ul>

that matter most to them where they live	sometimes they don't know how	bloom <ul style="list-style-type: none"> <li>• Grow our third sector and community organisations</li> <li>• Promote the values and develop the skills that help staff and communities work together</li> </ul>
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### **Ambition 3 - We will invest in our PLANET by putting local areas at the centre of our work**

<b>What will we achieve together?</b>	<b>Why is this important</b>	<b>How will we do this together?</b>
We will work together to plan quality local areas and spaces to live, learn, play and work	People told us they valued the area where they live and wanted to make sure it is looked after	<ul style="list-style-type: none"> <li>• Invest in local areas and give people ownership</li> <li>• Use what is available in communities well</li> <li>• Make it easy for people to get what they need in the area where they live</li> <li>• Take our services into our communities</li> <li>• Use green areas to improve people's wellbeing</li> </ul>
We will look after our local areas for future generations	People told us that they were worried about the environment and climate change	<ul style="list-style-type: none"> <li>• Learn together what we can change to look after our environment</li> <li>• Support communities whose environment is at more risk</li> <li>• Bring people together to share their ideas and plans</li> <li>• Help communities act on climate and nature priorities</li> </ul>

The ambitions set out where we want to see change happening across the themes of Progress, People and Planet. From your feedback, we know that there are six other priorities that are important to you. We are already working to improve services in these areas and have plans that show how this is being done. How well we are doing, and where we could do better, is reported each year. We will keep looking at what we are doing to make sure that we are meeting the changing needs of our people.

### **Priority Areas of Action**

You have told us that the following areas of our current work are very important to you. More information can be found on the Community Planning website. See "All of the plans that deliver Community Planning".

Here are some examples of what we are doing:-

#### **Putting learning at the centre**

Partnership Plans: Children's Services Plan; Community Learning and Development Plan

- We will work with parents to support the development of babies and young children
- We will work with and support people of all ages to help them re-engage with education and learning or to improve their employability skills
- We will support young people to progress to further learning, work or training when they leave school

#### **Our children and young people thrive**

Partnership Plans: Children's Services Plan; Local Child Poverty Action Report

- We will work to ensure children have the best start in life and become everything they can be
- We will work to ensure that the health and wellbeing of children, young people and families is improved
- We will work to ensure that the life chances of children and young people in need of care and protection are improved

## **Thriving businesses and fair jobs**

Partnership Plans: Economic Strategy

- We will work to make sure everyone has the same opportunities to learn new skills
- We will ensure that the place where you live is at the heart of our response to the climate emergency and help places to become sustainable
- We will make it easy for businesses and social enterprises get all available help and advice from one place

## **Caring, connected communities**

Key Partnership Plans: Local Community Plans including Neighbourhood Planning

- We will continue to support and encourage every community to identify and act on their local priorities
- We will bring communities together to share priorities and work jointly on them
- We will involve local representatives in community planning at all levels, including on the Community Planning Partnership Board

## **Good quality, suitable housing for everyone**

Key Partnership Plans: Local Housing Strategy; Local Development Plan; and Rapid Rehousing Transition Plan

- We will increase affordable housing supply and improve access to and choice of housing options that suit people's needs
- We will work in partnership to improve housing quality and energy efficiency, whilst supporting a just transition to decarbonisation
- We will work in partnership to prevent and significantly reduce homelessness, and improve outcomes for those at risk of or who experience homelessness

## **People live the healthiest lives possible**

Key Partnership Plans: Joint Strategic Commissioning Plan

- We will ensure that all of our services work with people as early as possible to stop problems happening
- We will increase access, activities and supports that help improve mental health and addictions
- We will provide high quality day-to-day health and social care services that are accessible to everyone in our community who needs them

## **How we will know if we are making a difference**

We will ask local people to tell us how they want us to show them how well we are doing and where we could be better. We will also show how everyone helps to make this plan work and where we need to improve. This will help us to tell the story about what difference we have made; and to learn lessons so that we can change what we do and how we do it. Every year, we will report on the progress we have made to you.

# Report

Report to:	<b>Partnership Board</b>
Date of Meeting:	<b>22 June 2022</b>
Report by:	<b>Executive Director (Finance and Corporate Resources) South Lanarkshire Council</b>

Subject:	<b>Community Planning Review Update</b>
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## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide the Partnership Board with an update on progress of the Community Planning Structure and Governance Review; and
- ◆ provide the Partnership Board with a progress update on the development of the new Community Plan.

## 2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) that the progress on the development of the new Community Plan, be noted;
- (2) that the Terms of Reference for the Clydesdale Community Partnership attached at Appendix 1, be approved; and
- (3) that the other progress made to date with the review, be noted.

## 3. Background

- 3.1. The Board undertook a self-assessment, which was facilitated by the Improvement Service, during January/February 2019.
- 3.2. Following approval of the Best Value Assurance Report by the Council in June 2019, an extended Community Planning Partnership (CPP) session took place on 11 September 2019 to consider the output of the facilitated self-assessment session along with the outcomes of the Council's Best Value Assurance Report.
- 3.3. A session with representatives from the Thematic Partnership Boards took place on 3 October 2019 and draft implementation plans were prepared on the CPP structure, joint problem solving and scrutiny of the work of the Thematic Boards.
- 3.4. A further session took place with the Board on 23 October 2019 to consider how the CPP Board should be structured and the structures required at a Thematic/Locality level. It was agreed that a proposal would be drafted by the Improvement Service and the Community Planning Team for consideration by the Board at its December 2019 meeting.

- 3.5. At the meeting on 5 December 2019, proposals were set out for a new structure and the Board agreed that a short-life working group be established to further consider these and develop proposals. A discussion on the CPP Board membership took place at the meeting on 12 February 2020 and the working group was also tasked with developing a membership proposal. An update on the work of the group was also reported to the Board on 1 July 2020.
- 3.6. A report on the progress in delivering the new structure and governance arrangements was approved by the Board on 3 March 2021.
- 3.7. This report provides an update on progress.

#### **4. Current Progress**

##### **4.1. Locality Planning Structures**

- 4.1.1. Work to develop Locality Planning structures is ongoing in all areas. As agreed by the Board, locality boundaries are being defined by the communities themselves and will take into account the legislative requirements relating to localities for the Health and Social Care Partnership.
- 4.1.2. Community Partnerships in the Clydesdale and Cambuslang and Rutherglen areas have been established and are meeting regularly. The Terms of Reference for the Clydesdale Community Partnership is attached at Appendix 1. Both partnerships have appointed a representative to join the CPP Board in June 2022. In terms of sharing local progress with the Board, both Partnerships will provide quarterly updates to the Board.
- 4.1.3. Officers continue to have conversations with local groups in the Hamilton and East Kilbride areas to increase engagement in the partnership at the development stage.

##### **4.2. Community Planning Outcomes Leads Group**

- 4.2.1. At its meeting of 12 February 2021, the Board agreed a Terms of Reference for this Group as well as two phases of work for the group:-
  - ◆ **Short-term** (interim leads) - to have a strategic overview of the implementation of the new Community Planning governance and structural arrangements; and
  - ◆ **Long-term** – to have a strategic overview of the work of the Community Planning Partnership to deliver the outcomes of the Community Plan
- 4.2.2. The Group continues to support the development of the new Community Plan and the review of structures.
- 4.2.3. The Group keeps its membership under review and the current interim Outcome Leads are:-
  - ◆ Craig Cunningham, Health and Social Care Partnership
  - ◆ Anne Donaldson, South Lanarkshire Council, Education
  - ◆ Pauline Elliot, South Lanarkshire Council, Planning
  - ◆ Annette Finnan, South Lanarkshire Council, Housing and Technical
  - ◆ Steven Sweeney, VASLan
  - ◆ Andrew Thomson, Police Scotland
  - ◆ Kerri Todd, NHS Lanarkshire Health Improvement; and
  - ◆ Paul Zealey, Skills Development Scotland

4.2.4. A summary of progress is outlined below:-

- ◆ The Group has informed the development of the new Community Plan through regular feedback
- ◆ A guidance note for new members of the CPP Board has been produced
- ◆ An audit of all partnership groups has been completed and the register of partnerships has been updated
- ◆ An audit of all partnership plans has been completed
- ◆ A wider review of Community Planning structures in other areas has been completed
- ◆ A full mapping of all current partnership groups in South Lanarkshire and their membership is in progress
- ◆ The first peer review session has been held with officers from the Safer South Lanarkshire Board (see 4.2 5, 6 and 7 below); and
- ◆ A survey will be drafted to seek the views of all individuals and officers who attend partnership groups to inform the review of structures. Nominations for a short-term working group to take this forward have been requested through the Progress Group.

4.2.5. Following confirmation of the new Chair and membership, Housing and Technical Resources will work with members to facilitate a review of the Safer South Lanarkshire Board (SSLB) to ensure it continues to meet its statutory and core functions.

4.2.6. A key aspect of this review will be to ensure the SSLB continues to effectively deliver scrutiny of police and fire services in South Lanarkshire as well as the reporting of Community Justice activity and statutory partnership requirements relating to anti-social behaviour. Once confirmed, future reporting requirements to the relevant aspects of the Community Planning Partnership, including the Neighbourhood Plans, will also be incorporated into the review.

4.2.7. It is anticipated the review will commence immediately after the Council's summer recess with a timeline for completion and terms of reference developed in agreement with the Chair of the SSLB.

### **4.3. Partnership Community Participation and Engagement Group**

4.3.1. The Partnership Community Participation and Engagement Group has been established and meets monthly. The Group is co-chaired by the Chief Executive of VASLan and South Lanarkshire Council's Community Engagement Manager. The Group has taken a key role in overseeing and promoting the engagement activity around the new Community Plan.

4.3.2. A survey was carried out with the Group members during December 2021 to further develop the way in which the Group collaborates and the Group has discussed the findings and its progress to date. Following this, the Group has agreed a new workplan for the coming year, with a focus on supporting the delivery of the new community plan.

### **4.4. Community Planning Communications Group**

4.4.1. The Community Planning Communications Group has been established. A high-level communications plan has been developed and the Group has created a delivery plan. A review of the delivery plan has been completed with a renewed focus on better connecting the work of the Partnership with communities.

The Officer continues to make links with communities to promote the work of the CPP and across the partnership to identify where communications work can be joined up better. Examples of current work, based on requests from our communities include the development of an animation (film) to explain what the CPP does and a short community newsletter to provide updates on the work of the CPP.

#### **4.5. Community Planning Website**

- 4.5.1. The Partnership Website Review Group has completed the first phase of its work. The second phase of work will be to update the look and content of the website to align it with the new Community Plan once this has been approved. A survey asking for feedback on the website is currently open and will close in July 2022. This information will be used to inform the new website.

We continue to offer pages on the website to Neighbourhood Planning areas and Community Partnerships as a place to host and share information. The rebuild of the website has been added to the Council's IT Team work plan. This work is likely to start in autumn/winter 2022.

#### **4.6. CPP Board Membership**

- 4.6.1. All partners have confirmed that there will be no change at present to the members and officers represented on the Board. The membership will remain under review as the new structures develop.

Work is taking place to build capacity within the Community Partnership structures described in section 4.1 to ensure that the views of our communities will be represented and heard at the CPP Board. As highlighted at Section 4.1.6 above, the community representatives who lead locality partnerships will take their place on the CPP Board to ensure that the appropriate linkages are in place between the structures.

#### **4.7. Meeting Arrangements**

- 4.7.1. From the meeting of 2 December 2021, Board meetings are now livestreamed using the same technology as currently in place for Council, Council Committee and Forum meetings.

#### **5. Development of the New Community Plan**

- 5.1. The final draft of the new Plan will be reported separately at this meeting. The next stage of this process will be to develop the Delivery Plan which will set out the actions and measures that will be taken to deliver the Plan.

#### **6. Neighbourhood Planning**

- 6.1. An update on Neighbourhood Planning will be reported separately at this meeting.

#### **7. Forward Plan of Actions to be Delivered**

- 7.1. Other actions that are being progressed in line with key stages of the structure review include:-

- ◆ the development of a Programme Management approach with an agreed programme of activity which is aligned to the Community Plan
- ◆ a review of the Board agenda (all reports submitted to the Board should be for decision or scrutiny)
- ◆ development of a new partnership reporting template
- ◆ revising the Board's Terms of Reference; and
- ◆ developing a Partnership Agreement

## **8. Employee Implications**

8.1. There are no employee implications associated with this report.

## **9. Financial Implications**

9.1. There are no financial implications associated with this report.

## **10. Climate Change, Sustainability and Environmental Implications**

10.1. There are no implications for climate change, sustainability or the environment in terms of the information contained in this report.

## **11. Other Implications**

11.1. There are no issues in terms of risk associated with this report.

## **12. Equality Impact Assessment and Consultation Arrangements**

12.1. There are no Equality Impact Assessment implications associated with this report. Consultation has taken place with partners and representatives of the Thematic Boards. Further communication and consultation are required as the implementation of the priority improvement actions progress.

**Paul Manning**

**Executive Director (Finance and Corporate Resources)  
South Lanarkshire Council**

24 May 2022

### **Contact for Further Information**

If you would like further information, please contact:-

Rhonda Leith, Community Engagement Manager, South Lanarkshire Council

Tel: 0303 123 1017

Email: [rhonda.leith@southlanarkshire.gov.uk](mailto:rhonda.leith@southlanarkshire.gov.uk)

## **Clydesdale Community Partnership Terms of Reference**

### **Committee Name**

Clydesdale Community Partnership

### **Purpose**

To ensure that communities are represented, influential and fully engaged in community planning process

### **Scope**

The Community Partnership will:

- Have a strategic role and act as an intermediary between communities, neighbourhood/community plans and the Community Planning Partnership Board
- Promote widely, represent and support inclusive involvement in our activities to ensure the views of underrepresented are recognised in Community Planning and the Community Planning Partnership Board
- Provide an opportunity for networking and sharing good practice across communities
- Promote awareness of wider Community Planning work through regular updates to each representative group and wider community
- Act as a consultative group for new service delivery proposals from partners
- Oversee the work to produce Neighbourhood Planning Annual Reports as required by the Community Empowerment Act
- Act as a catalyst to promote and support co-production – To involve communities of place and interest in the design and delivery of public services

### **Authority**

- To act as an intermediary, building links between communities in the Clydesdale locality and the work of South Lanarkshire Community Planning Partnership Board
- To ensure that opportunities for community involvement and influence in community planning are made easier for communities and fully realised
- To act as a consultative group for service redesign and new service delivery proposals from partners
- Contribute to problem solving through the identification of challenges/priorities requiring joint solutions

### **Membership**

Membership will be made up of -

- 1 representative from each established Neighbourhood or Community Led Planning Stakeholder Groups
- 1 representative from the 16 Community Councils serving the Clydesdale area
- 4 officers, representing the Community Planning Partnership Board at a local level
- South Lanarkshire Council's Community Engagement Team (CET) will not be members of the group but two CET team members will attend each meeting to support facilitation and take notes

### **Meeting arrangements**

- Meetings will take place every 4 weeks and online during the developmental phase of the group and then will run quarterly in line with CPP Board meetings.
- Administration support will be provided by SLC Community Engagement Team

- Agenda's will be generated by Community Partnership members and distributed 2 weeks in advance of the meeting
- Minutes will be distributed 4 weeks in advance of meetings

### **Quorum**

A facilitation role to be undertaken initially by the Community Engagement team until the group is more established and appoints a Chair and Vice Chair. A representative of the group will attend the CPP Board meetings on a rotational basis to give members an experience of the CPP Board.

### **Reporting**

- The Community Partnership will share group minutes and provide an update progress report, at South Lanarkshire Community Planning Partnership Board meetings. The report will provide a general update on the Community Partnership's activities, any significant developments in terms of neighbourhood/community planning and any recommendations for shared priorities within the Clydesdale area and/or requests for partnership intervention
- The Community Planning Partnership Board will reciprocate by providing regular update reports to the Community Partnership. Community Partnership members will have the responsibility of feeding information back to and from their representative groups. An update report will become a standing item on the agenda at neighbourhood/community planning and Community Council meetings
- Community Partnership representation/attendance at South Lanarkshire Community Planning Partnership Board meetings. Mechanisms for this to be determined/ requested at the December meeting of the CPP board

### **Resources and budget**

- Administration and facilitation support from the community engagement team
- Support from the "Key contacts" identified across a range of CPP partners
- Hall lets and general meeting cost going forward

### **Deliverables**

- To establish a strong community led partnership that enables more effective links to be built between community priorities and the work of the Community Planning Partnership Board
- To represent the views and aspirations of the wider community in community planning
- To contribute to consultation around services delivery or redesign
- To maximise opportunities for local people to be more involved and influential in decision making that affects them in line with the South Lanarkshire Community Planning Partnership strategic priorities

### **Key areas of focus include:**

- Improving health and tackling inequalities
- Reducing crime and improving community safety
- Promoting sustainable and inclusive communities and opportunities for all through life
- Ensuring sustainable economic recovery and development
- Tackling poverty

### **Review**

The Terms of Reference will be reviewed on a 6-monthly basis for the first year, then annually thereafter





# Report

Report to: **Partnership Board**  
 Date of Meeting: **22 June 2022**  
 Report by: **Chief Executive, Voluntary Action South Lanarkshire (VASLan) – Third Sector Interface**

Subject: **Valuing Volunteers**

## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide the Partnership Board with an update on the development of a CPP Volunteering Strategy and the progress of our Valuing Volunteers initiative.

## 2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) that all CPP partners commit and agree to the signing and delivery of the CPP Volunteering Pledge;
- (2) that the CPP Volunteering Strategy is approved;
- (3) that all CPP partners commit to working through the Investing in Volunteers accreditation process;
- (4) that CPP partners discuss the barriers and enablers to a successful Volunteer Passport Scheme in South Lanarkshire, and approve the approach; and
- (5) delegate governance and financial management of the Valuing Volunteers funding to the CPP Outcome Leads Group.

## 3. Background

- 3.1. Following the social capital gained during the pandemic, VASLan took on the action, on behalf of the Community Planning Partnership, to develop a cross-sector Volunteering Strategy for South Lanarkshire.
- 3.2. A survey completed by all CPP partners in November/December 2021 enabled an audit of volunteer provision across the organisations. Plans around recruitment, selection, training, support, reward and recognition were submitted and analysed ahead of the cross-party seminar on 13 January 2022.
- 3.3. The Valuing Volunteers initiative has been underpinned by extensive collaborative partnership work including a volunteering survey and audit, a strategy scoping event and seminar leading to a Cross-Sector Strategy Writing Group developing a shared vision, objectives and proposed actions.
- 3.4. The seminar on 13 January 2022 was well attended across the CPP partners, exploring where we are now with volunteering, both positively and negatively, from pre-pandemic to emergency pandemic response to current position.

Barriers and enablers for improved collaborative recruitment, selection, training, support, reward and recognition were explored. Early strategic thoughts and a draft partnership pledge were tabled for discussion. Slides from the day and an event note brief are detailed within the appendices following this report.

- 3.5. The Cross-Sector Strategy Writing Group has met every 4 weeks, agreeing a shared vision, 5 strategic objectives and exploring some proposed draft actions.
- 3.6. South Lanarkshire Council, routed via the CPP, has kindly supported this initiative with £500k funding to accelerate progress in the delivery of the strategy. This should be viewed as a people-centred approach to recovery being implemented to help individuals, communities, businesses and the social and third sector thrive.
- 3.7. In terms of timescales, it is hoped that the pledge and strategy will be approved in June 2022 and launched over the summer period. Spend of the Valuing Volunteers initiative would span October 2022 to September 2024, on a non-recurring basis. VASLan will establish legacy tools, such as the Volunteer Passport (visual of model in appendices), to ensure sustainability of provision. Taking this piece of work in-house beyond September 2024 and leveraging in new monies from elsewhere to scale successful elements.

#### **4. Volunteering Pledge**

- 4.1. To start us off collectively on delivering the shared vision “Everyone can volunteer, more often and throughout their lives”, it is proposed we sign a Volunteering Pledge, committing to its ethos, demonstrating a willingness to develop and deliver an agreed action plan. Signing of the Pledge demonstrates a commitment to working through the Investing in Volunteers accreditation and utilisation of a Volunteer Passport Scheme, whilst delivering upon the 4 points below:
  - to connect to a South Lanarkshire-wide network of support, opportunities and recognition increasing the number and diversity of volunteering opportunities available within our organisations
  - to positively engage with stakeholders across a range of provision, sharing resources and developing shared practice to enhance community recovery
  - to enable volunteering across all sections of our organisations and the wider community through increased accessibility and a flexible approach to volunteering, bringing diversity to our collective team and sharing wider perspectives from which we can all learn and improve; and
  - to cultivate a sense of community, championing our collective activities within our community and celebrating volunteers for their contribution to our collective cause in a meaningful way
- 4.2. If approved, we will organise some marketing materials and associated communications to make this commitment visible externally and link to the launch of the Volunteering Strategy.

#### **5. Volunteering Strategy**

- 5.1. The Cross-Sector Strategy Writing Group proposes the following strategic vision, aims, values, objectives and initiatives be endorsed.
- 5.2. We propose a partnership volunteering strategy to invest in volunteer recruitment, training and support that ensures an excellent experience for those volunteering within South Lanarkshire.

Aligned to Scotland's National Outcomes Framework for Volunteering, we propose that South Lanarkshire's vision is that "Everyone can volunteer, more often and throughout their lives". Our aim is that all volunteers should feel connected to a South Lanarkshire-wide network of support, opportunities and recognition.

5.3. Our core values for volunteering align with those of Scotland's National Outcomes Framework for Volunteering (published April 2019):-

- ◆ that volunteering and participation is valued, supported and enabled from the earliest possible age and throughout life
- ◆ that volunteering, in all its forms, is integrated and recognised in our lives through national and local policy
- ◆ that there is an environment and culture which celebrates volunteers and volunteering and all of its benefits
- ◆ that the places and spaces where we volunteer are developed, supported and sustained; and
- ◆ that there are diverse, quality and inclusive opportunities for everyone to get involved and stay involved

Specifically, that:-

- ◆ Local Authorities should: Develop strategies with public sector partners to support volunteering and community involvement, working collaboratively with people to help sustain vital local infrastructure such as transport and meeting places
- ◆ Leadership bodies across the third sector, including Volunteer Scotland, SCVO and Third Sector Interfaces, should: Promote the value of volunteering for all principles and approaches, celebrating the contributions already being made and encouraging everyone who wants to take part. Provide practical guidance and support on 'Volunteering for All'
- ◆ VIOs across the public, private and third sectors should: Adopt the principles of 'Volunteering for All' in volunteer practice, reviewing their existing processes and guidelines. Consider ongoing opportunities to measure the impact of their work, on volunteers, beneficiaries, staff and the wider community. Build links with and across communities, seeking opportunities to share resources and expertise. Prepare for future volunteer recruitment, being mindful of the changing contexts in which they operate; and
- ◆ NHS Boards and Health and Social Care Partnerships should: Work consistently and collectively to ensure robust systems are in place to support safe, effective and person-centred volunteering, engaging with the Clear Pathway Guidance and Volunteering in NHS Scotland Programme as required. Highlight and encourage best practice in relation to the governance and associated management standards required for all volunteers and others who have a role to play within NHS settings, regardless of the source of recruitment

5.4. The 5 key strategic objectives have been designed with a focus on 5 key headings:- Promote | Enable | Build | Contribute | Reward.

Promote:-

- ◆ promote volunteering and its benefits both to individuals and communities
- ◆ change the perception of volunteering, increase understanding of the variety of volunteering, including formal and informal volunteering
- ◆ promoting and highlighting meaningful opportunities across our partnership

#### Enable:-

- ◆ be inclusive and addressing barriers so that anyone can volunteer
- ◆ make the volunteer on-boarding processes as accessible and straightforward as possible while safeguarding service users and organisations
- ◆ support individuals and organisations to understand the value their own lived experiences and life skills can bring to volunteering

#### Build:-

- ◆ meaningful opportunities for volunteers from a diversity of backgrounds
- ◆ develop and deliver a shared training platform for individuals, organisations and partners through an appropriate platform/mechanism
- ◆ develop a volunteer 'Passport' scheme to facilitate opportunities for volunteers to move between VIOs and wider partners

#### Contribute:-

- ◆ by ensuring good practice in supporting volunteers, minimising financial barriers to volunteering and creating a meaningful and fulfilling experience
- ◆ by recognising the contribution that volunteers make to reducing inequalities and building the wealth and health and wellbeing of communities
- ◆ by underlining the impact of volunteering on reducing inequalities in our communities

#### Reward:-

- ◆ recognise, reward and celebrate volunteers and volunteering contribution
- ◆ deliver shared recognition events to highlight the range and impact of volunteering across South Lanarkshire
- ◆ partners recognising their role in supporting volunteering including supporting staff to be volunteers

5.5. With the strategic objectives approved, we would like to embark on some more intense stakeholder engagement with the key personnel within each partner organisation to develop our delivery plan for this strategy. With Valuing Volunteers spend commencing in October, this gives us just more than a quarter to agree key actions and measurables which paints what success will ultimately look like. A visual of initially proposed workstreams can be found in the appendices. Proposed actions could be in areas such as but not limited to:-

- ◆ volunteer recruitment
- ◆ easing potential volunteer checks such as PVG membership by creating a single point of contact
- ◆ working with partner HR Departments to increase the range of volunteering opportunities available
- ◆ shared training and potentially a shared digital training platform
- ◆ support to enhance the quality of the volunteer experience
- ◆ ways to ease the opportunities for volunteers to move between volunteer involving organisations
- ◆ the co-ordination of data and trend analysis around volunteering
- ◆ different ways for volunteers to be involved including those who might wish to be occasional volunteers in times of high need; and
- ◆ the reward and recognition of volunteers

- 5.6. To remove barriers and best support volunteers, we will work with organisations to develop best practice across South Lanarkshire communities. At scale, we will collaborate with community organisations to develop a resilient network of accredited organisations who hold the Volunteer Friendly Award. We would like to support CPP partners who are yet to go through the next level of accreditation, the Investing in Volunteers accreditation scheme, to go through a self-assessment process and evolve internal practices where required. This will allow us as a Partnership to say, with confidence, that we are doing all we can within our gift to invest in the volunteers' experience, through the lens of the individual.
- 5.7. We would like to encourage CPP partners to explore the barriers and enablers and in turn, endorse a Volunteer Passport initiative. By building bridges of trust and increasing the portability of volunteers, we are adopting a volunteer-first approach, avoiding duplications of effort and becoming collectively more efficient administratively, navigating the complexity of volunteering and removing as many barriers as possible. Importantly, this will allow those seeking employment, those in recovery and those high resource users in our communities to explore a range of organisations and potential career options. Focusing on what they can do, over what they can't. Focusing on their assets, allowing them to explore their motivations and bridge the gap to the labour market.

## **6. Evaluation**

- 6.1. As we build the delivery plan, we will identify smart targets and paint what success looks like more clearly. Below gives a flavour of expected outputs and outcomes, with the intention of instilling confidence across the partnership that together this strategy will deliver upon our wider shared agendas.
- 6.2. Expected outputs from implementing this proposal:-
- ◆ more volunteering opportunities and co-ordination across the partnership
  - ◆ more registered volunteers
  - ◆ new training opportunities for volunteers
  - ◆ local projects delivering on community priorities identified through community-led planning
  - ◆ systems and events to recognise volunteer contributions
  - ◆ more understanding of current data and trends around volunteering in South Lanarkshire
  - ◆ more employer supported volunteering opportunities
  - ◆ improved pathways into employment through volunteering
  - ◆ increased skills within volunteering base; and
  - ◆ volunteering profile across SL is representative of the demographics of the area
- 6.3. Key outcomes we want to achieve via this proposal:-
- ◆ better quality volunteering opportunities and experiences with flexibility to fit around people's lives
  - ◆ increased volunteering capacity within organisations and communities
  - ◆ under-represented groups have more opportunities to volunteer
  - ◆ resources are shared by partners to enable volunteering within communities; and
  - ◆ improved community resilience for future need

## **7. Employee Implications**

- 7.1. There are no employee implications associated with this report.

## **8. Financial Implications**

8.1. It is recommended that we delegate the governance and financial management of the Valuing Volunteers funding to the CPP Outcome Leads Group.

## **9. Climate Change, Sustainability and Environmental Implications**

9.1. There are no implications for climate change, sustainability or the environment in terms of the information contained within this report.

## **10. Other Implications**

10.1. There are no issues in terms of risk associated with this report.

## **11. Equality Impact Assessment and Consultation Arrangements**

11.1. There are no Equality Impact Assessment or consultation arrangement implications associated with this report.

**Steven Sweeney**  
**Chief Executive**  
**VASLan – Third Sector Interface**

24 May 2022

### **Contact for Further Information:**

If you would like further information, please contact:-

Steven Sweeney, Chief Executive, VASLan

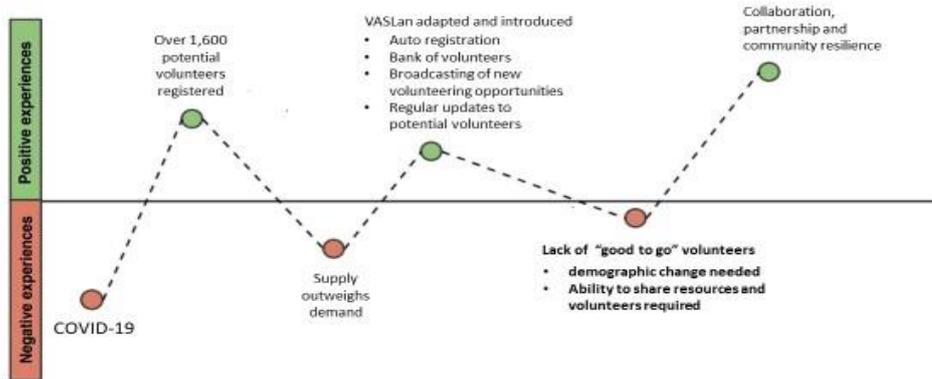
Tel: 01698 300390

Email: [steven.sweeney@vaslan.org.uk](mailto:steven.sweeney@vaslan.org.uk)

# CPP Volunteering Strategy *Welcome*



## Volunteering: Where Are We Now?



RECRUITMENT

<p><b><u>Feedback Summary</u></b></p> <p>Ongoing recruitment throughout the year.</p> <p>Similar methods of recruitment used.</p> <p>Social media, advertising with TSI and Volunteer Scotland, word of mouth</p>	<p><b><u>Barriers</u></b></p> <p>Specific skillset or requirements</p> <p>Volunteer retention</p> <p>Pandemic related issues</p>	<p><b><u>Enablers</u></b></p> <p>Shared approach will make it easier to standardise</p>
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SELECTION

<p><b><u>Feedback Summary</u></b></p> <p>Similar initial process</p> <p>Induction/Buddying</p> <p>Varied roles</p> <p>PVG Checks</p>	<p><b><u>Barriers</u></b></p> <p>Vetting volunteers</p> <p>Pressure from volunteer numbers</p> <p>Cost</p>	<p><b><u>Enablers</u></b></p> <p>Online PVG</p>
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TRAINING

<p><b><u>Feedback Summary</u></b></p> <p>All organisations provide training</p> <p>Mandatory</p> <p>Role specific</p>	<p><b><u>Barriers</u></b></p> <p>Cost/funding</p> <p>Online only training</p> <p>Scheduling</p>	<p><b><u>Enablers</u></b></p> <p>Shared Partner Approach to Standard Training</p>
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SUPPORT

<p><b><u>Feedback Summary</u></b></p> <p>Named person</p> <p>Supervision/Development Sessions</p> <p>Out of Pocket Expenses</p> <p>Volunteer Agreement/Handbook</p>	<p><b><u>Barriers</u></b></p> <p>Volunteer Numbers</p> <p>Providing Extra Support</p>	<p><b><u>Enablers</u></b></p> <p>Shared Volunteers</p> <p>Inclusive Recruitment</p>
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REWARD AND RECOGNITION

<p><b><u>Feedback Summary</u></b></p> <p>All Organisations Reward and Recognise</p> <p>Structured or Ad Hoc</p> <p>Volunteers Involved in Decision Making Process</p>	<p><b><u>Barriers</u></b></p> <p>Budget</p> <p>Volunteer Reluctance</p>	<p><b><u>Enablers</u></b></p> <p>Volunteers Week</p> <p>Volunteer Friendly Award</p>
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Next Steps....

Strategy Aim

All volunteers should feel connected to a South Lanarkshire wide network of support, opportunities and recognition.



## Next Steps....

Strategic Objective 1: Reducing barriers to volunteering

Strategic Objective 2: Resilient organisations and communities

Strategic Objective 3: Wellbeing Economy (ESV)

Strategic Objective 4: Recognise and celebrate volunteering contribut



### Sign and commit to the South Lanarkshire Volunteering Pledge

**Pledge1:** To connect to a South Lanarkshire wide network of support, opportunities, and recognition; increasing the number and diversity of volunteering opportunities available within our organisation.

**Pledge 2:** To positively engaging with stakeholders across a range of provision; sharing resources and developing shared practice to enhance community recovery.

**Pledge3:** To enable volunteering across all sections of our organisation and the wider community through increased accessibility and a flexible approach to volunteering; bringing diversity to our collective team and sharing wider perspectives from which we can all learn and improve.

**Pledge4:** To cultivate a sense of community; championing our collective activities within our community and celebrating volunteers for their contribution to our collective cause in a meaningful way.



## CPP Volunteering Strategy Event 13 January 2022 Event Note

Hosted by VASLan in conjunction with CPP Partners and Third Sector representatives.

### **Introduction by CEO, Steven Sweeney**

Steven welcomed everyone to the meeting, gave some information about why we were here, to start discussing the planned volunteering strategy, and look at ways of working together in partnership.

### **Tina Cameron – Volunteering: Where Are We Now?**

Tina talked about how volunteering had changed during the pandemic, and steps VASLan had taken to manage the influx of people wanting to help out during the Covid crisis. There was discussion from attendees about how best to convert 'crisis' volunteers to regular volunteers. Acknowledgement of the importance of the quality of the volunteering experience, that volunteers must feel valued and that what they are doing is worthwhile, and that they are well supported is crucial to maintaining volunteers.

### **Feedback from Survey and Discussion**

Feedback from the survey looked at 5 topics:-

- Recruitment
- Selection
- Training
- Support
- Reward and Recognition

**Recruitment** key points included:-

- Ongoing recruitment is taking place throughout the year
- Similar methods of recruitment used across organisations
- Barriers included difficulties recruiting where very specific skillsets were needed, and various pandemic related barriers.
- Suggested enabler was that the shared methods already used could make it easier to develop a shared approach going forward

Discussion points/questions that came up included an acknowledgement that volunteering is not free, resources need to be dedicated within organisations to support this work. Sometimes recruitment can be very successful and the issue then becomes managing the numbers of interested volunteers. A question was raised about whether there is a significant push from DWP and others to push people, particularly young adults towards volunteering as part of an employability journey? VASLan's Bridge to volunteering course was mentioned as being useful where young people are being pushed towards volunteering but may not be quite ready to volunteer.

There was also mention from a few attendees of a dip in volunteer numbers over the past couple of years (some due to pandemic restrictions). There was hope of an increase in these numbers again as we move out of the pandemic, with one organisation already seeing numbers back to previous levels.

**Selection** key points included:-

- Organisations tended to have a similar initial process
- Usually included Induction/Buddying
- There were varied volunteering roles across and within organisations
- All organisations required PVG checks for at least some of the volunteering roles

- Barriers mentioned were the resources required to vet/filter volunteers, particularly where large numbers had applied. Cost of PVG checks was also raised as a barrier.
- Suggested enabler was the new online process for PVG checks can make the process easier and quicker.

Discussion points/questions that came up included an agreement that to PVG application process has made it so much easier and less time consuming, with however a caveat that if there is a large influx of volunteers at one time to be dealt with there can still be a pressure on affected teams/resources. There was also a comment on a helpful prioritisation on health and social care staff checks so they are being returned quicker.

**Training** key points included:-

- All organisations provide volunteer training
- This is generally a mix of mandatory/standard training and role-specific training.
- Barriers that came up were the cost of training, particularly external training. That the current Covid crisis means most if not all training is online which can be an issue for some volunteers. Scheduling training to suit all volunteers can also be a barrier.
- Suggested enabler is to develop a shared partner approach to the mandatory/standard training that can apply across organisations.

Discussion points/questions that came up included discussion of a possible core induction training that might also help develop links between organisations through volunteers meeting. Collaboration in training has already allowed some organisations to offer wider experiences.

**Support** key points included:-

- Organisations provide support to volunteers using a named person
- They provide supervision/development sessions, and out of pocket expenses.
- Most support systems are detailed in volunteer agreements or volunteer handbooks
- Barriers that came up were the strain on resources/staff to support volunteers in large numbers, and this led to greater strain in cases where there was extra support needed.
- Suggested enablers were looking at the potential for shared volunteers across partners, and a focus on inclusive recruitment.

There was a discussion on whether we are doing enough to support people with protected characteristics into volunteering. Acknowledgement was made that there perhaps hasn't been a coordinated focus on equalities until this point; different partners will have varied approaches but this is a chance to see how we can develop a shared approach to that as well. For some organisations supporting volunteers with support needs is a core activity and it is a fantastic opportunity for both the individuals and those who benefit from their activity. The issues that can arise are about the levels of assessment both of volunteers and tasks and the increased levels of ongoing support required. There would probably need to be a consideration/particular focus of managing volunteers' expectations/ keeping them safe as well.

**Reward and Recognition** key points included:-

- All organisations have Reward and Recognition as part of their volunteer programmes.
- These can be more structured or ad hoc depending on the organisations
- Many organisations involve volunteers in decision making processes
- Barriers that came up were budget considerations, and the reluctance some volunteers may have to being rewarded when they are giving something back.
- Suggested enablers were the use of the Volunteer Friendly award as a good way to structure/focus on reward and recognition or volunteers, and the use of Volunteers Week as a focal point.

## **Next Steps**

Charlie talked about where we might go from here. He indicated that the enablers from the survey results could be a good starting point for the strategy. The aim of the strategy would be that all volunteers should feel connected to a South Lanarkshire wide network of support, opportunities and recognition. He introduced and led discussion on the idea of a Volunteering Pledge all partners could sign up to and detailed 4 strategic objectives:

- **Strategic Objective 1: Reducing barriers to volunteering**
- **Strategic Objective 2: Resilient organisations and communities**
- **Strategic Objective 3: Wellbeing Economy (ESV)**
- **Strategic Objective 4: Recognise and celebrate volunteering contribution**

Many people expressed enthusiasm to sign up and be involved. Some reservations on whether resources would be available.

## **Key messages from the day were:-**

- There is definite enthusiasm to work across partners to share resources and volunteers where practical.
- The importance of clarity round what we are asking of volunteers, and our processes/procedures.
- It's important to take available resources into account and not ask organisations to over-commit.
- Could the Volunteer Friendly standard award could be used in some way to review and standardise volunteer programmes across the region? This would set out some standards that apply across the board in terms of what training and support; ongoing progress review/ welfare supervision; PVG; etc. and could be available to prospective candidates and support the volunteer in their volunteer career?
- We'll work towards an event in Volunteers Week in June.
- A writing group will be set up for the next stage.

## Valuing Volunteers Proposal- January 2022

On behalf of the Community Planning Partnership, VASLan will accelerate the implementation of the Partner Volunteering Strategy over the next 2 years. We will progress a shared approach to volunteering in South Lanarkshire with collaborative approaches across volunteer recruitment, selection, training, support, reward and recognition across cross-sector partners.

This shared partnership resource will become sustainable impacts beyond the 2 years, volunteer-led supports that will sit within VASLan will carry forward these work streams over the long term. This investment will see South Lanarkshire build on the social capital won through the pandemic, further enhancing partnership mutual aid, building further capacity and resilience within our neighbourhoods, communities, third sector and localities.

We will standardise volunteer recruitment communications via effective partner campaigns to target wider demographics and protected characteristics, with a shared overview improving gap analysis and subsequent targeted recruitment for all, avoiding duplication.

A single point of access for PVG will support enhanced public protection measures. A bridge to volunteer expansion would be implemented to provide the experience of volunteering, highlighting the 2 way benefits to our communities, and equally to that of HR colleagues across the partnership.

Wider non-essential training will be co-ordinated centrally, accompanied by a partner training platform to embrace digital capability and overcome potential barriers to participation. Based on pandemic experiences, we would build a pool of volunteers in event of any crisis surge where mutual aid would be required and stood up at speed.

A single point for data co-ordination and trend analysis will give us a full picture of volunteering in South Lanarkshire, allowing partners to explore deeper collaborative approaches.

We will deliver a collaborative approach to delivering the volunteering passport concept, a volunteer portability ease of movement approach across different organisations and roles.

A legacy of partners together rewarding and recognising the efforts of volunteers, including the added value from new regional and national partners, will demonstrate how citizens of South Lanarkshire themselves are delivering on the Community Planning Partnership plan.

# Volunteering Passport concept

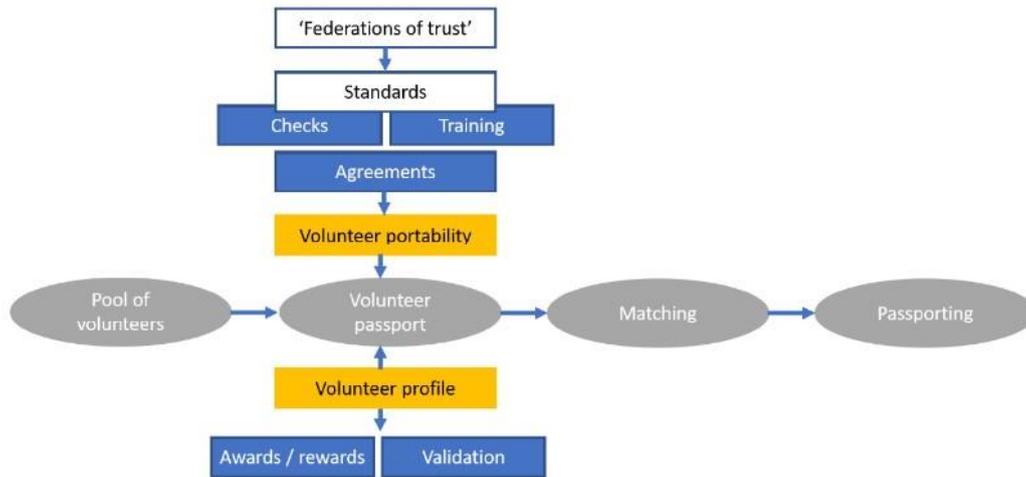


Figure 1: Elements of volunteer passporting

Research Works Limited "Volunteer Passporting Research" paper prepared for UK Government, The Department of Digital, Culture Media & Sport  
[Research report on Volunteer Passports - GOV.UK \(www.gov.uk\)](https://www.gov.uk/government/research-reports/volunteer-passports)



# South Lanarkshire Volunteering Strategy 2022 - 2024



A word cloud of terms related to volunteering and community support. The words are arranged in a roughly circular shape and vary in size and color. The colors include blue, orange, green, purple, and yellow. The words are: build, support, energising, experience, contribute, cohesion, volunteers, promote, recovery, resilient communities, wellbeing, volunteering, partnerships, reward, recognition, and enable.

**A partnership volunteering strategy to invest in volunteer recruitment, training and support that ensures an excellent experience for those volunteering within South Lanarkshire**

## **Contents**

Page 1	Foreword
Page 1	Our Vision
Page 2	Our Aims
Page 2	Our Core Values
Page 3	Our Volunteering Pledge
Page 4	Our Key Objectives
Page 5	Delivering our strategy

## **Foreword**

This Volunteering Strategy is intended to demonstrate a South Lanarkshire wide commitment to the importance of volunteering, the benefits to individuals and impact on our communities, now and in the future.

The strategy provides a framework of support for individual volunteers, community-based organisations and groups, and Community Planning Partners alike.

The role of volunteering within South Lanarkshire is more crucial than ever, with partners recognising the contribution volunteers make in providing much needed support to communities, service provision and the local economy. This recognition has created a very tangible desire to build on the excellent work developed and delivered by the energised wider community through their unique local knowledge, local connections, and relationships within our local communities.

However, we also recognise there are challenges, this strategy will seek to identify and remove barriers to volunteering, ensuring that those who traditionally would not engage in voluntary activity or face barriers to volunteering are supported into successful volunteering roles. Seek to streamline recruitment, onboarding, induction, and training of volunteers, sharing resources where appropriate.

Recognising the contribution volunteers make to reducing inequalities and building the wealth, and health & well-being of communities, our strategy will contribute to good volunteering standards through achievement of Volunteer Friendly and Investing in Volunteers (liV) awards across South Lanarkshire.

Our partnership strategy will also facilitate regular celebrations to 'thank' volunteers, recognise and reward volunteering across South Lanarkshire.

## **Our Vision**

Aligned to Scotland's National Outcomes Framework for Volunteering, South Lanarkshire's vision is that ...

*"Everyone can volunteer, more often, and throughout their lives"*

## **Our Aim**

That *“All volunteers should feel connected to a South Lanarkshire wide network of support, opportunities, and recognition”*.

## **Our Core Values**

Our core values for volunteering align with those of Scotland’s National Outcomes Framework for Volunteering (published April 2019)

- ❖ That volunteering and participation is valued, supported, and enabled from the earliest possible age and throughout life.
- ❖ That volunteering in all its forms is integrated and recognised in our lives through national and local policy.
- ❖ That there is an environment and culture which celebrates volunteers and volunteering and all of its benefits.
- ❖ That the places and spaces where we volunteer are developed, supported, and sustained.
- ❖ That there are diverse, quality, and inclusive opportunities for everyone to get involved and stay involved.

Specifically, that,

Local Authorities should: Develop strategies with public sector partners to support volunteering and community involvement, working collaboratively with people to help sustain vital local infrastructure such as transport, and meeting places.

Leadership bodies across the third sector, including Volunteer Scotland, SCVO and Third Sector Interfaces, should: Promote the value of volunteering for all principles and approaches, celebrating the contributions already being made and encouraging everyone who wants to take part. Provide practical guidance and support on ‘Volunteering for All’

VIOs across the public, private and third sectors should: Adopt the principles of ‘Volunteering for All’ in volunteer practice, reviewing their existing processes and guidelines. Consider ongoing opportunities to measure the impact of their work, on volunteers, beneficiaries, staff, and the wider community. Build links with and across communities, seeking opportunities to share resources and expertise. Prepare for future volunteer recruitment, being mindful of the changing contexts in which they operate.

NHS Boards and Health and Social Care Partnerships should: Work consistently and collectively to ensure robust systems are in place to support safe, effective and person-centred volunteering, engaging with the Clear Pathway Guidance and Volunteering in NHS Scotland Programme as required. Highlight and encourage best practice in relation to the governance and associated management standards required for all volunteers and others who have a role to play within NHS settings, regardless of the source of recruitment.

## **Our Volunteering Pledge**

- ❖ To connect to a South Lanarkshire wide network of support, opportunities, and recognition; increasing the number and diversity of volunteering opportunities available within our organisations.
- ❖ To positively engage with stakeholders across a range of provision; sharing resources and developing shared practice to enhance community recovery.
- ❖ To enable volunteering across all sections of our organisations and the wider community through increased accessibility and a flexible approach to volunteering; bringing diversity to our collective team and sharing wider perspectives from which we can all learn and improve.
- ❖ To cultivate a sense of community; championing our collective activities within our community and celebrating volunteers for their contribution to our collective cause in a meaningful way.

## Our Key Objectives

### Promote:

- Promote volunteering and its benefits both to individuals and communities.
- Change the perception of volunteering, increase understanding of the variety of volunteering , including formal and informal volunteering.
- Promoting and highlighting meaningful opportunities across our partnership.

### Enable

- Be inclusive and addressing barriers so that anyone can volunteer.
- Make the volunteer on-boarding processes as accessible and straightforward as possible while safeguarding service users and organisations.
- Support individuals and organisations to understand the value their own lived experiences and life skills can bring to volunteering

### Build

- Meaningful opportunities for volunteers from a diversity of backgrounds.
- Develop and deliver a shared training platform for individuals, organisations, and partners through an appropriate platform/mechanism.
- Develop a volunteer 'Passport' scheme to facilitate opportunities for volunteers to move between VIO's and wider partners.

### Contribute

- By ensuring good practice in supporting volunteers, minimising financial barriers to volunteering, and creating a meaningful and fulfilling experience.
- By recognising the contribution that volunteers make to reducing inequalities and building the wealth, and health & well-being of communities.
- By underlining the impact of volunteering on reducing inequalities in our communities.

### Reward

- Recognise, reward, and celebrate volunteers and volunteering contribution.
- Deliver shared recognition events to highlight the range and impact of volunteering across South Lanarkshire
- Partners recognising their role in supporting volunteering, including supporting staff to be volunteers

## **Delivering our strategy**

In line with our core values, the delivery of this strategy will be undertaken as a South Lanarkshire Community Planning Partnership strategy.

South Lanarkshire's TSI, VASLan, have taken the lead role in bringing together the required partners to form a strategy writing group to consider strategy content and propose actions that inform a partnership delivery plan.

On behalf of the partnership, the TSI's contribution includes engaging with partners, driving the strategy and delivery plan, and taking on board key elements of support function delivery under the banner of 'Valuing Volunteers'.

In doing so the TSI will commit to increasing levels of direct support to include specific volunteer support and volunteering organisation support roles. These roles are aimed at removing barriers, building best practice, and supporting the promotion, recruitment, and impact of involving volunteers.

The infrastructure around the changes will also be enhanced to include systems and workforce development to address digital and training support to volunteers, VIO's and partners, working together-with national support partners including Volunteer Scotland and Disclosure Scotland to review a 'Volunteering Passport scheme'

In support of this and following on from the work undertaken by the partnership writing group, short life working groups will be established to review and discuss, as required, other partnership aspects of the strategy delivery plan.

To manage progress and milestones, a strategy programme board populated by key partners will be established.

## **Timeline**

November-December 2021:	Partner and Third Sector Consultation.
January 2022:	CPP Volunteering Strategy Event.
January 2022 – May 2022:	Partnership strategy writing group.
April – May 2022:	VASLan recruitment drive.
June:	Partners ratify strategy and pledge.
July– August 2022:	Finalise partnership delivery plan.
June – September 2022:	Stakeholder analysis to identify development needs and build effective relationships with key stakeholders.
October 2022	Working closely with key stakeholders introduce a programme of sustainable volunteer recruitment and development, and the coordination of volunteering data and trend analysis.

# Report

Report to:	<b>Partnership Board</b>
Date of Meeting:	<b>22 June 2022</b>
Report by:	<b>Executive Director (Finance and Corporate Resources) South Lanarkshire Council</b>

Subject:	<b>Neighbourhood Planning Annual Reports</b>
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## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ update the Board on progress around Neighbourhood Planning; and
- ◆ provide copies of the annual reports to communities on progress made against Neighbourhood Plans.

## 2. Recommendation(s)

2.1. The Board is asked to approve the following recommendations:-

- (1) that the Neighbourhood Plan Annual Progress Reports 2022/2023, be noted;
- (2) that the new Neighbourhood Plans for Whitehill and Fernhill, be noted; and
- (3) that the next steps being taken to progress Neighbourhood Planning be noted.

## 3. Background

- 3.1. The Community Empowerment (Scotland) Act 2015 places a statutory duty on Community Planning Partnerships (CPP) to identify smaller areas within the local authority area which experience the poorest outcomes and to prepare and publish locality plans to improve outcomes on agreed priorities for these communities. These plans are required to set out clear priorities for improving local outcomes and tackling inequalities which are agreed by the CPP and community.
- 3.2. The guidance makes it clear that participation with communities must lie at the heart of community planning and that the partners must engage with the communities identified as requiring specific attention and be more than just consultation but involve active engagement and empowerment.
- 3.3. The Community Empowerment (Scotland) Act stated that each CPP should have its mandatory locality plan(s) in place and signed off for 1 October 2017. At the 14 July 2017 meeting of the Board, it considered the results of a statistical exercise undertaken, at a datazone level, to identify the areas experiencing the poorest outcomes in South Lanarkshire relative to the South Lanarkshire average position which resulted in areas within 9 of the council's 20 wards as being potential neighbourhood planning areas.
- 3.4. At its meeting of 11 October 2017, the Community Planning Partnership Board agreed to pilot the use of neighbourhood planning activity in South Lanarkshire and recognised that this approach required a longer investment of time within communities to engage and involve people and produce plans.

The first three neighbourhood plans, for the pilot areas of Hillhouse/Udston/Burnbank, Whitlawburn and Springhall, and Strutherhill and Birkenshaw, were published in January 2019. Further reports for Burnhill, Cambuslang East and Fairhill were produced in March 2020. Blantyre also produced a plan with the support of the Coalfields Regeneration Trust.

- 3.5. The legislation further requires that reports are produced on a yearly basis which identify the progress made in relation to the plans. The purpose of these reports is for the communities involved to see and understand what has happened in their areas. The guidance accompanying the legislation states that annual reports should be published in an accessible and easy to understand way which enables communities to understand the direction and scale of progress. As a result, the manner in which reports are produced for communities will vary from the way in which partners may usually report. This paper presents the yearly reports for 2020/2021.

#### 4. Progress to Date

- 4.1. In October 2017, the South Lanarkshire Community Planning Partnership Board agreed to test a new collective approach to tackling local inequalities and improving the lives of local people through the use of neighbourhood planning. 3 plans were produced for publication in January 2019. These covered communities within 5 out of the 9 wards which had been identified as experiencing the greatest inequality of outcomes within South Lanarkshire, detailed in the table below:-

Neighbourhood Planning Wards	Communities Involved
Ward 11 – Rutherglen South Ward 13 – Cambuslang West	Springhall and Whitlawburn
Ward 17 – Hamilton North and East Ward 18 – Hamilton West and Earnock	Hillhouse, Udston and Burnbank
Ward 20 - Larkhall	Strutherhill and Whitlawburn

- 4.2. In September 2019, the CPP Board approved the further roll-out of neighbourhood planning to include the other 4 wards originally identified as facing poor outcomes, as per the table below. Plans have been developed for Fairhill, Cambuslang East and Burnhill during 2019/2020 as well as the completion of the Blantyre Plan which was created by Coalfields Regeneration Trust.

Neighbourhood Planning Wards	Communities involved
Ward 12 – Rutherglen Central and North	Burnhill
Ward 14 – Cambuslang East	Whole ward
Ward 15 – Blantyre	Auchinraith, Blantyre, High Blantyre, Springwells
Ward 19 – Hamilton South	Fairhill

- 4.3. Throughout 2020/2021, work began to progress new plans in the areas of Fernhill, in Ward 11 Rutherglen South and Whitehill, in Ward 17, Hamilton North and East. This work was slower than previous neighbourhood plans due to the restrictions and mitigations of the coronavirus pandemic. Both areas have now agreed and completed their neighbourhood plans and these are presented as Appendices 1 and 2.

- 4.4. The Partnership has now produced reports for each community which had a neighbourhood plan in place during the 2021/2022 year showing the progress made against their local priorities. These reports are written for the members of the community and they are attached as Appendices 3–9.
- 4.5. Some highlights include the ongoing community activity in **Burnhill** including the development of a community garden area; the work in **Blantyre** to reinvigorate and re-establish the plan priorities as COVID-19 had eased and the 3 community HUBs in Hillhouse, Udston and Burnbank providing both a community café and a vital link to support for local people.

In **Springhall and Whitlawburn** 47 online Let's Talk about Our Place sessions helped local people keep in touch with each other and with services that could help them. Within **Fairhill** the community has worked tirelessly to support each other during COVID-19 and now work is ongoing to engage as many members as possible in their neighbourhood plan and deliver on their local priorities. In **Cambuslang East** Halfway Community Council and South Lanarkshire Council have worked together to develop plans and secure funding to improve the local park.

## 5. Next Steps

- 5.1. The Community Engagement Team continue to work with individual communities to identify the best ways to progress their stakeholder meetings and continue to move ahead with delivery on their priorities. In addition, this work includes ensuring that the priorities are current and if any changes are required to reflect the impact of the pandemic. Work is now currently taking place in blended ways, using safe systems of working to engage directly with communities face-to-face while still maintaining the use of digital engagement methods.
- 5.2. The final areas identified for Neighbourhood Planning are within Lanark and East Kilbride and will be supported to produce their own neighbourhood plans during this year as agreed previously by the CPP Board. Work will also take place within Rutherglen, using the Shaping Places for Wellbeing project, to trial a new approach to addressing inequalities within the town.
- 5.3. As Community Partnerships are established in each area, neighbourhood planning stakeholders, other groups with identified community led plans and community councils are coming together to find their shared priorities within their locality. This helps escalate work which is more appropriate to take place at a locality level.

Discussions are ongoing with partners as to how this can be supported and resourced in each area and to support and resource the delivery of the new Community Plan at locality and neighbourhood levels. This offers a further chance for challenge and scrutiny between partners and communities and a potential route to escalate issues to the Board for strategic support.

## 6. Employee Implications

- 6.1. There are no employee implications associated with this report.

## 7. Financial Implications

- 7.1. There are no financial implications associated with this report.

## 8. Climate Change, Sustainability and Environmental Implications

- 8.1. There are no implications for climate change, sustainability or the environment in terms of the information contained in this report.

## **9. Other Implications**

9.1. There are no risk issues associated with this report.

## **10. Equality Impact Assessment and Consultation Arrangements**

10.1. This report does not introduce a new policy, function or strategy or recommend a change to existing policy, function or strategy and therefore no impact assessment is required. Consultation on neighbourhood plans is carried out on an ongoing basis with each community involved in the process.

**Paul Manning**

**Executive Director (Finance and Corporate Resources)  
South Lanarkshire Council**

24 May 2022

### **Contact for Further Information**

If you would like further information, please contact:-

Rhonda Leith, Community Engagement Manager, South Lanarkshire Council

Tel: 0303 123 1017

Email: [rhonda.leith@southlanarkshire.gov.uk](mailto:rhonda.leith@southlanarkshire.gov.uk)

### **See PDFs**

Appendix 1 – Fernhill Neighbourhood Plan

Appendix 2 – Whitehill Neighbourhood Plan

Appendix 3 - Burnhill Annual Progress Report

Appendix 4 – Cambuslang East Annual Progress Report

Appendix 5 – Fairhill Annual Progress Report

Appendix 6 – Hillhouse, Udston and Burnbank Annual Progress Report

Appendix 7 – Springhall and Whitlawburn Annual Progress Report

Appendix 8 – Strutherhill and Birkenshaw Annual Progress Report

Appendix 9 – Blantyre Annual Progress Report

our place our plan



South Lanarkshire  
Partnership  
Stronger together

Our Neighbourhood Plan for

# Fernhill

Year  
One

**2022-  
2023**



This report sets out priorities and themes identified by Fernhill residents in the Fernhill Neighbourhood Plan survey between November 2020 and March 2022.

South Lanarkshire Council

**can Do  
Community**

# Introduction

A local community action group have produced this plan. Most members are local residents however we are joined by representatives from key local agencies and organisations.

To ensure progress is made this plan will be updated on a yearly basis. This is the first phase of longer term developments in our community.

You will see we have used the data gathered through the survey to set 10 priority themes for the Fernhill area. The launch event for this plan will allow the community to vote on their top priorities to be focused on in year one of the plan.

More will be done to take forward all the other themes in the future.

For this plan to work it needs you, yes, you. Every resident, every worker, volunteer or elected member in the area can help to bring about change and help us make the most of our shared resources – our people and our place. You can help in many ways by telling others about what's going on, by joining the stakeholders group or the working groups to take forward some of the actions in the plan or simply enjoy and take part in what's happening around you.

SLC  
not proof



# Information

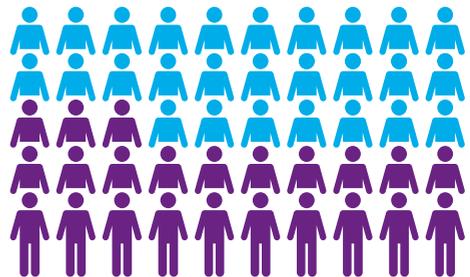
This neighbourhood plan has been informed by extensive community engagement carried out between November 2020 and March 2022 the process involved:

- An asset map of the community was produced to highlight the great work already ongoing within the community.
- A number of meetings with local residents and representatives from key organisations in the area to design the engagement.
- A community survey delivered door to door which covered all households within the Fernhill area.
- A paper copy of the survey was delivered to every house in Fernhill with a drop box located in the local shop to collect completed surveys.
- Local stakeholders promoted the opportunity through their networks.
- Interviews with young people from schools.

**Thank you to everyone who took part!**



engaged in **workshops/interviews**



**646** people took part

# Survey findings

What people like about Fernhill	Improvements/ new opportunities suggested
<b>1</b> <b>More leisure and social opportunities</b>  Local groups and organisations, the community centre and churches.	 <ul style="list-style-type: none"><li>• More activities for all local people, more youth focused activity, better access to the community centre and access to sports facilities locally.</li></ul>
<b>2</b> <b>Stronger and better communities</b>  The people in Fernhill, good neighbours who look out for each other, local volunteers.	 <ul style="list-style-type: none"><li>• More community events e.g. fun days and clean-up's, more people getting involved in leading on activities and taking part and more community spirit.</li></ul>
<b>3</b> <b>Play park and sports park improvements</b>  The football pitch, the local play park and Fernbrae Meadows.	 <ul style="list-style-type: none"><li>• Improve playpark equipment, access to football pitches, a community football pitch.</li></ul>
<b>4</b> <b>Physical environment and housing improvements</b>  The houses in the area look great, the meadows	 <ul style="list-style-type: none"><li>• Housing repairs and upgrades, better bins and bin sheds, Local people taking ownership of gardens and less fly tipping.</li></ul>
<b>5</b> <b>More variety of shops/ businesses</b>  Local shops.	 <ul style="list-style-type: none"><li>• More shops and variety of shops more locally.</li></ul>

What people like about Fernhill	Improvements/ new opportunities suggested
<p><b>6</b> Easier to get about/ moving around</p> <p>Transport links are good.</p>	<p></p> <ul style="list-style-type: none"> <li>Better parking, traffic management and better bus service.</li> </ul>
<p><b>7</b> Greater community safety</p> <p>It's safe and quiet.</p>	<p></p> <ul style="list-style-type: none"> <li>Higher police/community warden presence, less anti-social behaviour.</li> </ul>
<p><b>8</b> Better education, training and employment opportunities</p> <p>Schools in the area.</p>	<p></p> <ul style="list-style-type: none"> <li>More training and employment opportunities for local people.</li> </ul>
<p><b>9</b> Health improvements</p>	<p></p> <ul style="list-style-type: none"> <li>Mental health services, fitness groups, support for addictions.</li> </ul>
<p><b>10</b> Better financial wellbeing</p>	<p></p> <ul style="list-style-type: none"> <li>Investment in the local area and more money advice services.</li> </ul>

## What is Participatory Budgeting?

Participatory budgeting is recognised internationally as a way for people to have a direct say in how public money is spent. The Fernhill Community has had the opportunity to have their say in how £2800 should be spent in the area.



It has been great to hear the views and opinions of the residents in Fernhill through this consultation for the neighbourhood plan.

**Karen Gillespie**  
South Lanarkshire Council

Participatory budgeting monies helped the youth club have a magic Christmas event allowing gifts, food and selection boxes.

**Fernhill Youth Club Staff**

# What's already happening in Fernhill

The Fernhill community delivered this process in their own bespoke way as local people in the area helped to design the process. Local stakeholders and groups were invited to apply for funding for activities delivered in the Fernhill area. The projects were shared with the community to then allow local people to vote and tell them what they would like £2800 to be spent on.

The community had the opportunity to vote online and in person as a link was shared via South Lanarkshire Council and Local Social media pages and the Stakeholders held outdoor voting stations within the community. There was a great turn out 337 people showed support and voted for their favourite projects/groups.



The votes were then counted and the projects with the most votes were allocated funding to allow their projects to get underway.

Congratulations to all of the successful groups we can't wait to hear all about success of the projects.



No.	No. of votes	Project	Amount awarded
1	88	Fernhill Youth Project	£700
2	68	Fernhill Play Scheme	£700
3	67	Fernhill Soccer School	£700
4	41	Fernhill Bowlers	£700
5	38	Communities Together	£0
6	34	Fernhill Seniors	£0

The Stakeholders Group meets regularly and working groups will also be meeting to take forward some of the priority themes outlined in pages 4 and 5.

If you live or work in the area and would like to get involved please contact **0303 123 1017** or email **communities@southlanarkshire.gov.uk**

“

We have enjoyed the neighbourhood planning process so far and we look forward to seeing the improvements in the area through working together as a community

**Davy**  
Resident

”



If you need this information in another language or format, please contact us to discuss how we can best meet your needs.

Phone: 0303 123 1015

Email: [equalities@southlanarkshire.gov.uk](mailto:equalities@southlanarkshire.gov.uk)



our place our plan



South Lanarkshire  
Partnership  
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Our Neighbourhood Plan for

# Whitehill

Year  
One

**2022-  
2023**



This Plan sets out priorities and aspirations for our community identified by residents between May 2021 and March 2022.

South Lanarkshire Council

**Can Do  
Community**

# Introduction

A local group of community stakeholders has produced this plan. Most members are local residents and we are joined by representatives from key local agencies and organisations.

To ensure progress is made this plan will be updated on a yearly basis. This is the first phase of longer-term developments in our community.

You will see we have used the data gathered through the survey to set priority themes for the Whitehill area.

For this plan to work it needs you. Every resident, worker, volunteer or elected member in the area can help to bring about change and help us make the most of our shared resources. You can help in many ways by telling others about what's going on, by joining the community action group or the working groups to take forward some of the actions in the plan or simply enjoy and take part in what's happening around you.

If you live or work in the area and would like to get involved, please contact **0303 123 1017** or email [communities@southlanarkshire.go.uk](mailto:communities@southlanarkshire.go.uk)



# Information

This neighbourhood plan has been informed by extensive community engagement carried out between May 2021 and March 2022.

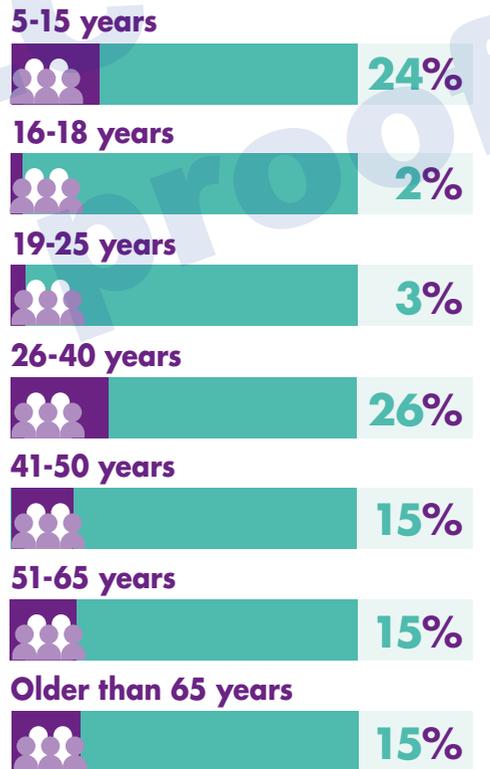
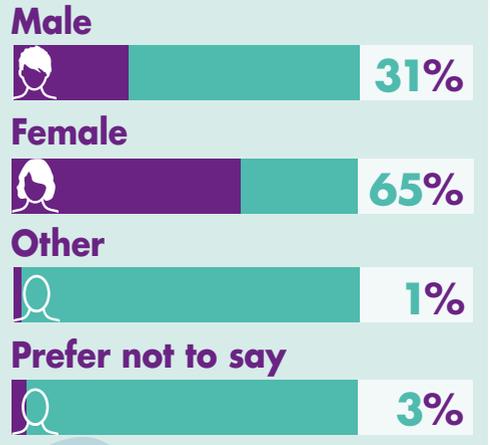
The process involved:

- Research into existing assets in Whitehill was undertaken to highlight the great work already taking place within the community.
- A number of meetings with local residents and representatives from key organisations in the area to design the methods of engagement to suit the community of Whitehill.
- A community survey delivered door to door which covered all households within the Whitehill area.
- Interviews with young people through strong partnership working with the local schools, Active Schools Coordinators and Universal Connections.

**Thank you to everyone who took part!**



**420** people took part



# Survey findings

What people like about Whitehill	Improvements/ new opportunities suggested
<b>1</b> <b>Play park and sports park improvements</b>  People helping each other.	 <ul style="list-style-type: none"><li>• Cleaner woodlands.</li></ul>
<b>2</b> <b>More leisure and social opportunities</b>  Bothwell Road Park	 <ul style="list-style-type: none"><li>• More social activities, for young people and older people.</li></ul>
<b>3</b> <b>Stronger and better communities</b>  Community groups.	 <ul style="list-style-type: none"><li>• Better use of the Community Centre.</li></ul>
<b>4</b> <b>Physical environment and housing improvements</b>  The woods and nature trail.	 <ul style="list-style-type: none"><li>• More litter/dog waste bins.</li></ul>
<b>5</b> <b>Easier to get about/ moving around</b>  No comments.	 <ul style="list-style-type: none"><li>• Better bus service.</li></ul>

## What people like about Whitehill

## Improvements/ new opportunities suggested

# 6

### Better education, training and employment opportunities



The schools.

- More learning activities and more activities for young people.

# 7

### Greater community safety



People helping each other.

- Reduce anti-social behaviour and increase presence of Police/ community wardens.

# 8

### Health improvements



The Military Veterans Garden.

- More (affordable) sports activities.

# Local groups

Community group	Contact details
<b>Childcare in the Community – Nursery and Out of School Care</b>	Whitehill Neighbourhood Centre 9 Hunter Road, Hamilton ML3 0LH Phone: <b>01698 477498/476586</b> Email: <b>childcareinthecommunity@btconnect.com</b>
<b>Youth, Family and Community Learning</b>	Whitehill Neighbourhood Centre 9 Hunter Road, Hamilton ML3 0LH Phone: <b>01698 476585</b>
<b>Adopt a Street</b>	Jim Cuthbertson Email: <b>jimcuthbertson50@outlook.com</b>
<b>Bothwell Road Action Group</b>	<b>info@bothwellroad.org</b> <b>www.bothwellroad.org</b> <b>www.facebook.com/bothwellroad</b>
<b>Joint Ex-Service Veterans Garden</b>	Jim Poulton Phone: <b>07790 793715</b> Email: <b>jimpoulton49@yahoo.co.uk</b>
<b>Whitehill Activity Group</b>	Sharon Haig (Secretary) Email: <b>whitehillactivitygroup@gmail.com</b>
<b>Whitehill Community Support Group</b>	Suzanne Jaimeson Phone: <b>07375 384999</b> Email: <b>suzannejamieson1@outlook.com</b>
<b>Whitehill Summer Fun Day Group</b>	Jim Cuthbertson Email: <b>jimcuthbertson50@outlook.com</b>

# What's good about Whitehill

Main themes	Count
 People helping each other	215
 Community groups	135
 The woods and nature trail	183
 The schools	112

## What would you describe as resources within your community?

	Count
 The shops	190
 Neighbourhood Centre	185
 Bothwell Road Park	214
 Universal Connections	62



The Stakeholders Group meets regularly and working groups will also be meeting to take forward some of the priority themes outlined in pages 4 and 5.

If you live or work in the area and would like to get involved please contact **0303 123 1017** or email **communities@southlanarkshire.gov.uk**

“

If we see small changes, these will lead to bigger changes and hopefully bring Whitehill back to the way it used to be, over time. We need more people to engage in the community to make this work. Let everyone know and let's make the change.

**Local Stakeholder  
Group Member**

”



If you need this information in another language or format, please contact us to discuss how we can best meet your needs.

**Phone:** 0303 123 1015

**Email:** [equalities@southlanarkshire.gov.uk](mailto:equalities@southlanarkshire.gov.uk)



ourplace ourplan



Our Neighbourhood Plan for

# Burnhill

Annual  
Progress  
Report

2021-  
2022



South Lanarkshire Council

Can Do  
Community

# Introduction

- ▶ Burnhill is a small community in Rutherglen that sits on the South Lanarkshire side of the border to Glasgow City Council.
- ▶ Burnhill is part of Ward 12 – Rutherglen Central and North
- ▶ The housing in the area is made up of a mixture of houses and flatted properties.
- ▶ Burnhill has a very strong Action Group who deliver a variety of activities for the community.
- ▶ Burnhill has a population of roughly 3300.

Our Place Our Plan – Burnhill sets out priorities and highlights the positive things going on for our community of Burnhill identified by residents between November 2019 and January 2020.

A local community action group produced this plan. Most members are local residents however we are joined by representatives from key local agencies and organisations.

You will see we have used the data gathered through the survey to set 10 priority themes for Burnhill.



# History

- ▶ October 2019 – 1st Stakeholders meeting held
- ▶ November to January 2020 – Consultation open, door to door conversations took place, school/group visits to encourage young people to take part.
- ▶ 230 people shared their hopes and aspirations for their area through the consultation.
- ▶ February to October 2020 – The neighbourhood plan was produced, printed and delivered/shared to residents in the Burnhill community.
- ▶ Stakeholders meeting regularly to discuss future plans (See details below on how to get involved)
- ▶ May 2021 – Participatory Budgeting exercise £8,400 allocated to 2 local projects.
- ▶ September 2021 – first annual progress report published and shared with the community.

# Participatory Budgeting

## What is Participatory Budgeting (PB)?

PB is recognised internationally as a way for people to have a direct say in how public money is spent. The Burnhill Community had the opportunity to have their say in how £8,400 should be spent in the area.

The Burnhill community delivered this process in their own bespoke way as local people in the area helped to design the process. Local stakeholders and groups were invited to propose projects/activities that were shared with the community to then allow local people to vote and tell them what they would like £8400 to be spent on.

The community had the opportunity to vote online and in person as a link was shared via South Lanarkshire Council and Local Social media pages, and the Stakeholders held outdoor voting stations within the community. There was a great turn out 218 people showed support and voted for their favourite projects/groups.

The votes were then counted and the projects with the most votes were allocated funding to allow their projects to get underway.

### Burnhill – £8400 (218 votes cast) 2 projects funded

No.	No. of votes	Project	Amount Awarded (based on % of votes)
1	139 (62%)	Outdoor Play	£5208
2	79 (38%)	Community Garden	£3192



“The community garden brings all the community together, it is good to have fun, play safely and not next to a road.”

**Young Person from Burnhill**

## 1

## More leisure and social opportunities



- **50** young people participated in the summer outdoor games sessions which was hosted by local volunteers
- **60** young people attended the summer football sessions which were delivered by 10 local people
- **27** local people participated in online bingo sessions
- **55** local residents enjoyed a trip to the local pantomime
- **25/30** family members attending The Family Hub on a weekly basis (resumed delivery January 2022)

## 2

## Stronger and better communities



- Over **100** Easter gift bags were distributed to young people in the community as a substitute for no celebration event due to lockdown
- **43** families participated in a baking competition
- **40** young people attended Breakfast with Santa
- **160** young people and **100** adults participated in The Christmas Elf Trail
- **844** residents are better connected through the Burnhill Social media pages, with an average post reach of **450** and volunteers continue to manage this social media page, making excellent use of this platform for the sharing of information and promotion of opportunities available to all in the community.
- **218** locals were supported to take part in the participatory budget process by voting for applications to the fund

## 3

## Physical environment and housing improvements



- **5** adults and **16** young people are involved in the development of the green space known as The High Backs
- **50** residents participated in flower growing activity
- **10** young people are regular attenders at the weekly community clean ups

## 4

## Play park and sports park improvements



- New goals for the grass football pitches have been secured and will be installed soon.
- Although located within the Glasgow City Council boundary, significant improvements have been made to Malls Mire Park which sit within Toryglen immediately adjacent to Burnhill. At an investment total of £3.5m, in 16 ha of land, improvements have included improved pathways and lighting for access to and from Burnhill.

## 5

## Easier to get about/moving around



- The Action Group will focus on this priority at a later date

## Priority

## Progress that has been achieved

# 6

### Greater community safety



- The Action Group will focus on this priority at a later date

# 7

### More variety of shops/businesses



- The Action Group will focus on this priority at a later date

# 8

### Better education, training and employment opportunities



- **49** individuals engaged in employability services
- **4** individual starts on Employability Fund
- **3** individual starts to employability training (other than Employability Fund)
- **9** individuals supported into employment
- **1** individuals supported into other positive destinations

# 9

### Better financial wellbeing



- Free Sanitary products can be collected from Rutherglen Library
- Free Sanitary Products have been delivered to 26 residents in Burnhill
- Local residents learning about food growing and food sustainability through the "High Backs" project
- **£5000** received through the CORRA Foundation to deliver **100** £50 vouchers to local residents on low incomes.

# 10

### Health improvements



- **35** residents completed training on how to administer Naloxon
- Local volunteers qualified to deliver training for the delivery of Naloxon
- **35** local people attending The Health and Wellbeing Hub on a weekly basis (resumed delivery January 2022)
- Promoting cancer screening and offering smear tests out of hours and providing transport and childcare
- Little lifesaver course has been booked and delivered on Mondays.

# Development plans

- ▶ A new Participatory Budgeting Exercise.
- ▶ Last year's PB Activities delivered – Activities that are funded through the PB Process will be delivered and monitored to evaluate impact.
- ▶ Strengthen Stakeholder Group – Continue to work with the stakeholders to drive the plan forward while recruiting new members.
- ▶ Continue to explore the priorities highlighted in the plan and work as a collective to work to improve the priorities.
- ▶ Work with local groups to access opportunities (funding, training, networking)
- ▶ Support the community to recover from the pandemic.



The collaborative work being delivered within the Burnhill area of South Lanarkshire between the Burnhill Action Group, Action for Children, South Lanarkshire Council and Hugh Stirling is truly remarkable.

It has a real feel of community spirit, where members of the community are fully consulted and allowed to have their say and put over their points of view and in partnership allow real change to be made whilst providing opportunity for young people from the surrounding areas all whilst giving something back to the community.

**Joe Bryers**  
(Action for Children)

## Case study

£8,400 was allocated to the Burnhill area for 2019/20 and 2021/22 proposals were welcomed from the local community stakeholders group to be voted on by residents in the area. 218 people voted and the successful proposals were for children's play equipment and a community garden development.

These projects both overlap as the piece of land being developed into a community garden after consultation with the community will include a safe place for the community, young people and their families to enjoy organised community activities.

Burnhill Action Group have been working in partnership with Action for Children's unpaid work team to develop the piece of land. These organisations conducted a consultation with local people to share their hopes and aspirations for the community space to allow the design work to take place.

Both the community volunteers and the unpaid work team have made loads of progress over the past months to clear the land and make the space usable for the community. They have also managed to build a storage and coffee hut to allow refreshments at community events and have started work on a small stage that can be used by the community. Following on from this work there will be paths created and planters and polly tunnel for community growing.

A few events have been hosted in the space recently and some of the local groups have been enjoying the space. The community are looking forward to planning and organising events for the Burnhill community to enjoy.



Stakeholder Groups are meeting regularly to progress the neighbourhood plan, if you would like to get involved please contact **0303 123 1017** or email **communities@southlanarkshire.gov.uk**

I think cleaning up the high backs is the best thing to happen to Burnhill in years. Every single time we hold an event or there is a conversation about it, everyone can agree the development for the children is amazing. Past residents cannot believe the difference from when they used the space.

**Nicole Kane**  
Burnhill Action Group and Resident



If you need this information in another language or format, please contact us to discuss how we can best meet your needs.

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Our Neighbourhood Plan for

# Cambuslang East

Annual  
Progress  
Report

2021-  
2022



South Lanarkshire Council  
**Can Do  
Community**

# Introduction

- ▶ Ward 14 Cambuslang East – Halfway, Overton, Cairns, Westburn, Flemington, Lightburn, Circuit, Drumsagard, Newton, Hallside and Gilbertfield
- ▶ 3 CPP priority areas within the ward – Circuit, Halfway and Westburn
- ▶ Cambuslang East has a lot of very active Groups/Organisations who operate at a ward level.
- ▶ The ward has a population of 18,000+.

Our Place Our Plan – Cambuslang East sets out priorities and highlights the positive things going on for our community of Cambuslang East as a whole ward as well as Circuit, Westburn and Halfway as individual communities identified by residents between November 2019 and January 2020.

A local community action group produced this plan. Most members are local residents however we are joined by representatives from key local agencies and organisations.

You will see we have used the data gathered through the survey to set 10 priority themes for Cambuslang East as a whole as well as Circuit, Westburn and Halfway as individual communities.



# History

- October 2019 – 1st Stakeholders meeting held.
- November to January 2020 – Consultation open, door to door conversations took place, school/group visits to encourage young people to take part.
- 1044 people shared their hopes and aspirations for their area through the consultation.
- February to October 2020 – The neighbourhood plan was produced, printed and delivered/shared to residents in the Cambuslang East community.
- February 2021 – Participatory Budgeting exercise £6300 allocated to 11 local groups/organisations.
- September 2021 – first annual progress report published and shared with the community.
- February 2022 - Participatory Budgeting exercise £6300 allocated to 10 local groups/organisations.

# Participatory Budgeting

## What is Participatory Budgeting (PB)?

PB is recognised internationally as a way for people to have a direct say in how public money is spent.

£6300 available for Circuit, Halfway and Westburn (£2100 each area).

Local organisations and groups were invited to apply for funding for activities that focused on the priorities highlighted in the Neighbourhood Plan for the area. The projects were shared with the community to then allow local people to vote and tell them what they would like £6300 to be spent on.

The community had the opportunity to vote online and in person as a link was shared via South Lanarkshire Council and Local Social media pages, and, the Stakeholders held outdoor voting stations within the community. There was a great turn out; 408 people showed support and voted for their favourite projects/groups.

### Halfway – Total no. of votes cast 204, £2100 available

No.	No. of votes	Project	Amount Awarded
1	122	Lightburn Early Learning Centre	£700
2	52	YFCL Young Mums Hub	£700
3=	51	YFCL Family/After School Hub	£350
3=	51	Cambuslang Out of School Care	£350
4	41	Particip8 Textile Hub	£0

### Circuit– Total no. of votes cast 69, £2100 available

No.	No. of votes	Project	Amount Awarded
1	54	Circuit Youth Project Spring Outing	£700
2	50	Circuit Youth Project – Play Equipment	£700
3	14	YFCL Young Mums Hub	£700
4	10	YFCL Family/After School Hub	£0

### Westburn– Total no. of votes cast 135, £2100 available

No.	No. of votes	Project	Amount Awarded
1	117	Westburn Youth Project - Outing	£700
2	117	Westburn Youth Project – Play equipment	£700
3	13	YFCL Family/After School Hub	£700
4	11	YFCL Young Mums Hub	£0



## Priority

## Progress that has been achieved

# 1

### Play park and sports park improvements



- Halfway Community Council and South Lanarkshire Council are working in partnership to improve Halfway Park.

# 2

### More leisure and social opportunities



- Circuit and Westburn Youth Projects have delivered a number of new activities for young people in the area as well as trips away.
- Volunteers and Staff from Leap have created a community garden for local people to get involved in.

# 3

### More variety of shops/businesses



- This is a priority which the action group will address in the future.

# 4

### Stronger and better communities



- A community Fireworks display was organised for the community by Partcip8 for the whole community.
- A new Westburn Tennants and Residents Group has been set up.
- Participatory Budgeting was delivered in the area with 408 people voting on where money should be spent.

# 5

### Physical environment and housing improvements



- Halfway Community Council and South Lanarkshire Council are working together and have secured funding to upgrade Halfway Park.
- Volunteers and Staff from LEAP have created a community garden.
- A group from the Scottish Specials have set up an action group to address the issues with the roads and footpaths in their area.
- A new Westburn Tennants and Residents Group has been set up.

## Priority

## Progress that has been achieved

# 6

### Easier to get about/moving around



- A group from the Scottish Specials have set up an action group to address the issues with the roads and footpaths in their area.

# 7

### Better education, training and employment opportunities



- This is a priority which the action group will address in the future.

# 8

### Greater community safety



- This is a priority which the action group will address in the future.

# 9

### Health improvements



- Cervical Screening Inequalities Project.
- Health and Social Care Green Health Event 2022 being held at Overtoun Park.
- Greening Camglen group.

# 10

### Better financial wellbeing



- Free sanitary products can be collected from Halfway Library.
- 253 free sanitary products ordered between 2021-2022 with 271 people benefiting from this service.



## Development plans

- ▶ PB Activities delivered – Activities that are funded through the PB Process will be delivered and monitored to evaluate impact.
- ▶ Strengthen Stakeholder Group – Continue to work with the stakeholders to drive the plan forward while recruiting new members.
- ▶ Continue to explore the priorities highlighted in the plan and work as a collective to work to improve the priorities.
- ▶ Work with local groups to access opportunities (funding, training, networking).
- ▶ Support communities to recover from the pandemic.

“ It was great over Easter to continue to provide activities to young people in our local area. They get so much enjoyment and fulfilment from all the varied activities provided by COSC and so much fun was had by all during our day trips away also.

### Successful PB Project

“ The PB money was used by the youth club to go away for the day during the Easter break to M&D's. A busy and exciting day of fun was had by everyone. The kids and parents all said they had a brilliant time and appreciated all the hard work of the youth club staff and volunteers. It was so great to see everyone out having so much fun together again.

**Natalie Kirk**  
Circuit Youth Project



## Case study

In the most recent round of Participatory Budgeting funding Lightburn Early Learning Centre applied to the fund to support their community garden project. The centre applied for £700 to cover the costs of creating a community garden and outdoor learning environment within the grounds of the centre. The activity was very popular with local people and was successful with their application for funding. The centre started to get the project underway and began to start developing the area.

Wooden pallets were used to create outdoor equipment such as mud kitchens, benches etc. to be enjoyed by the children and their families at the nursery. The group used the PB funds to develop the garden further by purchasing gardening equipment, planting shrubs, herbs and vegetable patches.

The hope was that would create a sensory garden that families and children could learn and develop new skills in as well as promote social contact and improve overall wellbeing of families. As the last two years have highlighted the importance of utilising outdoor space for activity the centre hope to continue developing their outdoor garden and find news way to use the space they have.

The centre have since organised and carried out a sponsored walk alongside children, staff and parents to add the pot of money they currently have. As the summer months approach they plan to utilise their outdoor space further with a sports day involving the parents and children as well as a summer graduation ceremony in June.



Stakeholder Groups are meeting regularly to progress the neighbourhood plan, if you would like to get involved please contact **0303 123 1017** or email **communities@southlanarkshire.gov.uk**

“

The fireworks display and Christmas events in Halfway have been such an integral part of the local communities way of life for many years now. It was great as a group to be able to get these local events up and running again so that local people and groups could all come together and celebrate once more.

**Particip8**

”



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Our Neighbourhood Plan for

# Fairhill

Annual  
Progress  
Report

2021-  
2022



South Lanarkshire Council

Can Do  
Community

# Introduction

Fairhill is an area in Hamilton, South Lanarkshire, with a population of around 2,800. The housing is a mix of social housing, private rent and owned properties. Fairhill has a number of organisations active in the area who provide social and recreational opportunities for the community.

In November 2019 Fairhill started to develop their neighbourhood plan. A group of local people, organisations active in the area and public sector partners got together to do this.

When the covid pandemic began, the priorities of the community and the services moved towards making sure that everyone in the area had the support which they needed. Now that things are moving towards a new phase, the time is right to look at getting local people back together and thinking about the longer term changes that they want to make in the Fairhill area.



# History

The consultation around the plan started in November 2019 and concluded in February 2020. The plan was due to be launched in the community in April 2020. Due to the pandemic an event couldn't be held as it was not possible to meet in person, but the plan still went live.

Priorities changed within the area and resources were needed to make sure everyone was able to eat, receive medication they needed and generally support people where they could.

People were occupied with this work, and along with the difficulties in holding meetings, it was hard for the stakeholders to come together and to develop the actions they want to take. Over the year of 2021/22 the focus was around working with local groups to assist them in recovering after the pandemic. This work is a crucial building block in delivering the neighbourhood plan - the local community must remain in control and decide what is best for their communities alongside their Community Planning partners.

The NHS is fully committed to responding to the needs and priorities of the residents of Fairhill identified in the neighbourhood plan. Over the next year we will be working closely with all partners and local people to consider how we can resolve these issues and work to make Fairhill an even better place to live.

**Chris Simpson**  
Health Improvement Senior,  
Hamilton Locality

# Information

Participatory budgeting is providing local people the opportunity to decide how public money is spent.

These processes are designed and delivered by the stakeholder group to ensure that local people govern the process and decide the best way for it to move forward.

Funds have been made available for Fairhill to design and deliver a participatory budgeting process to help with the actions within the neighbourhood plan. This year there is an opportunity for you to get involved in this and have a say in how the money is spent in your area.



## 10 Priorities

1

### Physical environment



Everything around you, play parks, grass verges, street furniture, roads, pavements etc.

2

### More leisure and social opportunities



Activities for you to engage in and socialise within your own community.

3

### Greater community safety



How safe you feel in your community whether this be road safety or physical safety from crime.

4

### Easier to get about/moving around



The ability to move in and around your community and access to other local areas.

5

### More variety of shops/businesses



The choice of business in the area and what sectors are available locally.

## 10 Priorities

# 6

### Housing improvements



The upkeep and presentation of local housing stock.

# 7

### Stronger and better communities



Feeling connected to your local community and the sense of community spirit.

# 8

### Better financial wellbeing



Locally available services to assist you to access financial advice and maximise income.

# 9

### Health improvements



Opportunities within the community to access activities and services to improve health.

# 10

### Better education, training and employment opportunities



Locally available opportunities around employment and education for all ages.

**These are the priorities of the Fairhill Community.**

This year, the community planning partners want to work with you to identify and deliver on specific actions around these priorities.

## Development plans

The main aim over the next year is to re-establish the stakeholders group which is populated by local people (minimum 50%) and community planning partners.

The intention behind this group is to enable local people to stay in control and work in partnership with community planning partners. It is crucial this group is made up of mainly by local people to ensure that all partners are guided by the expertise local people have and can respond appropriately.

We would like to encourage you to get involved in neighbourhood planning; it's a way to have your voice heard and get the changes you want to see happening. You will see us out and about in Fairhill looking to talk to you, or use the contact details below to get in touch with us. We look forward to hearing from you.



Neighbourhood planning is at the heart of bringing services and citizens together. Local police officers are committed to supporting the community in Fairhill as they deliver the priorities within their plan, which will undoubtedly improve the lives of those who live, work or visit the area.

**Andy Thompson**

Superintendent  
(Partnerships)

## Case Study

Over the next year a catalogue of events are planned to engage with local people around the priorities identified in the neighbourhood plan.

The first step will be to circulate the update plan to every household in the area throughout June 2022 to raise awareness of the neighbourhood plan in the area and engage with local residents around it.

During the summer an information event will be held with the attendance of all partners for residents to discuss their issues and collect information about what's on in their area. Moving out of summer we will be holding a voting event to allocate the monies from 21/22 and 22/23 through participatory budgeting. Local people will decide how this money is spent through voting for their preferred projects which will be proposed based on the priorities identified in the neighbourhood plan. Finally, after Christmas an update consultation will be carried out to establish the priorities for the following year, this ensures that the stakeholder group are continuing to respond to the current need of the community.

Continuously throughout the year engagement staff will be present in the area talking to residents to establish the stakeholder group which will steer all of the work moving forward. Local people taking control to respond to local priorities is crucial to the success of the neighbourhood plan.

For any further information or if you would like to get involved please contact the Community Engagement Team on **0303 123 1017** or email **communities@southlanarkshire.gov.uk**

“  
Over the next year we will be working to identify and engage with local people looking to get involved. The only way we can move the plan forward is through local peoples knowledge and expertise in their area. This is their plan made up of their priorities so the way to address these can only come from them.  
”

**Craig Allan**  
Development Officer SLC

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Our Neighbourhood Plan for

# Hillhouse, Udston and Burnbank

Annual  
Progress  
Report

**2021-  
2022**



South Lanarkshire Council

**Can Do  
Community**

# Introduction

Hillhouse, Udston and Burnbank (HUB) have been involved in neighbourhood planning, led by local people, since 2017.

Neighbourhood planning is a solution focused, asset based approach to involving local people, increasing community involvement and creating lasting improvements through community led decision making.

Hillhouse, Udston and Burnbank encompasses Hillhouse Central, Hillhouse East, Hillhouse South, Hillhouse South East, Udston Central, Udston North, Udston South West, Wellhall North and has datazones in the top 5% most deprived in Scotland (Scottish Index of Multiple Deprivation 2020)

Neighbourhood planning activity is being delivered using a solution focused, asset based approach to build community confidence, increase community involvement, and to bring about improvements through community led decision making

The area has a population of 7,236  
51% of the population are female and 49% are male.

The total number of households is 3,527

- ▶ **985** Lone adult households
- ▶ **515** Households with dependent children
- ▶ **482** Lone adults with dependent children
- ▶ **628** Children aged under 16 in lone parent households

Community assets include:

- ▶ **1** Community facilities with integrated libraries
- ▶ **4** Primary schools and 1 High School
- ▶ **1** Day - care centre for older people
- ▶ **1** Centre for adults with disabilities
- ▶ **1** Family centre
- ▶ **2** Nurseries
- ▶ **1** Medical centre
- ▶ **1** Recreational sports facility
- ▶ **1** Sheltered housing complex
- ▶ **1** Urban woodland
- ▶ **2** Community led gardens
- ▶ Outdoor sports pitches
- ▶ **3** Play areas
- ▶ **4** MUGA's
- ▶ **4** Churches, **3** with lettable space
- ▶ **3** Community led HUB's cafés
- ▶ **2** SELECT Digital Hubs and CAB outreach
- ▶ **1** Community council
- ▶ **1** Community Action/Stakeholder Group

And an ever growing vibrant community/voluntary sector provides a range of opportunities including but not exclusively youth projects, an emergency food project, dementia support, a tenants and residents association, sports HUB, child and family focused activity, an ESOL (English for Speakers of Other Languages) group and a number of uniformed organisations.



# History

- ▶ In November 2017 an awareness raising event was held involving residents involved in community life and those working in the neighbourhood
- ▶ The community engagement process was co designed with residents. The 4 Big Questions were devised
- ▶ The survey opened in November 2017 and closed in February 2018, 550 households participate
- ▶ March 2018 the Community Action Group is established. 10 priorities themes identified through the survey form the basis of the HUB neighbourhood plan. Thematic working groups are formed. Early actions are agreed in May 2018 – ongoing deliberative priority setting has been a key feature of neighbourhood planning activity since
- ▶ March 2018 £60,000 Community Choices Fund is secured from the Lottery, with match contributions secured from the NHS, Community Planning Partnership and South Lanarkshire Council. Funding is aligned to support the delivery of early actions.
- ▶ A participatory budgeting approach was used to allocate funds. 268 residents cast their votes 14 new projects were designed and delivered.
- ▶ A further 2 rounds of PB activity have subsequently taken place (In 2019 - 368 votes cast and 2020 - 868 votes were cast)
- ▶ January 2019 the Neighbourhood plan is agreed
- ▶ The Community Action Group and working groups continued to meet regularly with the community and stakeholder working collaboratively to bring the neighbourhood plan to life. Post the first lockdown the Community Action resumed with online information sessions and meetings, this has continued to date.



# Information

In 2021/2022, £7000 was allocated to the HUB area to facilitate a participatory budgeting process.

The Community Action Group helped devise every aspect of the PB process - including the engagement process, criteria, paperwork, and promotion. The groups decided to put an upper limit on how much one application could request and that residents would have one vote each.

A small grants model was used to generate ideas and proposals and a combination of online voting, telephone contact and Pop-Up events took place to maximise participation. The Pop Ups were particularly successful in engaging children and young people in school and youth settings

Voting opened on the 2nd of February 2022 and closed on the 1st of March 2022.

- ▶ **10** proposals were received
- ▶ **1228** votes were cast
- ▶ **5** proposals received funding

Udston Primary School – Play for All

Terminal 1 – Hillhouse, Udston and Burnbank Youth Groups

Hillhouse Link Tenants and Residents Association – Hillstop Café

Gilmour and Whitehill Parish Church – Burnbank Community HUB

17th Hamilton Brownies – Brownie Camp

All projects have set outcomes and will be monitored once activities are fully delivered.



## Priority

## Progress that has been achieved

# 1

### More leisure, recreational and social opportunities



- 5 projects are funded and delivered using Place Based Participatory Budgeting Fund.
- An extensive programme of youth activity is delivered by Terminal 1
- Go Football sessions were offered by SLLC in collaboration with a range of stakeholders.

# 2

### Greater community safety



- Ongoing youth diversionary activity undertaken by Terminal 1 is successfully engaging young people
- Members report that public space CCTV in Burnbank and housing security systems are having a positive impact

# 3

### Health improvements



- The Community HUBs/cafés operate 3 days per week offering a safe welcoming environment helping to build connectedness and reduce social isolation

# 4

### Stronger and better communities



- The 3 community led HUBs /cafés continue to provide a range of bespoke services aimed at meeting the needs of residents.
- A single point of contact for community information is in development to make it easy for people to find out about opportunities

# 5

### Physical environment improvements



- Hillhouse Link Residents and Tenants Association secure £10K from Lottery Awards for All to continue to develop the **Hillhouse Recreational Gardens**
- Ground services and the unpaid work team are working in partnership with the group to deliver community led ambitions for the site
- Asset transfer of land from SLC to community ownership is being considered

## 6

**Better financial wellbeing**

- SELECT continues to engage residents who are seeking training or work via online digital hubs, IT devices are made available to students via Council donations
- Money Matter Advice input is secured for all 3 Community HUB's /Cafés
- The emergency food supply initiative continues at the Burnbank Community HUB and a food larder is operating in Hillhouse. Back to school activities take place targeting all primary schools in the area
- Free Sanitary products can be collected from Hillhouse and Burnbank Libraries
- Free sanitary products have been delivered to 281 residents in Hillhouse, Udston and Burnbank using the online ordering service

## 7

**Housing improvements**

- Housing investment works are continuing in the Udston area, new roofs and render.
- Improvement works are being planned to verandas in the Kelvin Gardens area, also environmental improvements within the Burnbank area.

## 8

**Better education and training opportunities**

- SELECT provides digital skills training to promote digital inclusion enabling OPOP members and the wider community to participate in online activities/ opportunities

## 9

**Easier to get about/moving around**

- The group will develop actions around this priority at a later date

## 10

**Better employment and business opportunities**

- The group will develop actions around this priority at a later date



## Development plans

- ▶ The Community Action Group are currently identifying and setting achievable goals for the year ahead, based on the re-ranking of priority themes. Health improvement is an emerging theme.
- ▶ 3 Community HUB's will be supported and wrap around services will be extended based on local need
- ▶ A PB process will be designed and delivered
- ▶ Opportunities for collaborations and partnerships will be maximised
- ▶ A single point of contact for community information/ opportunities will be developed. To highlight existing community activity and how this can be built upon to best meet the community's need and maximise community assets and resources.
- ▶ A recruitment drive will take place to widen community participation
- ▶ Back to school activities will be delivered to mitigate the cost of the school day

Working in the Burnbank HUB was great, I built relationships and worked as part of a team with partners who offer solutions to issues people are facing food poverty, unemployment and more.

The HUB is making a real difference, bringing the community together in such a positive way, you always leave feeling better than you went in. The skills I gained have also helped to enhance my CV, I am very grateful for that.

**Connor Moran**  
Community Member  
and Volunteer

Hillhouse Link Residents and Tenants Association have worked with the neighbourhood plan since 2018, meetings have brought everyone together to establish connections and plan a supportive strategy for our community.

Our group has been going for 5 years, membership is growing, and we are using experiences gained to take forward our activities. Working in partnership has been extremely worthwhile allowing us to reach a wider audience and to be more responsive to local needs.

**Sandra Panton**  
Treasurer Hillhouse Link Tenants  
and Residents Association

# Case study

Physical environmental improvement is a key priority theme within the Hillhouse, Udston and Burnbank neighbourhood plan, the scale and scope of a community led initiative in Hillhouse is contributing positively towards this shared goal.

Hillhouse Link Tenants and Residents Association have been operating in the Hillhouse area for 5 years, but the group's role extends far beyond ensuring the representation and welfare of tenants and residents.

The group have huge ambitions for their neighbourhood, this is best highlighted by their combined efforts to develop Hillhouse Recreational Gardens, turning a vacant piece of land synonymous with fly tipping into a purposeful place for social contact, community events, community growing and play.

*"We are developing the land into a valuable, usable community asset - a safe, secure welcoming place for outdoor social and recreational activities, to be enjoyed by the whole community"*

**Sandra Panton** - Treasurer

Extensive community consultation has ensured that a five phase development plan for the site is in place and truly reflects the community's ideas and vision. The group's unstinting commitment to the project is very evident and an important aspect of the project and its success is the level of partnership working that takes place. The group's ability to harness the support and involvement of other partners is nothing short of phenomenal.

Partners have included Link Housing, Hillhouse Community Council, SOC, Our Place Our Plan Community Action Group, Cycle Scotland, SLC Ground Services the Unpaid Work Team, local schools/ nursery and local businesses to name just a few. The group are working tirelessly to secure funding to bring their ideas to life, they recently successfully secured £10k from the Lottery for the installation of a fence and the purchase of play equipment and other funding opportunities are under consideration.



If you would like to find out more or get involved please contact:

Communities Team **0303 123 1017**  
**[www.southlanarkshire.gov.uk](http://www.southlanarkshire.gov.uk)**

Kimberley Keyes, Development Worker **01698 827583**  
or email **[kimberley@communitylinkssl.co.uk](mailto:kimberley@communitylinkssl.co.uk)**

Our Place Our Plan Facebook page  
**[www.facebook.com/OurPlaceOurPlanHub](http://www.facebook.com/OurPlaceOurPlanHub)**



Our Place Our Plan has ensured that community members and organisations have the opportunity to voice what really matters to them. The children and young people who live in the HUB area feel a sense of community and see their ideas becoming a reality. PB has been brilliant

It gives everyone a chance to identify local priorities and to work together as a community to ensure that they are being met.

**Joanne Tierney**  
Project Co Ordinator  
Terminal 1

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Partnership  
Stronger together

Our Neighbourhood Plan for

# Springhall and Whitlawburn

Annual  
Progress  
Report

2021-  
2022



South Lanarkshire Council

Can Do  
Community

# Introduction

Springhall and Whitlawburn has been involved in neighbourhood planning, led by local people, since 2017.

Neighbourhood planning is a solution focused, asset based approach to involving local people, increasing community involvement and creating lasting improvements through community led decision making.

The area has datazones in the top 5% most deprived in Scotland (Scottish Index of Multiple Deprivation 2020).

Springhall and Whitlawburn has a population of 3,639.

52% of the population are female and 48% are male.

The area has 2,162 households

- 854 lone adult households
- 220 households with dependent children
- 302 lone adults with dependent children
- 403 children aged under 16 in lone parent households

Community assets include:

- A community resource centre
- A bespoke youth base
- A community centre with integrated library
- 1 standalone nursery and 1 in a school setting
- 2 primary schools and 1 secondary school
- 3 MUGA's (Multi use games arenas), 2 play areas and access to 2 public parks
- 2 community gardens
- A state of the art recreational space with integrated community growing facility.
- 1 Food Co-op
- Plus a wide range of community groups and organisations that positively contribute to the wellbeing of individuals and the wider community



The Participatory Budgeting is really great as local people get to have a real say in what the money should be spent on. Getting our funding helped us make sure we could do the things the young people were asking for

**Springhall and Whitlawburn Youth Development Team Volunteer**

# History

- ▶ In November 2017 an awareness raising event was held involving residents contributing to community life and those working in the neighbourhood.
- ▶ The community engagement process was co-designed with local residents. The four big questions were devised.
- ▶ The survey opened in November 2017 and closed in February 2018, 271 households participated.
- ▶ March 2018 the Stakeholder Group is established. 10 priorities themes were identified through the survey and formed the neighbourhood plan. Thematic working groups are formed.
- ▶ March 2018 £20,000 is secured from the Lottery and matched by South Lanarkshire Council. This is used to support the delivery of early actions.
- ▶ May 2018 early actions are agreed. Ongoing discussion around priority setting has been a key feature of neighbourhood planning activity since.
- ▶ A participatory budgeting approach was used to allocate these funds. 378 residents cast their votes; 8 new projects were designed and delivered.
- ▶ January 2019 the Neighbourhood plan is launched.
- ▶ The Stakeholder Group and working groups continued to meet regularly, working together to bring the neighbourhood plan to life. After the first lockdown the group resumed with online meetings and have continued to do so to date.
- ▶ Let's Talk About Our Place online sessions started in November 2020 and continue to date to engage residents in neighbourhood planning.
- ▶ On an annual basis residents have reranked local priorities and have determined key areas for action
- ▶ A further participatory budgeting process was undertaken in November 2021.

# Information

In 2021/22 £8,400 was available for place based participatory budgeting.

£4200 for 2020/2021 when the Stakeholder group delayed spend due to the pandemic, and the allocation of £4200 for 2021/2022.

The stakeholder Group devised and delivered the participatory budgeting process, the participatory budgeting application opened on the 16/9/2021 and closed on the 13/10/2021.

- ▶ 446 residents voted
- ▶ 9 proposals were received, 2 proposals didn't meet criteria
- ▶ The public vote opened on the 3/11/21 and closed on the 17/11/21

The priority themes were also reranked during the participatory budgeting vote.

Members were encouraged to proactively promote participatory budgeting across their networks and the following options were available to cast a vote.

- ▶ Online via survey monkey
- ▶ By telephone – residents could call and log their vote
- ▶ Pop up stands were in key locations across the area for weeks
- ▶ "Mini" voting sessions were organised in group settings, these were time bound and timetabled

Participatory budgeting funded the following:

Springhall and Whitlawburn  
Youth Development Team £1997.552

Whitlawburn Community Resource  
Centre Christmas Event £1745

Age Active £875

Cathkin Duke of Edinburgh £1976.46

Youth Family and Community Learning  
Reconnecting Communities £1280

Project 31 £525

1 project was unsuccessful

## 1

**More leisure and recreational opportunities**

- £8400 of Place based PB funds were invested in the delivery of a range of projects aimed at reconnecting individuals and the wider community, including a family focused event, group outings, youth focused programmes and outdoor play for younger children.
- The official opening of Springhall Community Centre and Library took place in June 2021.

## 2

**Stronger and better communities**

- 47 Let's Talk About Our Place online sessions took place between April 2021-March 2022.
- 278 residents take part in a consultation to re ranking the priorities for 2022/2023. 446 residents take part in the Place Based Participatory Budgeting vote.
- CCG Construction Group who are building the new housing development commit a donation of £50,000 towards the 'Whitlawburn Community Endowment Fund'.

## 3

**Housing improvements**

- 160 new homes have been delivered for South Lanarkshire Council, with tenants providing positive feedback since moving in.
- 60 houses are being developed, 10 in partnership with West Whitlawburn Housing Co-operative

## 4

**Greater community safety**

- The Community Safety Working Group was reconvened in direct response to local concerns about anti-social behaviour. The group develop a social media campaign to encourage public reporting of incidents and public reassurance.
- A campus cop is recruited for Cathkin High school.

## 5

**Physical environment improvements**

- The Cage - SLC Grounds provided a storage container which will be developed into a conventional storage space and a meeting place. The Lottery agree to invest £57,000 to develop activities on site.
- Community led growing initiatives are developed at the Cage, the area is well used by the nursery and local groups.
- The stakeholders secure the support of the unpaid work team to carry out significant works at Whitlawburn Community Resource Centre.

6

**Easier to get about/moving around**

- Young person's free bus travel scheme is actively promoted through local networks.

7

**Better financial wellbeing**

- Rutherglen and Cambuslang Citizens Advice Bureau, Money Matters and Home Energy Scotland provide inputs to raise awareness and increase access to services.
- Home Energy Scotland offer inputs around fuel and subsidies.
- Free Sanitary Products have been delivered to 63 households in Springhall and Whitlawburn.

8

**Better education and training opportunities**

- A range of training opportunities are being considered; topics include First Aid Training, Activate, Scottish Mental Health First Aid and Heart Start.
- Intergenerational and skills sharing activity is under consideration.
- Active age group are developing a programme of activities, including digital training

9

**Health improvements**

- 285 people are engaged in physical activity through exercise sessions, health walks and cycling.
- SLLC promote awareness and uptake of social prescribing.
- Health Improvement team offer inputs on healthy eating.

10

**Better employment and business opportunities**

- CCG Construction Group has undertaken a range of community benefit initiatives in the area throughout the construction period. This has included creating new jobs, apprenticeships, and training opportunities for local people
- Whitlawburn digital HUB and job club are actively promoted, and they receive financial inclusion funding to support their work

# Development plans

The Stakeholder Group are developing their action plan for 2022/2023. To support this, community consultation was carried out to rerank the priority themes.

## Emerging Actions 2022/2023

- ▶ Better financial wellbeing was reranked significantly from 7 to 3 and this will be a key priority in the year ahead. Actions will be taken to reduce the impact of Covid and rise in cost-of-living factors, fuel and food poverty.
- ▶ To promote financial wellbeing – neighbourhood based workshops/inputs will be organised focusing on financial wellbeing, money advice, budgeting and the promotion of available financial and related support.
- ▶ The Community Safety Working Group will address local concerns about anti-social behaviour fostering a “whole” community response to this issue.
- ▶ Promote and support the work of youth service providers and continue to identify alternative ways to engage young people in neighbourhood planning.
- ▶ To deliver an early intervention programme focusing on parents needs including handling teenage behaviour.
- ▶ Area walkabouts reintroduction to identify and address environmental issues.
- ▶ Let’s Talk Our Place sessions will continue.
- ▶ South Lanarkshire Leisure and Culture will engage residents in community based health promoting activity.
- ▶ Deliver ACTIVATE – a community-based introduction to Community Development.
- ▶ The Cambuslang and Rutherglen Community Partnership will build interconnections between neighbourhood planning priorities and work of the Lanarkshire Community Planning Partnership Board.
- ▶ Deliver a participatory budgeting process.



“Taking part has provided South Lanarkshire Leisure and Culture with a platform to engage with local residents and with partner agencies. Working within the priority themes has given us direction on what services are most important for the local community. Being involved with the meetings allow us to share and receive feedback as well as promote services. We tailor and provide bespoke activities that the community would enjoy.”

**Lindsay Meighan**  
Health Development Officer  
(Camglen)



# Case study

Successful neighbourhood planning relies on building relationships and effective partnerships, responding to local needs and collaborating to make the most of the resources everyone brings to the table.

In September 2021 the Community Safety Group reconvened in response to concerns about an increase in anti-social behaviour, bringing together residents, headteachers, police, youth service providers and staff from voluntary sector groups and organisations and elected members. The group were clear from the onset that they wanted to take a positive solution focus approach to community safety and anti-social behaviour - agreeing that a "Whole Community" response was needed.

The group are supporting initiatives aimed at encouraging public reassurance and reporting of incidents. Using social media Keeping Our Place A Safe Place provides a simple message, the best way to keep each other safe is to report incidents when they happen and this can be done in confidence with a 100% anonymity guaranteed.

A joint initiative between Cathkin High School and the police has resulted in the appointment of a campus cop and the delivery of an awareness raising programme.

Regenfx and other youth service providers have engaged and involved young people in opportunities. Whitlawburn Community Resources Centre have made their MUGA available for adhoc use, providing a great facility and alternative to playing in the street. The local housing officer has been talking to tenants, encouraging them to get involved and connected.

A member of the Community Safety Group spoke about their activities.

"We are working together to bring about positive improvements, this includes finding solutions to issues too. Keeping our families, homes, streets and community safe is paramount. We understand that any rise in anti-social behaviour has an impact, especially when it affects what we do and where we go. Community safety is everyone's business, incidents have to be reported if solutions are to be found."



The group are currently developing a programme of workshops in response to issues identified by local parents.

If you would like to find out more  
or get involved please contact:

Communities Team

**0303 123 1017**

**communities@southlanarkshire.gov.uk**

Jan Taylor

Email: **jan@healthynhappy.org.uk**



“

Taking part in the stakeholder  
meetings and the Community Safety  
Working Group has been useful for me  
to find out what else is happening locally  
and who I can link in with.

**Cheryl Burnett**

Stakeholder Member and Community  
Partnerships Representative

”

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**ourplace ourplan**



12

South Lanarkshire  
**Partnership**  
Stronger together

Our Neighbourhood Plan for

# Strutherhill and Birkenshaw

Annual  
Progress  
Report

**2021-  
2022**



South Lanarkshire Council

**Can Do  
Community**

# Introduction

Strutherhill and Birkenshaw have been involved in neighbourhood planning, led by local people, since 2017.

Neighbourhood planning is a solution focused, asset based approach to involving local people, increasing community involvement and creating lasting improvements through community led decision making.

The area encompasses Strutherhill North, Strutherhill North West, Strutherhill South East, Strutherhill South West, Strutherhill West, and has datazones in the top 5% most deprived in Scotland (Scottish Index of Multiple Deprivation 2020)

Strutherhill and Birkenshaw has a population of 3,526. 53% of the population are female and 47% are male.

The total number of households is 1,602

- ▶ 322 lone adult households
- ▶ 259 households with dependent children
- ▶ 209 lone adults with dependent children
- ▶ 209 children aged under 16 in lone parent households

Community assets include:

- ▶ 2 primary schools (1 community wing)
- ▶ 1 nursery and 1 in construction
- ▶ 1 church with lettable space
- ▶ 2 play areas
- ▶ 2 MUGA's (Multi use games arenas) and Playing fields
- ▶ Access to Morgan Glen, a natural woodland and a Friends of group
- ▶ 2 youth projects
- ▶ Women's Guild
- ▶ Scouts and Army Cadets
- ▶ Breakfast clubs and after-school care
- ▶ Pre five and family focused groups



# History

- ▶ In November 2017 an awareness raising event was held involving residents contributing to community life and those working in the neighbourhood.
- ▶ The community engagement process is co-designed with local residents. The four big questions were devised.
- ▶ The survey opened in November 2017 and closed in February 2018, 106 households participated.
- ▶ March 2018 the Community Group is established. 10 priorities themes identified through the survey form the basis of the neighbourhood plan. Thematic working groups are formed.
- ▶ March 2018 £10,000 is secured from the lottery along with £20,000 from South Lanarkshire Council. This is aligned to support the delivery of early actions in the Plan.
- ▶ May 2018 early actions are agreed. Ongoing deliberative priority setting has been a key feature of neighbourhood planning activity since.
- ▶ A participatory budgeting approach was used to allocate funds. 101 residents cast their votes, 21 projects were proposed and 6 new projects were designed and delivered.
- ▶ A further 2 rounds of participatory budgeting activity took place in 2019 (201 votes) and 2020.
- ▶ January 2019 the Neighbourhood plan is launched.
- ▶ The Community Group and working groups continued to meet regularly, working collaboratively to bring the neighbourhood plan to life. Post the first lockdown the group resumed with online meetings, these have continued to date.
- ▶ The group are currently developing 3 project proposals aimed at addressing priority themes.

# Information

In 2021/2022, £4200 was allocated to the Strutherhill and Birkenshaw area to support Place Based Participatory Budgeting.

In 2021 consultation carried out to inform the participatory budgeting process, 151 residents participated.

Participants were asked to select from the following:

- ▶ Invest in live projects being pursued by the group (a cycling initiative, development of open space and play area developments). (53%)
- ▶ Small grants model – request proposals based on 10 priority themes in the Neighbourhood plan. (26%)
- ▶ The ten priorities are put out to public vote, local people will be asked to identify the top 3 priority themes for investment. (20%)

The consultation ran from 25/11/2021 until the 5/12/2021.

Having gone for option 1 the Community Group were required to:

- ▶ Carry out further community consultations to generate community support and involvement.
- ▶ Building projects proposal including costings for a bike initiative, land and play park development.
- ▶ Securing partner involvement, advice and support.
- ▶ Obtaining appropriate permissions going forward.

The Community Group agreed that this would take time and decided to defer participatory budgeting spend until 2022/2023. This would allow robust proposals to be in place.



1

## More leisure, recreational and social opportunities



- Discussions with the council's School Modernisation Team has resulted in funding being identified to upgrade the MUGA at Robert Smillie.
- Projects plans are in development for 3 community led initiatives.

2

## Physical environment improvements



- Discussions are ongoing with Housing and Technical Resources and Grounds, regarding the positive use of land at Primrose Lane, other sites have also been identified.
- Benches have been installed in various locations through participatory budgeting investment.
- The group are working with Ground Services taking actions to address fly tipping.

3

## Easier to get about/moving around



- The shopping bus continues to deliver a much-valued service. Larkhall and District Volunteer Group successfully secured external funding to sustain the service for another year.
- Funding opportunities are continually being explored to sustain the shopping bus, this includes the involvement of local businesses.

4

## Greater community safety



- Sites synonymous with fly tipping and anti-social behaviour are being considered for development.
- Discussions are underway regarding CCTV.

5

## Stronger and better communities



- A community consultation was undertaken to shape the participatory budgeting process.
- A consultation was carried out to seek early opinions on a bike initiative.
- A survey was carried out seeking the views of residents who live in the vicinity of Primrose Lane, a possible site for development.

## 6

**Housing improvements**

- SLC have completed 20 new build homes at Glengonnar Street site. All are occupied by the new tenants, and work has started on site, building a further 38 new homes at Avon Road in Birkenshaw.
- Housing investment works are ongoing in Strutherhill with phase 1 of external fabric improvement works.
- Links have been established with Planning concerning housing developments, the group receives the weekly planning list raising awareness of plans/proposals.

## 7

**Better employment and business opportunities**

- Job vacancies are shared locally via the group's Facebook page.
- Residents have been signposted to SELECT for employability support.

## 8

**Better financial wellbeing**

- Back to school activities are planned to reduce financial pressure on families.
- Individuals and families are actively signposted to Home Energy Scotland, Larkhall Network provide 200 fuel vouchers which are distributed via local primary schools.
- Food from Fairshare/ASDA is distributed via pop up stands.
- Free Sanitary Products have been delivered to 84 residents in Strutherhill and Birkenshaw.

## 9

**Better education and training opportunities**

- Actions will be taken in 2021/2022 to help address this priority.

## 10

**Health improvements**

- Birkenshaw Women's Guild successfully secured external funding to sustain and develop their activities, helping to reduce social isolation and build community connectedness.

# Development plans

The Community Group have been working together to identify realistic and achievable goals in 2022/2023 agreed actions include:

- ▶ A consultation will take place to rerank priority themes and identify actions for the year ahead, an action plan for the year ahead will be based on this.
- ▶ A recruitment drive will take place to build the membership of the Community Group.
- ▶ Community led projects will be designed and delivered via participatory budgeting.
- ▶ Wider community use of the MUGA will be encouraged once work is complete.
- ▶ Further collaboration will take place to develop outdoor recreational opportunities for young people.
- ▶ The Community Group will pursue the development of vacant and derelict land, establishing partnerships and undertaking consultations to achieve this.
- ▶ Opportunities to work in partnership will be maximised build the community infrastructure.
- ▶ Extensive partnership working will enable a series of back to school events to take place.



Our Place our Plan is a great forward planning community group. We believe strongly in building partnerships with the council and other stakeholder working together to tackle everyday issues in the community. OPOP brings together neighbours with common goals for the area. Those who have lived here all their days and those newer to the area but plan to bring up their young families in Strutherhill and Birkenshaw.

**Davy McAinsh**  
Community Action  
Group Member

Our Place Our Plan has been a lifeline to the Birkenshaw Welfare Guild Women's Group in the past year. It was looking as if Covid would close our doors for good. So the decision was taken to look for help. It took just one phone call to get both Liz and Anne on board which was fantastic. They have pointed us in the right direction for funding opportunities and partnership working has improved our situation beyond our expectations.

**Gillian McKitting**  
Guild Member

# Case study

Successful neighbourhood planning relies on building relationships and effective partnerships, responding to local needs and collaborating to make the most of the resources everyone brings to the table.

The Birkenshaw Welfare Guild Women's Group offer an outstanding example of the power of partnership. Established after the second world war the Guild has a long history of supporting women and the community and generations of women have enjoyed the solidarity of this group.

At the end of last year due to Covid it looked as if the Guild was about to close its doors.

Numbers had reduced significantly - some members were concerned about being in a group setting, others had experienced a deterioration in physical health and mental wellbeing.

As plans to reopen were made the barriers seemed insurmountable, at a time when the Guild was needed more than ever.

The decision taken to look for some help, it took just one phone call to get Liz and Anne on board. (Development staff)

"It has been a lifeline, they set us in the right direction for funding and encouraged partnership working improving our situation beyond expectations. A survey helped build the membership, assess members needs and develop a programme of activities.

Our membership has grown from 10 to 38.

In four months we secured 9 funding opportunities including the Mental Health and Wellbeing fund, SLC Community Grant and Arnold Clark, we have also forged fantastic relationships with other groups and organisations.

We now provide a mini bus to collect less mobile members, and we recently had our first outing in over 2 years."



There is no doubt with the support of neighbourhood planning, the Guild will go from strength to strength and be here for women for many years to come.

**Gillian McKitting**

Welfare Guild Women's Group  
and Community Action  
Group Member



If you would like to find out more or get involved please contact:

Communities Team **0303 123 1017**  
**communities@southlanarkshire.gov.uk**

Liz Jamieson, Development Worker **01698 827583**  
or email **liz@communitylinkssl.co.uk**

Our Place Our Plan Facebook page  
**www.facebook.com/ourplaceourplanhub**



I grew up in Strutherhill, it's great being involved with a group of locals just like myself - people who want to help better the scheme. Working alongside the Community Engagement Team and Community Links has helped us build contacts, relationships and partnership, this has helped us involve public bodies, community organisations and businesses and turn our ideas into reality.

It would be great to see more locals get involved and bring across new ideas and strength to the group.

**Margaret Gilfillan**

Community Action  
Group Member

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Our Neighbourhood Plan



# Blantyre Futures

Annual  
Progress  
Report

**2021-  
2022**



**LB** Blantyre  
Leisure  
Centre

# Introduction

- ▶ Blantyre is an area in South Lanarkshire within the Hamilton locality.
- ▶ The area has a population of around 17,000 people.
- ▶ It's housing is a mix of social housing, private rent and owned properties.
- ▶ Blantyre is extremely vibrant and active with a multitude of community and voluntary organisations carrying out a wide variety of work.

Blantyre has had a neighbourhood plan in place since 2019.

Changing priorities from the pandemic have given the town a chance to focus on this. The stakeholder group made up of local people, third sector and public sector bodies began to meet again in February 2021 to consider how to move the plan forward.

Blantyre bucks the trend with it's main street with many independent shops still active in the area and a town centre strategy is currently in development to ensure this continues.



# History

Blantyre Futures plan was officially launched in June 2019. The plan was formed by local people and organisations with the assistance of Coalfields Regeneration Trust. From this point the stakeholders group began to look at how actions could be taken to respond to the plan, however, due to the pandemic in March 2020 resources were used to respond to the more immediate needs of the community.

The stakeholder group was then re-established in February 2021 with the support of South Lanarkshire Council's Community Engagement Team. The initial meetings were used to identify a way forward for meaningful action and to gauge the level of interest from stakeholders. Discussions are still underway on the best way to proceed and getting all partners on board to do this.

A main aim of the stakeholder group is to ensure over 50% of it's membership is from local people and all local organisations are involved, working in partnership to move forward.

The community voted in November 21 to identify their key priorities for using funding in a participatory budgeting exercise. The priorities listed below are the result of that vote, and in order of popularity. These differ somewhat from the priorities of the original Blantyre's Future plan, in response to the changing needs of the town.

## Care Hub and Housing

A high quality South Lanarkshire Council development comprising

- A transitional care facility with Health and Social Care innovation centre and community hub
- 45 new council homes including technology enabled homes, to support independent living by adults and older people.

For completion by Summer 2022

South Lanarkshire Health and Social Care Partnership  
Working together to improve health and wellbeing in our community - with the community

SOUTH LANARKSHIRE  
Home+  
Better Homes  
Thriving Communities

**Priority****Progress that has been achieved****1****Youth activities**

- The majority of youth work delivery in the area has resumed with over 25 youth activities being delivered per week in the area, including those provided by Terminal 1 and HyperCyber.

**2****Greater community safety**

- Plans are in place with Police Scotland to explore this theme during 2022.

**3****Community activities**

- Covid restrictions that were in place until the end of March 2022 meant that large scale gatherings were not possible; however many smaller and online community activities have continued to happen.

**4****Covid recovery**

- Covid recovery will be an ongoing priority. To date most activities have resumed within the area. We will continue to identify what needs to be done to support the community and take action on this.

**5****Older people activities**

- A number of older peoples activities are delivered in the area each week, through local assets like the TACT Hall.

## Priority

## Progress that has been achieved

# 6

### Environmentally friendly



- Many local organisations, such as Bonnie Blantyre and the Friends of the Calder, are responding to this need through new initiatives around community growing and maintaining the areas wildlife areas.

# 7

### Community transport



- This is a priority which the stakeholders group and existing community groups will address in the future.

# 8

### Glasgow road and shopping facilities



- The town centre strategy is currently being produced and will include work around this priority.

# 9

### Civic pride



- A walk around of Stonefield Park was carried out by local people and partners, with a number of issues identified and resolved. There was strong commitment to further work like this happening.

# 10

### Roads, traffic and parking



- This is a priority which the stakeholders group and the town centre strategy will address in the future.

# Development plans

Over the next year the focus is on ensuring the stakeholder group that steers and guides the direction of the plan is strengthened through full participation of all local organisations. It is important that this group also has over 50% membership of local people. This is crucial to ensure the correct people, who are experts in the area, are directly leading the work that is being carried out.

The stakeholder group will support the delivery of the projects funded through participatory budgeting, and will develop plans as to how the priorities of the town are best addressed in the future. This is a decision for the stakeholder group to make jointly and they will then identify the steps that need to be taken.



I have seen the biggest commitment and dedication from local people in Blantyre, especially during Covid with people pulling together to help one another. Our group provided support to the elderly and young people with food and company. We also received fantastic comments on the Blantyre daily blog. I see Blantyre moving forward now and the community spirit is very positive. The new Care Hub is also providing great support for the local area.

**Mick McCann**  
Local Resident

As a local resident, I feel proud to be able to take part in helping make positive changes in the area. Recognising the way people have worked together, especially during lockdown to assist our community, providing food and other resources to those who really needed it. I feel that there is a real sense of positivity moving out of lockdown in the local area and the commitment of the local groups are a credit to everyone in Blantyre.

**Local Resident**

# Information on participatory budgeting within the area

Participatory budgeting is providing local people the opportunity to decide how public money is spent.

These processes are designed and delivered by the stakeholder group to ensure that local people govern the process and decide the best way for it to move forward.

The stakeholder group opted to undertake a two part process, holding two public votes to allocate the monies from 20/21 and 21/22. In November 2021 the first public vote was undertaken around top themes to invite projects on. Project applications were then invited for the top three themes which were youth activities, community safety and community activities. The final stage of the process is a final public vote which is taking place in late spring 2022.



For any further information or if you would like to get involved please contact the Community Engagement Team on **0303 123 1017** or email **communities@southlanarkshire.gov.uk**



I love the community spirit in Blantyre, everyone has come together to look out for each other. I hope that support for local groups will continue, and I would like to see a community hub in Blantyre, where people can get together to meet as groups or just to have access to laptops, possibly a community café that would provide hot meals for those in need. "Time to Talk" will start again with local people getting together for a chat and some company and help with loneliness and mental health.

**Mary Sutherland**  
Local Resident

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# Report

Report to:	<b>Partnership Board</b>
Date of Meeting:	<b>22 June 2022</b>
Report by:	<b>Executive Director (Finance and Corporate Resources) South Lanarkshire Council</b>

Subject:	<b>Shaping Places for Wellbeing Programme Update</b>
----------	--

## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide the Partnership Board with an update on the 'Shaping Places for Wellbeing' Programme.

## 2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendations:-

- (1) that the content of the report is noted;
- (2) that the identification of funding for a post hosted by the Improvement Service, as outlined in section 5.2., is noted; and
- (3) that the progress and next steps for the project are noted.

## 3. Background

3.1. At the Partnership Board on 9 September 2020, it was agreed that a development session on 'Planning for Place' be held and this took place on 11 May 2021.

3.2. The key areas of focus at the development session were:-

- ◆ Community Wealth Building and Economic Recovery
- ◆ 20 Minute Neighbourhoods
- ◆ Community Planning and Spatial Planning; and
- ◆ Town Centre Action Planning

3.3. At the development session, the Board was asked to consider the offer of being involved in the next phase of conversations with the Improvement Service/Public Health Scotland with regards to the funded 'Shaping Places for Wellbeing' Programme.

3.4. The offer of being involved in this programme was agreed by the Board on 24 June 2021.

3.5. The purpose of this report is to provide the Board with an update on the Shaping Places for Wellbeing Programme and seek formal sponsorship for the continued work which is being developed.

#### **4. Shaping Places for Wellbeing Programme**

- 4.1. Shaping Places for Wellbeing is a 3-year programme, running until March 2024, which is being delivered by Public Health Scotland (PHS) and the Improvement Service (IS) jointly with local authorities and NHS Boards and which has the aim of addressing health inequalities. The programme will attempt to stop problems developing through the use of an early intervention and prevention approach to address the social determinants of health.
- 4.2. The programme is taking a citizen-led approach to addressing specific inequalities within an area. Making use of the data available, it will attempt to engage with sections of the community facing particular issues and shared demographics to focus on the reasons for the inequality and co-design potential solutions with them.
- 4.3. The programme recognises that much of the ability to make improvements in areas sits with local partners and seeks to harness this to develop new approaches that improve health and wellbeing outcomes from which learning can be drawn and used more widely across Scotland.
- 4.4. The consistent requirements the programme seeks to work with are:-
  - ◆ Reducing inequality: a town experiencing bottom 20% in SIMD and a particular health inequality (or equivalent measure in rural areas)
  - ◆ Collaborative, cross-system partnership working: senior leadership level sponsorship within Local Government and public health system to support an authorising environment for system change
  - ◆ Identified manager level project support and governance across Local Government and the public health system; and
  - ◆ Capacity to commit and take part in the learning network and local project evaluation process
- 4.5. South Lanarkshire Council (SLC) was invited to submit a proposal to be 1 of 4 initial test sites. If successful, funding would have been made available for 1.5 FTE posts, employed by the IS but embedded within the local agencies. This consists of 1 FTE post to facilitate links between partners and 0.5 FTE post to work with the community and provide a bridge through to the partnership work.

The 0.5 FTE post is a community work post and following an in-depth analysis of the health issues within the area chosen, this staff member would engage with specific groups within the community. The 1 FTE post would be a bridge between the community groups and the partners in the area, working with the existing infrastructure to facilitate the links which will be needed to effect informed systems change. Actions would be developed in line with the inequalities being addressed and the existing infrastructure available in the test area. This would in turn help develop co-designed solutions and deliver learning which can be replicated in other areas. It is also envisaged that the postholders will contribute to the development of planning policy on the theme of health and wellbeing.

- 4.6. The focus of the programme is on inequalities and prevention using strong partnership working and citizen involvement to create system change. Through working with specific groups who are facing health inequalities to develop solutions to their issues that can be delivered in a preventative way, the programme will improve understanding of how planning can implement place principles and also improve health and wellbeing, with the intended result being the achievement of the Place and Wellbeing Outcomes and innovative approaches where the learning can be scaled up and delivered in other areas facing inequalities.

- 4.7. Following on from the Community Planning Partnership development session held on 11 May 2021 which focused on place-based work including the development of Community Wealth Building within South Lanarkshire and the Pan Lanarkshire development session held on 23 June 2021 which examined health inequalities and how these could be addressed through closer collaboration between partners, the CPP Board expressed an interest in engaging with the programme at its meeting held on 24 June 2021.
- 4.8. On 29 July 2021, SLC approved a South Lanarkshire proposal for the Rutherglen area to be submitted as a potential test site. This was due to the level of health inequalities within the town, the strong local infrastructure and the work being complementary and adding additionality to the range of activity which was already under way.
- 4.9. South Lanarkshire was not originally selected as 1 of the test sites. However, PHS made an amended offer to provide detailed mentoring through the Local Learning Cohort which would support the activity within Rutherglen and share learning, with a particular relationship being developed with the test site in Alloa.

PHS also indicated an intention to continue to seek further funding for the programme and that should they be successful on this, South Lanarkshire would be the next area selected as a test site. This was approved by both SLC's Corporate Management Team (CMT) and NHS Lanarkshire's CMT and a Memorandum of Understanding signed in February 2022. Again, the CPP Board agreed to sponsor this work at its meeting of 9 March 2022.

## **5. Progress to Date**

- 5.1. An initial working group of key officers from SLC, NHSL, South Lanarkshire Leisure and Culture (SLLC) and the Third Sector have begun to meet to progress work around the project. The first stage is understanding the data which is available about the area including quantitative and qualitative data and lived experience data, in order to identify priorities around health inequalities.
- 5.2. The IS has now indicated that it has funding in place for the 1 FTE Project Lead post for the Rutherglen area. This member of staff will lead, facilitate and support bringing together people from across the local place who have direct experience of the inequalities identified through data insight. This will support their understanding of and explore their experience in, the context of the place and wellbeing outcomes. The recruitment activity for the Project Lead post commenced on 23 May 2022 and it is hoped that a candidate will be in post around September 2022.
- 5.3. The IS will be the employing organisation providing line management. SLC and NHSL will embed this staff member into their organisations by providing them with office workspace and giving them access to their systems, facilities and networks. The staff member will be offered day to day support through the Community Engagement Team but will also work closely with the Planning Policy and Health Improvement Teams.
- 5.4. The Shaping Places National Team has also indicated that it intends to continue pursuing additional funding for a 0.5 FTE Community Lead post as per the original proposals. In the meantime, engagement with the specific community groups will be carried out through existing SLC, NHSL and third sector connections within the area.

## **6. Next Steps**

- 6.1. PHS supplied an updated Memorandum of Understanding which forms an agreement between SLC, NHSL, IS and PHS as to the support which will be provided. This is not intended to be a legally binding contract but confirms the commitment of all parties to progressing the work within the Rutherglen area.

Appropriate approvals were received from SLC's senior managers and the Chief Executive has signed the memorandum on behalf of SLC. The Health Improvement Lead for South Lanarkshire Health and Social Care Partnership (SL HSCP) continues to be involved in planning has received approvals for the Memorandum of Understanding from the HSCP Senior Management Team and NHSL's Director of Public Health.

- 6.2. Recruitment is now underway for the Project Lead post. It is anticipated a candidate will be in post by around September. The working group continues to meet along with support from IS and PHS and its primary focus at present is identifying which specific areas of health inequality the project should focus on, using the qualitative data and the local knowledge and lived experience data which available to them.

## **7. Employee Implications**

- 7.1. The additional staffing resource identified above will be employed directly by the IS. There are no employee implications for CPP partners.

## **8. Financial Implications**

- 8.1. There are no financial implications associated with this report.

## **9. Climate Change, Sustainability and Environmental Implications**

- 9.1. There are no implications for climate change, sustainability or the environment in terms of the information contained within this report.

## **10. Other Implications**

- 10.1. There are no risk or sustainability issues associated with this report.

## **11. Equality Impact Assessment and Consultation Arrangements**

- 11.1. There are no Equality Impact Assessment or consultation arrangement implications associated with this report.

**Paul Manning**

**Executive Director (Finance and Corporate Resources)  
South Lanarkshire Council**

24 May 2022

## **Contact for Further Information**

If you would further information, please contact:-

Rhonda Leith, Community Engagement Manager, South Lanarkshire Council

Tel: 0303 123 1017

Email: [rhonda.leith@southlanarkshire.gov.uk](mailto:rhonda.leith@southlanarkshire.gov.uk)

# Report

Report to:	<b>Partnership Board</b>
Date of Meeting:	<b>22 June 2022</b>
Report by:	<b>Executive Director (Finance and Corporate Resources) South Lanarkshire Council</b>

Subject:	<b>Cambuslang and Rutherglen Community Partnership Update</b>
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## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide the Partnership Board with an update on progress of the work of the Cambuslang and Rutherglen Community Partnership.

## 2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendation:-

- (1) that the content of the report is noted; and
- (2) that the Progress Group works with the Partnership to support the delivery of the actions outlined in Appendix 1.

## 3. Background

3.1. 2 areas in South Lanarkshire (Clydesdale, and Cambuslang and Rutherglen) were identified for the development of new locality planning structures. As agreed by the Board, locality boundaries are being defined by the communities themselves and will take account of the legislative requirements relating to localities for the Health and Social Care Partnership.

3.2. Development sessions were held with local organisations and groups within the Cambuslang and Rutherglen area during February 2021. Following further meetings of the group, now named as the Community Partnership, the Terms of Reference were approved by the Board on 2 December 2021 which included the recommendation that the Chair of the Community Partnership join the Board as a member in June 2022.

3.3. It was also agreed that the Cambuslang and Rutherglen Community Partnership would provide quarterly update reports to the Board.

## 4. Cambuslang and Rutherglen Community Partnership Quarterly Update

4.1. A copy of the Cambuslang and Rutherglen Community Partnership quarterly update report is attached as Appendix 1. Items within the report will be progressed as appropriate with partners.

## 5. Employee Implications

5.1. There are no employee implications associated with this report.

## **6. Financial Implications**

6.1. There are no financial implications associated with this report.

## **7. Climate Change, Sustainability and Environmental Implications**

7.1. There are no implications for climate change, sustainability or the environment in terms of the information contained in this report.

## **8. Other Implications**

8.1. There are no issues in terms of risk associated with this report.

## **9. Equality Impact Assessment and Consultation Arrangements**

9.1. There are no Equality Impact Assessment or consultation implications associated with this report.

**Paul Manning**

**Executive Director (Finance and Corporate Resources)  
South Lanarkshire Council**

24 May 2022

### **Contact for Further Information**

If you would like further information, please contact:-

Rhonda Leith, Community Engagement Manager, South Lanarkshire Council

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## Cambuslang and Rutherglen Community Partnership Update Report

### General Update

The Group has had two meetings since last reporting to the Board, the meetings were held on 17 March 2022 and 16 May 2022.

Topics of discussion have included:-

- ◆ General feedback from the Community Planning Partnership (CPP) Board meeting
- ◆ The identification of shared priorities and topics and the development of a programme of inputs/presentations for future meetings. Topics identified include planning legislation, environmental improvements, poverty and inequality, community assets and community wealth building
- ◆ Access to outdoor recreational space and the promotion of existing youth opportunities
- ◆ Community safety and anti-social behaviour
- ◆ SLC wide participatory budgeting activity/consultations
- ◆ Commercial and residential waste management and fly-tipping
- ◆ Access to and protection of open spaces

### Physical Environmental Improvements

Roundtable discussions are planned involving a range of partners to begin to explore existing examples of good practice in relation to community-led projects and where partnership approaches have been used to deliver environmental improvements. It is anticipated that the discussion will also help identify new opportunities for collaboration, areas for improvements and development.

### Issues discussed at the Community Partnership and requiring action or feedback:-

1. Access to outdoor leisure facilities remains a priority for the group. The general feeling is that valuable community assets are not being fully realised. Community access to Cathkin High School 4G football pitches has been specifically noted in terms of community access. We have been discussing this matter since February 2021. The group is looking for a guarantee that some time is given to community access, particularly out with term time, to assist with health promoting youth diversionary activity. The CPP Board is asked to acknowledge this request and provide commitment to support the work required to meet this request for summer 2022.
2. Community safety and antisocial behaviour - group members have raised concerns about the recent rise in anti-social behaviour in Cambuslang and Rutherglen. The Springhall and Whitlawburn Our Place Our Plan Community Safety Working Group continues to meet and develop partnership actions aimed at addressing this issue. The CPP Board is asked to note this work. The Community Partnership would like to request regular feedback/updates from police regarding this issue and actions being undertaken to address it. The Community Partnership will cascade this information via existing community networks to promote wider community awareness and public reassurance.
3. Mainstreaming Participatory Budgeting (PB) - the Community Partnership welcomes the opportunities mainstream PB brings to communities but would like to communicate some points conveyed via their respective groups.

- ◆ More awareness raising, varied ways of community engagement and capacity building support is required to prepare and heighten the community's readiness to participate in mainstream PB fully and meaningfully including the devolved decision making that follows, how budgets work and any additionality.
- ◆ It has been suggested that a short and clear statement/instruction at the start of each survey is required, one that specifically and fully explains the background to PB, how it works, how decisions will be made and how outcomes are communicated back to participants.
- ◆ The tone, structure and length of the surveys has been raised as a concern as this could significantly reduce participation levels.

The Community Partnership is requesting that it gets the opportunity to contribute to the design and delivery of future PB surveys and processes.

4. The group wants to make the Board aware of the communities' ongoing concerns regarding commercial and residential waste issues in Cambuslang and Rutherglen, particularly around the town centres and request that a partnership action plan with Community Partnership involvement be developed to address long standing issues.
5. Community Partnership members are concerned about the prevalence of fly tipping and litter dropping and request that publicity materials on enforcement are clearly displayed across all communities in Cambuslang and Rutherglen. The group also requests the results of the bin audit carried out pre COVID-19 and an update on action being taken. The Community Partnership commends ground services staff for the work they do, particularly ongoing support provided to community led initiatives such as community clean-ups and the development of vacant land.
6. The Community Partnership is pleased to note the re-opening of Cambuslang Library, however, opening times are not conducive to wider community use. The library has limited opening times and is closed on a Saturday. It was intimated that opening times would be reviewed over time and an update is now being requested. The group would also like to know when other vital services will be reinstated at Cambuslang Gate.
7. Concerns continue to be raised at a community level and across several group settings, concerning the future of Westburn Hall. The Community Partnership is asking for an urgent update on the status of the Hall and requests a meeting with relevant staff to gain clarity on any plans or proposals going forward.
8. After a helpful engagement and discussion with local Cambuslang and Rutherglen Community Police earlier this year, to date there has been no local attendance at any Community Council meetings either online or face-to-face. Community Partnership members request the Board intervenes on this matter and encourages attendance.

# Report

Report to:	<b>Partnership Board</b>
Date of Meeting:	<b>22 June 2022</b>
Report by:	<b>Executive Director (Finance and Corporate Resources) South Lanarkshire Council</b>

Subject:	<b>South Lanarkshire Register of Information</b>
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## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide the Partnership Board with a summary of the information that has been circulated to Community Planning Partners.

## 2. Recommendation(s)

2.1. The Partnership Board is asked to approve the following recommendation:-

- (1) that the content of the report is noted.

## 3. Background

3.1. This report provides a summary of the information circulated to Community Planning Partners and gives partners an opportunity to seek clarification or an update on any matters contained therein.

## 4. Period Covered – 9 February to 23 May 2022

4.1. Appendix 1 provides a summary of the information circulated from 9 February to 23 May 2022.

## 5. Employee Implications

5.1. There are no employee implications associated with this report.

## 6. Financial Implications

6.1. There are no financial implications associated with this report.

## 7. Climate Change, Sustainability and Environmental Implications

7.1. There are no implications for climate change, sustainability or the environment in terms of the information contained in this report.

## 8. Other Implications

8.1. There are no issues in terms of risk associated with this report.

## 9. Equality Impact Assessment and Consultation Arrangements

9.1. There are no Equality Impact Assessment or Consultation implications associated with this report.

**Paul Manning**  
**Executive Director (Finance and Corporate Resources)**  
**South Lanarkshire Council**

24 May 2022

**Contact for Further Information**

If you would like further information, please contact:-

Rhonda Leith, Community Engagement Manager, South Lanarkshire Council

Tel: 0303 123 1017

Email: [rhonda.leith@southlanarkshire.gov.uk](mailto:rhonda.leith@southlanarkshire.gov.uk)

Register of Information circulated to the Partnership

From 9 February to 23 May 2022

Date	Subject	Received From	Summary	Action taken
11/02/22	Access to free sanitary provision survey	South Lanarkshire Council	Survey by SLC and the Community Planning Partnership to gauge how effective the access to free sanitary provision campaign has been and to shape the future of sanitary provision in South Lanarkshire.	Circulated to the Community Planning Progress Group for information.
14/02/22	Elevator – Community Renewal Fund – Leadership Programme	South Lanarkshire Council	Opportunity for individuals within the council and partner organisations to take up a number of places on a Leadership Programme which is being delivered by Peoplematters and funded by the Scottish Government Community Renewal Fund.	Circulated to the Community Planning Progress Group for information.
17/02/22	Band 7 Permanent Opportunity - Tobacco, Drugs, Alcohol	South Lanarkshire Health and Social Care Partnership	Recruitment of a Senior Health Promotion Officer by NHS Lanarkshire whose remit will include leading programmes of work in relation to Public Health Priority 4: tobacco, drugs and alcohol.	Circulated to the Community Planning Progress Group for information.
21/02/22	Annual Police Plan 2022-23 (Draft)	Police Scotland	Draft annual Police Plan 2022-23 detailing the priorities for policing, objectives and activities which will be undertaken across the service to address Police Scotland's strategic outcomes. Feedback required on the draft plan by 10 March 2022.	Circulated to the Community Planning Partnership Board for information.
22/02/22	Scotland's Census 2022	National Records of Scotland	Details of temporary posts available for Field Enumerators for South Lanarkshire to assist with the supporting activity for Scotland's Census 2022.	Circulated to the Community Planning Progress Group for information.
02/03/22	Scottish Apprenticeship Week Webinars	Skills Development Scotland	Skills Development Scotland are running a suite of webinars during Scottish Apprenticeship Week which is taking place from 7-11 March 2022 to promote Apprenticeships.	Circulated to the Community Planning Progress Group for information.
07/03/22	International Women's Day - Access to free sanitary provision survey	South Lanarkshire Council	In keeping with International Women's Day, further promotion of the survey by SLC and the Community Planning Partnership to gauge how effective the access to free sanitary provision	Circulated to the Community Planning Progress Group for information.

Date	Subject	Received From	Summary	Action taken
			campaign has been and to shape the future of sanitary provision in South Lanarkshire.	
11/03/22	Participatory Budgeting – Grounds Maintenance 2022	South Lanarkshire Council	SLC survey to provide an opportunity for residents to decide how public money is spent on grounds maintenance, including grass cutting.	Circulated to the Community Planning Progress Group for information.
23/03/22	University of Glasgow - Funded Courses on Climate Change	South Lanarkshire Council	Details of the fully funded places on microcredential courses related to Climate Change, including Systems Thinking and Climate and Carbon Literacy being delivered by the University of Glasgow. <a href="#">SFC Funded Courses</a>	Circulated to the Community Planning Progress Group for information.
30/03/22	Scottish Government Vaping Consultation 2022	NHS Lanarkshire	Scottish Government consultation seeking views on the 'Tightening rules on advertising and promoting vaping products' which runs until 29 April 2022.	Circulated to the Community Planning Progress Group for information.
31/03/22	Community Justice Scotland Reports	Community Justice Scotland	Publication of the <a href="#">Community Justice Outcome Activity Across Scotland Annual Report 2020-21 - Community Justice Scotland</a> and <a href="#">Community Payback Order Summary of Local Authority Annual Reports 2020-21 - Community Justice Scotland</a> reports on 30 March 2022.	Circulated to the Community Planning Progress Group for information.
06/04/22	Scotland's Census 2022	National Records of Scotland	Request for continued support to focus on those who have still to complete their Scotland Census 2022 questionnaire and to ensure everybody understands the legal requirement to complete this by 1 May 2022.	Circulated to the Community Planning Progress Group for information.
08/04/22	New Solihull Approach Online Course 'Understanding Your Relationships'	NHS Lanarkshire	New Solihull Approach online course for adults, young people and older adults regarding 'Understanding Your Relationships'.	Circulated to the Community Planning Progress Group for information.
13/04/22	Community Planning Improvement Board (CPIB) Strategic Plan 2022-24	Community Planning Improvement Board	Refresh of the CPIB Strategic Plan 2022-24 to build on the progress achieved to date, and to respond effectively to the opportunities and challenges facing Community Planning as a result of COVID-19.	Circulated to the Partnership Board and Community Planning Progress Group for information.

Date	Subject	Received From	Summary	Action taken
25/04/22	Participatory Budgeting – Footways 2022	South Lanarkshire Council	SLC <a href="#">survey</a> to provide an opportunity for residents to decide how public money is spent on the footway and footpath networks across South Lanarkshire with a closing date of 5 June 2022.	Circulated to the Community Planning Progress Group for information.
25/04/22	Lanarkshire Infant Mental Health Service	NHS Lanarkshire	NHS Lanarkshire Infant Mental Health Service ' <a href="#">Infant Minds Matter</a> ' poster detailing extra support available by this specialist service for infants 0-3 years old and their families.	Circulated to the Community Planning Progress Group for information.
25/04/22	Lived Experience Fund 2022-23 Launch	South Lanarkshire Council	Launch of the Community Planning Partnership's Lived Experience Fund 2022-23 seeking to capture the lived experience of local residents to help inform the CPP service delivery and policy development. The fund will run from 19 April to 27 May 2022.	Circulated to the Community Planning Progress Group for information.
03/05/22	South Lanarkshire Community Planning Partnership Website Review	South Lanarkshire Council	Review of the South Lanarkshire Community Planning Partnership website which includes a <a href="#">survey</a> to maximise participation and feedback and the results will directly inform the development of a new website.	Circulated to the Community Planning Progress Group for information.
13/05/22	South Lanarkshire Community and Council Plan Consultations	South Lanarkshire Council	Launch of the second phase of consultations regarding the South Lanarkshire Community Plan and Council Plan seeking views of local communities that will be key to the services which are delivered. The consultations will run until 17 June 2022.	Circulated to the Community Planning Progress Group for information.
18/05/22	Scottish Government - Community Planning Location Directors	Scottish Government	Information confirming the revised role and working arrangements of the Scottish Government Place Directors (previously known as Location Directors).	Circulated to the Community Planning Partnership Board
23/05/22	Shaping Places for Wellbeing Project Lead, Rutherglen	Improvement Service	Details of the vacancy for the role of Project Lead to take forward the delivery of the Shaping Places for Wellbeing Programme in Rutherglen embedded in South Lanarkshire Council and NHS Lanarkshire. The closing date for applications is 6 June 2022.	Circulated to the Community Planning Progress Group for information.

